

City of Palm Coast, Florida



PALM COAST PALM HARBOR GOLF CLUB

Annual Budget Report Fiscal Year 2009-2010



CITY OFFICIALS

ELECTED OFFICIALS



**Jon Netts
Mayor**



**Holsey Moorman
District 1**



**Frank Meeker
District 2**



**Mary DiStefano (Vice-Mayor)
District 3**



**Bill Lewis
District 4**

CITY OFFICIALS

APPOINTED OFFICIALS

City Manager	Jim Landon
Assistant City Manager	Oel G. Wingo
City Attorney	William E. Reischmann, Jr.
City Clerk	Clare Hoeni
Finance Director	Ray W. Britt, Jr.
Information Technology & Communications Director	Courtney S. Violette
Community Development Director	Nestor Abreu
Fire Chief	Michael C. Beadle
Public Works / Utility Director	Richard H. Adams
Engineering & Stormwater Director	John C. Moden
Recreation and Parks Director	

TABLE OF CONTENTS

	<u>Page</u>
City Officials	i
Table of Contents	iii
INTRODUCTION	
Transmittal Letter	vii
Organizational Chart	xiv
Distinguished Budget Presentation Award	xv
EXECUTIVE SUMMARY	
Document Format	1
City Council Vision and Goals	2
Financial Policies	4
Budget Process	7
Budget Calendar	8
Budget Amendment Process	10
Fund Description	11
Fund Balances	12
Computation of Estimated Fund Balances	13
Budget Summary	14
Revenue Explanations	18
Revenue Forecast Methodology	19
Major Revenue Trends	20
Major Revenue Sources	21
Revenues by Source	22
Property Information	24
Property Value Per Capita	27
Expenditures by Category	28
Expenditures by Function	30
Personnel Information.	32
Long-Term Debt	36

BUDGET DETAIL

Budget Detail	37
General Fund Revenues by Source	38
General Fund Expenditures by Category	40
General Fund Expenditures by Function	42
CDBG Fund	44
Police Education Fund	45
Police Automation Fund	46
Disaster Reserve Fund	47
Recycling Revenue Fund	48
Streets Improvement Fund	49
Park Impact Fee Fund	50
Fire Impact Fee Fund	51
Development Special Projects Fund	52
Transportation Impact Fee Fund	53
Neighborhood Stabilization Fund	54
Old Kings Road Special Assessment Fund	55
SR100 Community Redevelopment Fund	56
Capital Projects Fund	57
Utility Fund	58
Utility Capital Projects Fund	59
Solid Waste Fund	60
Stormwater Management Fund	61
Golf Course Fund	62
Tennis Center Fund	63
Information Technology & Communications Fund.	64
Fleet Management Fund	65
Department Funding	66
City Council	68
Administration (City Manager, Community Relations, Purchasing and Contracts Management, Economic Development, City Clerk, Personnel Management, Law Enforcement)	71
City Attorney	81
Financial Services	83
Community Development (Permits and Inspections, Planning, Code Enforcement)	87

	<u>Page</u>
Fire	96
Public Works / Utility (Streets, Facilities Maintenance, Parks Maintenance, Fleet Management, Administration, Utility Maintenance, Wastewater Collection, Wastewater Treatment, Water Plant #1, Water Plant #2, Water Plant #3, Water Quality, Water Distribution, Customer Service, Utility Non-Departmental)	100
Engineering and Stormwater	132
Recreation and Parks (Recreation / Athletics, Tennis Center, Golf Course)	138
General Fund Non-Departmental	146
Information Technology and Communications	147
CAPITAL IMPROVEMENT PROGRAM	
Capital Improvement Program	151
Summary by Funding Source	152
Summary by Department	155
Revenue and Expense Projections by Fund	157
Project Detail Sheets	163
Fleet Replacement Schedule	250
MISCELLANEOUS	
City Review	257
Miscellaneous Statistical Information	258
Population Statistics	259
Millage Rate Comparison	259
Utility Rate Comparison	260
Principal Property Tax Payers	261
Principal Employers	261
Housing and Economic Descriptors	262
Age Demographics	262
Glossary	263
Acronyms	268



This page intentionally left blank.

INTRODUCTION



CITY MANAGER

September 1, 2009

Honorable Mayor Jon Netts
and Members of the City Council
City of Palm Coast
160 Cypress Point Parkway, Suite B-106
Palm Coast, FL 32164

Dear Mayor Netts and Members of the City Council:

Pursuant to Section 6 Paragraph (C) 9 of the Charter of the City of Palm Coast and in accordance with applicable State and Federal requirements, I am pleased to present for City Council's consideration, the proposed Annual Operating and Capital Improvements Budget for the City of Palm Coast for the Fiscal Year beginning October 1, 2009 and the Five Year Capital Improvements Program for the City beginning on October 1st and extending through September 30, 2014.

INTRODUCTION

Fiscal year 2010 will be another challenging year from a budget and operations standpoint. Taxable property values have continued to drop following decreases in 2008 and 2009. The loss of revenue from those declines was offset by eliminating vacant positions and going through a reorganization to better utilize existing staff.

In 2010, seven more vacant positions were eliminated and operating budgets were reviewed to be sure that the City was providing services as efficiently as possible while maintaining current service levels. These reductions were not sufficient to balance the General Fund therefore the proposed budget for fiscal year 2010 contains a recommended millage rate increase that will generate about the same amount of revenue for the General Fund. Some money was also taken from reserves to avoid any decreases in services.

PLANNING AND GOALS

The City Council met in May to update the strategic plan and goals for the five year plan. There were no significant changes to the plan for the coming year. The plan was used by the staff to develop and refine the budget that is being presented to the City Council. Sustainability, economic development, environmental concerns, financial stability, public safety, and quality of life continue to be major concerns for the City Council.

This budget addresses most of the City Council priorities. Gateway and city-wide signage was one priority that was not included in the budget due to budget constraints. Money is included to continue the development of a long-term water supply plan. Economic development continues to be a top priority given the high unemployment rate in Flagler County. Funding is being maintained at approximately the same level as prior years so the City can promote and take advantage of desired economic development. While economic development is needed, environmental considerations are an important factor in that development. The City has received several environmental awards and designations over the past year and will continue to be pursued. This budget still includes money for trails and bike paths to encourage more walking and cycling and less driving. Money has been included in the SR100 CRA Fund to purchase right-of-way and prepare the design of Bulldog Drive, which will be one of the main entrances into Town Center.

TAX RATES

Declining market values contributed to an overall decrease in taxable property value of 15.9%. New construction added a little over 2% to the taxable value, so the City had a 13.8% net reduction in taxable property value for the year. The millage rate is being increase to 3.5000 mills for 2009-2010. This is still a decrease of almost 2% from the rolled-back rate. The allocation between operating and capital is being adjusted. The General Fund will receive 2.9800 mills which is an increase of almost 0.37 mills. The Capital Projects Fund will receive 0.52 mills or an increase of 0.17 mills.

GENERAL FUND

The General Fund budget for Fiscal Year 2009-2010 is proposed at \$30,603,708 and is approximately \$1.8 million or 6% less than the estimated expenditures for 2008-2009. Most departments in the General Fund maintained their expenditures levels at the current year levels. The Information Technology & Communications Department was converted to an enterprise fund which accounted for most of the decrease in the General Fund budget. There was a decrease of eight positions due to elimination of vacant positions. Two of the positions were in Building Permits & Inspections and two were in Recreation.

The City's Fund Balance Policy allows any balance above twenty percent to be used for operations. Since the fund balance is expected to be above twenty percent at the end of 2009, approximately \$1.3 million is being appropriated from fund balance to meet the operational needs in the General Fund. This amount will not be available for operations in 2011.

UTILITY FUND - OPERATING

The total Utility Operating Fund budget is proposed at \$32,090,445. This is an increase of approximately \$475,000 from the estimated expenditures for the fiscal year ending September 30, 2009. Almost all of the increase is in operating costs related to additional water production and wastewater treatment. Water and wastewater charges are indexed to the June Consumer Price Index and as a result will decrease by 1.4% in fiscal year 2010. Reserves will be used to offset the revenue shortfall in the Utility Fund and rates are expected to increase in 2011. The estimated fund balance for the Utility Fund on September 30, 2009 is \$10.1 million.

UTILITY FUND CAPITAL PROJECTS

The Utility Capital Projects Fund is proposed at \$13,988,000. Major projects planned for FY 2009 are the expansion of the wellfield, additional lift stations and pump stations, improvements to Wastewater Treatment Plant #1, and continuation of work on the long-term water supply plan. Other projects include the construction of reclaimed water lines, improvements at Water Plant #1 and Water Plant #2, and continued improvements throughout the water distribution and wastewater collection systems.

For the five year CIP, total capital expenditures are estimated at \$92.7 million. The Utility Capital Improvement program is funded from connection charges to the City's water and sewer systems as well as State Revolving Fund loans and the proceeds from utility revenue bond issues.

OTHER MAJOR OPERATING FUNDS

Although the General Fund and Utility Fund represent the largest portions of the City's operating budget, there are six additional operating funds which are significant in their totals. A new fund, Information Technology & Communications Fund has been added this year for include internal operations related to information technology and communications and for external operations of the City's fiber optic network which will be market for private use in 2010.

Stormwater Management Fund

The Stormwater Management Fund is proposed for fiscal year 2009-2010 at \$10,247,400. In addition to stormwater fees, this fund receives revenue from driveway permits. This budget also includes \$4.5 million in debt proceeds to provide resources for the capital improvement program. Capital projects include swale rehabilitation, pipe replacements, and control structure rehabilitation.

Solid Waste Fund

This will be the fourth year of the City's contract with Waste Pro for solid waste collection. Prices have not change much over the life of the contract because of a relatively flat Consumer Price Index. The fiscal year 2010 budget is proposed at \$7,658,400 or 7% higher than fiscal year 2009 projected costs. This service is funded by the solid waste charges on the City utility bills.

Golf Course Fund

The Golf Course Fund is being established to track the operations of the Palm Harbor Golf Course, which was contributed to the City. The course renovations are nearly complete and the course is expected to open near in early November 2009. The budget in FY2010 includes the remaining construction cost, start up cost, and the first year's operations. The total budget is almost \$2.9 million with approximately \$1.7 million of that being for operations. The City has hired Kemper Golf to manage the course.

Tennis Center Fund

This will be the second full year of operations for the tennis center. Revenues and expenditures have been about as expected. Two part-time positions have been added to the Tennis Center for 2010. This supplemental transfer from the General Fund is being increased by \$25,000 to cover the additional cost, if needed. Revenues come from court rentals and tennis lessons. The budget for FY2010 is proposed at \$286,719. The supplement has been anticipated for at least the first few years of operation.

Information Technology & Communications Fund

Information Technology & Communications (IT&C) is being transferred from the General Fund into its own enterprise fund. The City has installed a fiber optic network along the main thoroughfares throughout the city. IT&C will begin marketing the capacity of the network to service providers which will create revenue for the City. This revenue will be used to operate and expand the system and it is anticipated that eventually a surplus will be generated. This surplus will be used to pay back the City for the initial installation cost and to offset city-wide technology costs. This fund will also receive revenue from the leasing of communication towers that are located on City property.

Internal Service Fund – Fleet Management

Management of the fleet of municipal vehicles is funded in the Fleet Management Fund. This fund operates as an Internal Service Fund deriving its revenues from charges to other departments for vehicle leases, maintenance of their equipment and for purchase of fuel. The City also receives revenue to offset fuel expenses by providing fuel to the Sheriff's Office. All new and replacement rolling stock is purchased through this fund and maintenance of all rolling stock, with the exception of fire apparatus is maintained through this fund. The budget for this fund is \$5,864,400 with \$3,114,200 million planned for the purchase of new and replacement of vehicles and heavy equipment, including three fire trucks. Also included is \$875,000 to complete the upgrade of the in-ground fuel storage tanks. This must be completed by the end of calendar year 2009.

PERSONNEL MATTERS

This budget contains a net reduction of seven full-time equivalent positions. All of these positions were vacant and we still have not had to do any layoffs. There were numerous transfers of positions and splitting of duties between departments to place people where they were needed without replacing personnel that had left the City. This has been the method of operation for the past couple of years and will continue in the future.

The average merit percentage was reduced from 4% to 2% in FY2009 and will remain that way for 2010. It is anticipated that this will revert back to 4% once the economy improves. The market rate adjustment had been set at 50% of the June Consumer Price Index (CPI) instead of 100% for FY2009 and it was anticipated that the same methodology would be used for 2010. However, the June 2009 CPI was negative 1.4%. It was decided to net the 2008 CPI (5.0%) with the 2009 CPI (-1.4%). Over the two year period the net change was 3.6%. The pay plan was adjusted 2.5% effective in January 2009, so it is being recommended that the pay plan be adjusted by 1.1% in January 2010. Again, this is expected to return to the 100% of CPI once the economic situation recovers. The City will continue to monitor the marketplace to ensure that we maintain competitive wages for our employees as well as a competitive benefit package. Without the ability to recruit and retain qualified employees we will not be able to successfully meet the goals and objectives identified by the City Council over the next five year period.

CAPITAL IMPROVEMENTS

The Capital Improvement Program for the City of Palm Coast for FY 2008-09 is proposed at \$109.8 million. This represents 53% of the total proposed budget of \$209 million. For the five years through FY 2013-14, total Capital Improvements are projected at approximately \$271.8 million.

Capital Projects Fund

The Capital Projects Fund is proposed at \$11,587,020 for FY 2009-10. This figure includes \$10.5 million for capital projects with the remainder being transfers to other funds. The capital projects include the relocation of fire station #22, the purchase of land for an industrial park, rehabilitation of a bridge, and additional sidewalks and bike paths in various locations throughout the city. Also included are funds for parkway beautification, fiber optics, park renovations, and 800 MHz system improvements.

Streets Improvement Fund

The Streets Improvement program is budgeted at \$10,407,900 for FY 2009-10 and \$34.1 million for the five years ending in FY 2014. This fund includes receipts from the ½ cent local option sales tax as well as the six cent local option gas tax distribution and state revenue sharing money, 30% of which comes from gas taxes. It is utilized to fund the resurfacing of 50 miles of City streets each year as well as additional capital projects such as improvements to Royal Palms Parkway, the four-laning of Belle Terre Parkway, intersection improvements, traffic signals, and guard rail safety improvements. Beginning in 2009, the revenue from red light camera fines went into this fund and is being used for signage upgrades and pavement marking.

Impact Fee Funds

The Park Impact Fee fund is budgeted at \$2,500,000 for FY 2009-10. This figure includes the construction of Waterfront Park and the Graham Swamp Trail.

The Fire Impact Fee fund is budgeted at \$117,300. No projects are planned for 2010 from this fund and this money is being set aside for future fire stations.

The Transportation Impact Fee fund is budgeted at \$14,100,000 for FY 2009-10. This fund includes money for the construction of the Belle Terre four-lane project and design money for the Palm Harbor Parkway extension, Old Kings Road extension, Palm Coast Parkway six-laning, and the four-laning of Old Kings Road North. The four-laning project of Old Kings Road South from Palm Coast Parkway to State Road 100 has been moved to the Old Kings Road Special Assessment Fund and is budgeted at \$50,000,000.

CONCLUSION

Within this budget document, details are provided for the balance of the smaller operating and capital funds utilized by the City of Palm Coast to finance ongoing operating and capital needs.

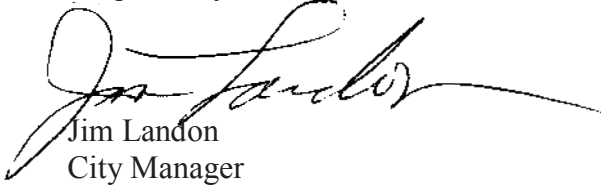
This budget presentation proposes revenues and expenditures totaling approximately \$209.0 million for FY 2009-2010. In addition to the Capital Improvement Program, capital expenditures in the operating funds bring the total capital expenditures for the year to \$110.9 million or 53% of the total budget. The balance, or \$98.1 million, represents ongoing City operations. I believe this budget addresses the priorities established by the Palm Coast City Council in its five-year strategic plan and is a major commitment to meeting the needs of the citizens.

Because of legislated reductions in taxable property values and the declining values brought on by economic conditions, our operating budgets have remained relatively flat for the past three years. Other tax revenues have also been affected such as sales and fuel taxes. In spite of these limitations we have been able to maintain the service levels at or close to the levels that the citizens of Palm Coast have come to expect. While residential development may take several years to completely turn around, commercial development is continuing to occur and though it is slow it may pick up faster than the residential development. Economic development is a high priority for both the City Council and staff. We will be monitoring market and economic

conditions and making the necessary adjustments to meet the needs of our citizens now and into the future while looking for ways to hold the line on costs. Our task is to plan ahead to meet the needs of our citizens as effectively and efficiently as possible, given the resources available. I strongly believe this budget meets this goal and that its adoption and execution will enhance the level of service for all citizens of Palm Coast.

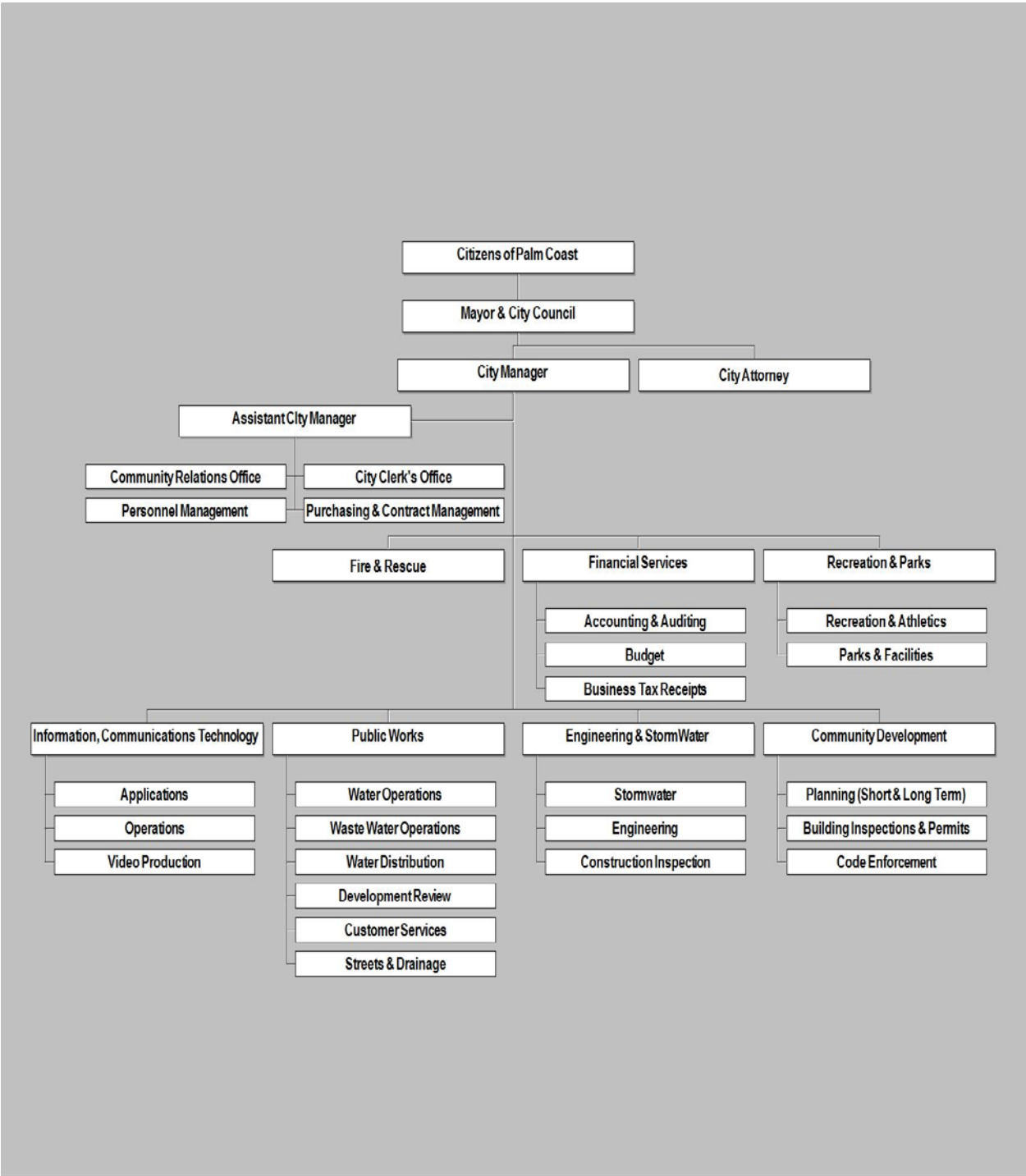
I would like to conclude this budget message by thanking the Executive Team and their staffs for working throughout the year to provide quality service to our citizens, as well as for their efforts to prepare this budget. In particular I wish to express my appreciation to the Finance Director and his staff for their special efforts in the compilation of this document.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Jim Landon", with a long, sweeping horizontal line extending to the right.

Jim Landon
City Manager

ORGANIZATIONAL CHART





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Palm Coast
Florida**

For the Fiscal Year Beginning

October 1, 2008

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the **City of Palm Coast, Florida** for the Annual Budget beginning October 01, 2008. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device. This is the fifth consecutive year that the City of Palm Coast has received this award.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



This page intentionally left blank.

EXECUTIVE SUMMARY

DOCUMENT FORMAT

For easy use, this budget has been divided into separate functional areas for review as follows:

Introduction: This section contains the table of contents, the transmittal letter, a table of organization, and the GFOA budget award.

Executive Summary: This section provides summaries of the budget on a city-wide basis including revenues, expenditures, and personnel. It also contains the City's goals and objectives and other information.

Budget Detail: This section contains data on individual funds and additional detail is provided by department.

Capital Improvement Program: This section provides summaries of the City's Capital Improvement Program, the effect of the Program on each fund and a detail page for each capital project in the program.

Miscellaneous: This section contains a glossary of terms and miscellaneous information about the City.

PALM COAST VISION 2023

VISION

Palm Coast is a safe community with a hometown feeling that respects and protects the natural environment.

Town Center is a vibrant downtown.

Diverse businesses are the foundation for our strong local economy.

Our residents enjoy convenient mobility and an abundance of leisure choices.

Palm Coast is a great place to live.

LONG TERM GOALS - 2013

Develop Long-Term Sustainable Water Supply

Provide Quality Services, Maintaining the City's Financial Soundness

Expand the Local Economy

Manage Growth for Quality, Sustainable Community

Maintain a Safe Community

Promote Town Center as Our Downtown

SHORT TERM GOALS – 2010

TOP PRIORITY

1. City Signs and Gateways
2. Economic Incentive Policy
3. Aging Commercial Areas
4. Bulldog Drive Improvements
5. City Hall Future Plan/Direction
6. City-owned Industrial Park
7. Old Kings Road South Improvements
8. Stormwater System-Modeling
9. Fire Response Zone Evaluation
10. ISO Fire Rating '4' Strategy
11. Coquina Coast Desalination Project

HIGH PRIORITY

1. Stormwater Utility Ordinance Update
2. Service Priorities & Millage Rate Impact
3. Financial Reserve Policy
4. CRA for Northeast Section of the City
5. Sheriff's Contract
6. Fleet Management Plan
7. Enterprise Flagler Direction
8. Video Cameras/Emergency Phones for Parks/Paths
9. Beachside Sewer System

FINANCIAL POLICIES

The City Council has taken a conservative approach to the finances of the City while providing for the protection of the health, safety, and welfare of the citizens of Palm Coast through a full range of efficient and effective municipal services. Within the City Council's overall vision for the City, two primary financial policies have been established. The first is to ensure the long term financial viability of the City and the second is to diversify and strengthen the City's economy.

Financial Planning

The City will adopt a balanced budget as required by Florida Statute, Chapter 166. The budget is balanced when the amount available from taxation and other sources, including amounts carried over from prior fiscal years, equals the total appropriations for expenditures and reserves.

Revenue

User fees and charges will be sufficient to cover the cost of providing the service for which the fee is charged. Recreation and park fees are not intended to cover the full cost of services. These services will be supplemented so that all citizens have the opportunity to utilize these activities and resources regardless of economic condition.

The City will use one-time revenues for non-recurring expenditures. One-time revenues would include grants, prior year surplus, or other revenues that are not likely to occur in future years. Non-recurring expenditures would include special programs or capital purchases that would not require the same expenditure in future years.

Expenditure

The City will issue debt only for capital expenditures. The term of the debt will not be for a period longer than the expected life of the asset. Debt for a period longer than three years or more than \$15 million may not be issued without voter consent unless the debt is funded.

The City will maintain reserves of at least fifteen percent in its four operating funds.

The City Council will receive a monthly comparison of actual expenditures to budget. The City Manager will recommend any adjustments to the budget that may be required during the year.

Fund Balance

The General Fund Unassigned fund balance, at year end, will be between ten percent and twenty percent of the following year's budgeted expenditures. Unassigned fund balance over twenty percent will be transferred to the Disaster Reserve Fund, if necessary to meet the fund balance goal, or to the Capital Projects Fund. If the Unassigned fund balance is below ten percent at year end, a plan must be developed using increased revenues or a reduction in expenditures to return the Unassigned fund balance to ten percent or greater within three years.

FINANCIAL POLICIES

The Utility Fund Unassigned fund balance, at year end, will be between ten percent and twenty percent of the following year's budgeted expenses. Unassigned fund balance over twenty percent will be assigned to a rate stabilization fund or transferred to the Utility Capital Projects Fund for utility system renewal and replacement. If the Unassigned fund balance is below ten percent at year end, a plan must be developed using increased revenues or a reduction in expenses to return the Unassigned fund balance to ten percent or greater within three years.

The Stormwater Fund Unassigned fund balance, at year end, will be between ten percent and twenty percent of the following year's budgeted expenses excluding capital expenditures. Unassigned fund balance over twenty percent will be assigned for future system capital projects. If the Unassigned fund balance is below ten percent at year end, a plan must be developed using increased revenues or a reduction in expenses to return the Unassigned fund balance to ten percent or greater within three years.

The Solid Waste Fund Unassigned fund balance, at year end, will be between five percent and ten percent of the following year's budgeted operating expenses. Unassigned fund balance over ten percent will be assigned to a rate stabilization fund. If the Unassigned fund balance is below five percent at year end, a plan must be developed using increased revenues or a reduction in expenses to return the Unassigned fund balance to five percent or greater within three years.

The Tennis Center Fund and the Golf Course Fund Unassigned fund balances, at year end, will be between five percent and ten percent of the following year's budgeted operating expenses. Unassigned fund balance over ten percent will be assigned for future capital projects including renewal and replacements. If the Unassigned fund balance is below five percent at year end, a plan must be developed using increased revenues or a reduction in expenses to return the Unassigned fund balance to ten percent or greater within three years.

The Disaster Reserve Fund Unassigned fund balance, at year end, will be at least two one hundredths percent (0.02%) of the just value of all property in the City on July 1 of that year. If the Unassigned fund balance is below the minimum amount at year end, a transfer should be made from the General Fund in an amount sufficient to increase the fund balance above the minimum amount, within two years.

All other funds, including Special Revenue Funds, Capital Project Funds, and Internal Service Funds do not have a fund balance requirement. Fund balances in these funds are dictated by revenue sources and a schedule of capital projects.



This page intentionally left blank.

BUDGET PROCESS

Methodology

The preparation and adoption of the Annual Budget is one of the most important actions carried out by the City Council, citizens and staff of Palm Coast. To achieve the best results in the planning and delivery of community services, key financial decisions must be made. The budget process provides a forum to accumulate financial and performance information concerning local services into a common format; analyze and debate the merits of each service; and make decisions about the level and cost of service which will be provided. The budget is designed to provide the citizens of Palm Coast with the full complement of municipal services. This budget aims at providing the highest quality municipal service to the community in an efficient and effective manner.

Review

Early in the budget process, each department outlines functions and goals to accomplish in the coming fiscal year. They then prepare a detailed estimate of monies and personnel required to provide these services. These requests are reviewed by the City Manager and the Finance Director. Upon completion of this review and matching with the projected revenues available, the budget is compiled by the Finance Department. During the month of July of each year, the City Manager submits the proposed budget to the City Council. The City Council reviews the proposed budget and conducts public workshops to obtain preliminary direction as to the probable approval levels of the budget.

Adoption

During the month of September, in accordance with the timing specified in State Law (F.S. 200.065), two public hearings are held. The time of the first hearing is advertised on the "Notice of Proposed Property Taxes" sent to property owners and by the usual procedure for advertising a public hearing. The first meeting is to tentatively adopt the budget and millage rate. For the second hearing, in addition to normal advertising procedure, a general summary of the proposed budget is advertised in the newspaper along with a date for the statutory public hearing to adopt the budget and millage rate. The City's fiscal year is October 1 through September 30.

Public Participation

The public is invited and encouraged to attend and participate in all work sessions and public hearings.

Budgetary Basis

Governmental funds are budgeted using the modified accrual basis of accounting. Revenues are recognized when they become available and measurable. An example would be sales tax or state revenue sharing that is measurable but may not be received until after the end of the fiscal year. Expenditures are recognized when the liability has occurred and is measurable. This would be charges for work that has been completed and invoiced but not paid at year-end. Estimated expenditures for capital outlay and debt service payments are budgeted in all funds; however, the actual expenditure for capital and principal on debt is applied to balance sheet accounts and is not expensed in the proprietary funds. Depreciation is not budgeted in any fund but is recorded in proprietary funds. Revenue in the proprietary funds is recognized when due and expenses when they are incurred.

BUDGET CALENDAR

February 25, 2009	Budget process initiated by Finance.
March 27	Departments submit additional program, personnel, fleet requests to Finance for FY 2010.
March 27	Departments submit technology requests to Information Technology & Communications for FY 2010.
March 27	MUNIS budget system opened for Department line-item entries.
April 3	FY 2010 Revenue Estimates prepared by Finance.
April 24	Capital Improvement Program project requests submitted to Finance. (MUST BE IN CONFORMANCE WITH COMP PLAN)
April 27	MUNIS budget system closed for Department line-item entries. Note: Personal services/internal transfers will be projected by Finance.
May 11 - 22	Finance reviews budget requests and Capital Improvement Program (CIP) with department heads. (COPY OF CIP SENT TO COMMUNITY DEVELOPMENT FOR COMP PLAN REVIEW)
June 5	Finance submits the preliminary budget to the City Manager and department heads.
June 15 - 26	City Manager meets with department heads to discuss departmental needs and requests, including the Capital Improvement Program.
July 28	Budget workshop – General Fund.
August 4	Establish proposed Millage Rate (TRIM Rate). (MUST BE DONE PRIOR TO AUGUST 8).
August 11	Budget workshop – Enterprise funds.
August 17	Property Appraiser distributes “Trim Notices” with date and time of first Public Hearing on Millage Rate.
August 25	Budget workshop – Special Revenue and Capital funds.
September 8	Public Hearing to tentatively adopt Millage Rate and Budget. (FINAL ADOPTION MUST BE ADVERTISED WITHIN 15 DAYS).
September 19	Place meeting notice and budget summary advertisements. (PUBLIC HEARING MUST BE NO LESS THAN 2 DAYS OR MORE THAN 5 DAYS AFTER ADVERTISEMENT OR MORE THAN 20 DAYS AFTER FIRST HEARING).

BUDGET CALENDAR

September 22	Public Hearing to adopt final Millage Rate Resolution and Budget Resolution.
September 25	Forward a copy of the Millage Rate Resolution to the Property Appraiser and the Tax Collector.
October 22 Last Day	Certificate of Conformance sent to State. (MUST BE DONE WITHIN 30 DAYS OF FINAL ADOPTION).

BUDGET AMENDMENT PROCESS

Supplemental Appropriation Amendments After Adoption

If, during the fiscal year, the City Manager certifies that there are available for appropriation, revenues in excess of those estimated in the budget, the City Council by resolution may make supplemental appropriations for the year up to the amount of such excess.

Emergency Appropriations

To meet a public emergency affecting, life, health, property, or the public peace, the City Council may make emergency appropriations. Such appropriations may be made by emergency ordinance to the extent that there are no available unappropriated revenues to meet such appropriations.

Reduction Of Appropriations

If, at any time during the fiscal year, it appears probable to the City Manager that the revenues available will be insufficient to meet the amount appropriated, he shall report to the City Council without delay, indicating the estimated amount of the deficit, any remedial action taken by him, and his recommendations as to any other steps to be taken. The City Council shall then take such further action as it deems necessary to prevent or minimize any deficit and for that purpose it may by resolution reduce one or more appropriations.

Transfer Of Appropriations

At any time during the fiscal year the City Manager or his designee may transfer part or all of any unencumbered appropriations balance among programs within a department. The City Council may by resolution transfer part or all of any unencumbered appropriation balance from one department to another.

Limitations: Effective Date

No appropriation may be reduced below that amount required by law to be appropriated, if any. No appropriation may be reduced below the amount of the encumbered balance. The supplemental and emergency appropriations and reduction or transfer of appropriations authorized may be made effective immediately upon adoption.

Lapse Of An Appropriation

Every appropriation, except an appropriation for a capital expenditure, shall lapse at the close of the fiscal year to the extent that it has not been expended or encumbered. An appropriation for a capital expenditure shall continue in force until the purpose for which it was made has been accomplished or abandoned.

FUND DESCRIPTION

The City of Palm Coast utilizes a fund structure as outlined in the accounting regulations that govern units of local government. A fund is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances and changes therein, which are segregated for the purpose of conducting specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. Funds are divided into various types according to the legal restrictions imposed upon them or by their uses. Following is the fund structure contained in the fiscal year 2010 budget for the City of Palm Coast:

I. Governmental Funds

Accounted for on a “spending” or “financial flow” measurement focus. Accordingly, the budgeted fund balances provide an indicator of available, spendable, or appropriate resources.

A. General Fund

The general fund of a government unit serves as the primary reporting vehicle for current government operations. The general fund is used to account for all current financial resources, with the exception of those required to be accounted for in another fund.

B. Special Revenue Funds

The special revenue funds account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes. These include Police Education Fund, Police Automation Fund, Parks Impact Fee Fund, Development Special Projects Fund, and various capital project funds.

II. Proprietary Funds

Proprietary funds are accounted for on a cost of services or “capital maintenance” measurement focus. Accordingly, all assets and liabilities are included on their balance sheets and the reported fund equity provides an indication of the economic net worth of the fund. Operating statements for proprietary fund types report increases and decreases in total economic net worth.

A. Enterprise Funds

The enterprise funds account for operations that are financed and operated in a manner similar to private business enterprises. The Utility Fund and the Utility Capital Projects Fund were established in conjunction with the utility purchase. The budget also includes the Solid Waste Fund, Stormwater Management Fund, Golf Course Fund and the Tennis Center Fund. The Information Technology and Communications Fund was added in fiscal year 2010.

B. Internal Service Funds

The internal service funds account for financing goods or services provided by one department to other City departments or to other governments on a cost-reimbursement basis. The internal service fund in this budget is the Fleet Management Fund.

FUND BALANCES

Fund balances/retained earnings referred to on the following page of this document do not necessarily represent cash and investment balances in the respective funds. It does, however, represent the net of the total fund assets, less total fund liabilities and contributed capital in the respective fund types.

GENERAL FUND:

In the General Fund, the primary purpose of reserve retention is to fund unforeseen occurrences. These unforeseen occurrences are funded only upon specific appropriation by the City Council. City policy is to maintain General Fund reserves between 10% and 20% of the annual budget. The estimated unreserved-undesignated fund equity for the beginning of fiscal year 2010 will be 24%.

ENTERPRISE FUNDS:

In the Enterprise Funds, reserves are planned to meet operating expenses and future capital needs. Each enterprise fund has a separate rate structure. These rates are reviewed annually to insure that adequate funding will be available to meet the needs of the individual enterprise's budgetary requirements.

INTERNAL SERVICE FUNDS:

Internal Service Funds differ from other fund types in that funds remaining at year-end are normally redistributed back to the originating funds. An exception to this rule is made when timing differences exist and/or reserves for capital purchases are maintained.

SPECIAL REVENUE FUNDS:

There are no fund equity reserve requirements for Special Revenue Funds. The purpose of these funds is to fund specific programs and capital improvement projects included in the City's budget. Funding sources include fines and forfeitures, impact fees, interest earnings, and fund equity.

CHANGES IN FUND BALANCES:

There is an overall decrease during the two-year period of approximately \$45.2 million. The Utility Capital Projects Fund is expected to decrease by \$18.4 million, accounting for about forty percent of the reduction. This is due to capital expenditures on several large projects. The fund balance in the Transportation Impact Fee Fund is expected to decline by \$10.0 million because of a street widening project that is underway. Decreases in fund balance in the Streets Improvement Fund (\$3.9 million), Park Impact Fee Fund (\$2.2 million), Golf Course Fund (\$4.2 million), and the Capital Projects Fund (\$6.6 million) are all due to construction projects scheduled for fiscal years 2009 and 2010.

COMPUTATION OF ESTIMATED FUND BALANCES

Fund Title	Available Fund Balance 09/30/2008	Estimated Fund Balance 09/30/2009	Net Annual Revenues (Expenditures) 09/30/2010	Estimated Fund Balance 09/30/2010
General Fund	\$ 12,750,863	\$ 14,266,163	\$ (2,859,312)	\$ 11,406,851
CDBG Fund	3,201	-	-	-
Police Education Fund	55,589	66,089	10,500	76,589
Police Automation Fund	176,283	218,983	42,900	261,883
Disaster Reserve Fund	2,082,957	2,146,857	75,500	2,222,357
Recycling Revenue Fund	235,907	235,907	(37,200)	198,707
Streets Improvement Fund	4,046,995	4,062,995	(3,911,300)	151,695
Park Impact Fee Fund	2,484,828	1,419,328	(1,128,200)	291,128
Fire Impact Fee Fund	1,328,733	128,733	117,300	246,033
Development Special Projects Fund	1,426,494	1,484,794	54,200	1,538,994
Transportation Impact Fee Fund	11,761,761	8,603,161	(6,840,100)	1,763,061
Neighborhood Stabilization Fund	-	-	-	-
Old Kings Road Special Assessment Fund	-	984,400	-	984,400
SR100 Community Redevelopment Fund	152,990	297,772	1,329,591	1,627,363
Capital Projects Fund	7,899,230	7,700,614	(6,404,320)	1,296,294
Utility Fund	10,607,772	11,368,892	(925,140)	10,443,752
Utility Capital Projects Fund	28,899,244	18,040,140	(7,553,132)	10,487,008
Solid Waste Fund	670,643	942,643	158,391	1,101,034
Stormwater Management Fund	520,324	1,348,566	100,043	1,448,609
Golf Course Fund	4,221,818	103,448	(103,180)	268
Tennis Center Fund	1,868	23,238	-	23,238
Information Technology & Communications Fund	-	-	-	-
Fleet Management Fund	2,040,662	2,216,247	(1,652,246)	564,001
Total	\$ 91,368,162	\$ 75,658,970	\$ (29,525,705)	\$ 46,133,265

BUDGET SUMMARY

Fund Type	Estimated Revenue	Operating Expenditures & Contingency	Capital Expenditures	Operating Transfers	Total Expenditures
General Fund	\$ 30,603,708	\$ 29,809,887	\$ 220,850	\$ 572,971	\$ 30,603,708
Special Revenue Funds					
CDBG Fund	-	-	-	-	-
Police Education Fund	76,500	76,500	-	-	76,500
Police Automation Fund	261,800	261,800	-	-	261,800
Disaster Reserve Fund	2,222,300	2,222,300	-	-	2,222,300
Recycling Revenue Fund	272,200	272,200	-	-	272,200
Streets Improvement Fund	10,407,900	420,600	9,987,300	-	10,407,900
Park Impact Fee Fund	2,500,000	-	2,500,000	-	2,500,000
Fire Impact Fee Fund	117,300	117,300	-	-	117,300
Development Special Projects Fund	54,200	54,200	-	-	54,200
Transportation Impact Fee Fund	14,100,000	-	14,100,000	-	14,100,000
Neighborhood Stabilization Fund	-	-	-	-	-
OKR Special Assessment Fund	50,000,000	-	46,000,000	4,000,000	50,000,000
SR100 Community Redevelopment Fu	11,249,591	7,929,591	3,320,000	-	11,249,591
Capital Projects Fund	11,587,020	70,000	10,407,000	1,110,020	11,587,020
Sub-Total	102,848,811	11,424,491	86,314,300	5,110,020	102,848,811
Enterprise Funds					
Utility Fund	32,090,445	29,144,582	718,100	2,227,763	32,090,445
Utility Capital Projects Fund	13,988,000	173,000	13,815,000	-	13,988,000
Solid Waste Fund	7,658,400	7,658,400	-	-	7,658,400
Stormwater Management Fund	10,247,400	4,376,250	5,474,150	397,000	10,247,400
Golf Course Fund	2,866,230	2,309,230	188,600	368,400	2,866,230
Tennis Center Fund	286,719	284,719	-	2,000	286,719
Information Tech & Comm Fund	2,531,702	2,331,702	200,000	-	2,531,702
Sub-Total	69,668,896	46,277,883	20,395,850	2,995,163	69,668,896
Internal Service Funds					
Fleet Management Fund	5,864,400	1,875,200	3,989,200	-	5,864,400
Sub-Total All Funds	208,985,815	\$ 89,387,461	\$ 110,920,200	\$ 8,678,154	208,985,815
Less: Interfund Charges and Transfers	14,141,689				14,141,689
Total	<u>\$ 194,844,126</u>				<u>\$ 194,844,126</u>

BUDGET SUMMARY

	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Total Funds
CASH BALANCES BROUGHT FORWARD	\$ 3,359,312	\$ 20,955,020	\$ 9,131,347	\$ 1,652,246	\$ 35,097,925
ESTIMATED REVENUES					
TAXES: Millage Per \$1,000					
Ad Valorem Taxes: 3.5000	15,266,400	2,657,900	-	-	17,924,300
Sales, Use, and Fuel Taxes	-	3,930,800	-	-	3,930,800
Telecommunication Service Tax	2,863,000	-	-	-	2,863,000
Other Taxes	680,200	-	-	-	680,200
Franchise Fees	543,100	-	-	-	543,100
Licenses and Permits	301,800	-	111,400	-	413,200
Intergovernmental Revenue	2,061,800	5,661,600	174,000	-	7,897,400
Charges for Services	3,262,001	2,864,800	49,774,360	228,000	56,129,161
Fines & Forfeitures	853,600	1,124,500	-	-	1,978,100
Interest Revenue	486,200	1,088,200	1,036,440	71,400	2,682,240
Miscellaneous Revenue	16,600	-	166,100	-	182,700
Non Revenues	-	-	2,358,181	3,105,354	5,463,535
Transfers from Other Funds	909,695	4,565,991	2,395,068	807,400	8,678,154
Proceeds from Debt	-	60,000,000	4,522,000	-	64,522,000
Total Revenues and Other Financing Sources	27,244,396	81,893,791	60,537,549	4,212,154	173,887,890
Total Estimated Revenues and Balances	\$ 30,603,708	\$ 102,848,811	\$ 69,668,896	\$ 5,864,400	208,985,815
Less: Interfund Transfers and Charges					14,141,689
Total					<u>\$ 194,844,126</u>
EXPENDITURES/EXPENSES					
General Government	\$ 10,984,265	\$ 4,077,000	\$ 2,531,702	\$ -	\$ 17,592,967
Public Safety	10,468,029	2,450,000	-	-	12,918,029
Physical Environment	-	70,000	39,332,707	-	39,402,707
Transportation	5,571,726	77,037,900	9,284,730	-	91,894,356
Culture/Recreation	2,506,717	3,340,000	2,732,654	-	8,579,371
Internal Service	-	-	-	5,864,400	5,864,400
Debt Service	-	6,500,000	11,983,611	-	18,483,611
Transfers to Other Funds	572,971	5,110,020	2,995,163	-	8,678,154
Total Expenditures/Expenses	30,103,708	98,584,920	68,860,567	5,864,400	203,413,595
Reserves	500,000	4,263,891	808,329	-	5,572,220
Total Appropriated Expenditures and Reserves	\$ 30,603,708	\$ 102,848,811	\$ 69,668,896	\$ 5,864,400	208,985,815
Less: Interfund Transfers and Charges					14,141,689
Total					<u>\$ 194,844,126</u>

BUDGET SUMMARY

FUND/DEPARTMENT	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
General Fund				
City Council	\$ 68,979	\$ 76,429	\$ 83,600	\$ 85,258
City Manager	664,451	551,901	519,550	524,389
Community Relations	367,859	514,455	464,900	283,218
Purchasing and Contracts Management	41,362	326,844	326,800	329,219
Economic Development	-	-	-	376,463
City Clerk	316,708	299,207	276,300	242,729
Personnel Management	352,149	308,060	271,450	293,485
Law Enforcement	2,372,637	2,296,016	2,430,553	2,599,863
City Attorney	297,698	553,936	424,225	341,332
Financial Services	1,023,273	784,924	772,821	777,281
Information Technology and Communications	2,608,697	2,657,785	2,486,082	-
Community Development				
Building Permits and Inspections	1,796,206	1,820,103	1,537,157	1,548,947
Planning	1,412,005	1,510,825	1,442,600	1,548,149
Code Enforcement	1,828,688	1,917,067	2,179,140	2,277,521
Total Community Development	5,036,899	5,247,995	5,158,897	5,374,617
Fire	5,241,625	5,776,517	7,037,248	7,868,166
Public Works				
Streets	5,115,195	4,986,977	5,138,525	5,571,726
Facilities Maintenance	566,192	457,526	715,568	741,389
Parks/Facilities	1,172,621	891,291	1,046,610	1,122,894
Total Public Works	6,854,008	6,335,794	6,900,703	7,436,009
Engineering	1,199,037	1,101,465	1,296,715	1,444,885
Recreation/Athletics	979,504	1,113,345	1,143,266	1,383,823
Non-Departmental	3,942,672	894,044	1,342,934	1,242,971
Total General Fund	31,367,558	28,838,717	30,936,044	30,603,708

BUDGET SUMMARY

FUND/DEPARTMENT	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
CDBG Fund	364,204	58,053	3,201	-
Police Education Fund	65	-	-	76,500
Police Automation Fund	-	-	-	261,800
Disaster Reserve Fund	58,538	211,027	413,000	2,222,300
Recycling Revenue Fund	314,894	21,210	70,000	272,200
Streets Improvement Fund	4,137,703	5,767,342	6,327,300	10,407,900
Park Impact Fee Fund	2,656,801	1,683,561	1,310,500	2,500,000
Fire Impact Fee Fund	1,862,479	1,900,357	1,366,000	117,300
Development Special Projects Fund	84,864	6,680	-	54,200
Transportation Impact Fee Fund	8,334,800	11,126,240	9,066,000	14,100,000
Neighborhood Stabilization Fund	-	-	6,000	-
Old Kings Road Special Assessment Fund	-	-	4,000,000	50,000,000
SR100 Community Redevelopment Fund	4,646,108	1,256,222	1,157,800	11,249,591
Capital Projects Fund	3,857,986	11,904,636	3,475,716	11,587,020
Utility Fund				
Utility Customer Service	1,088,508	1,120,693	1,109,890	1,166,196
Utility Administration	1,222,216	1,304,081	1,347,350	1,290,555
Utility Maintenance	579,380	766,489	763,277	657,846
Wastewater Collection	2,540,627	2,437,972	2,318,392	2,561,010
Wastewater Treatment	1,923,313	1,867,103	1,821,773	1,814,948
Water Plant #1	1,821,223	1,843,366	1,870,120	1,980,448
Water Plant #2	1,708,196	1,503,157	1,594,166	1,579,729
Water Plant #3	-	344,346	836,270	1,038,708
Water Quality	488,775	445,751	496,073	451,569
Water Distribution	4,023,063	3,850,519	3,668,634	3,124,215
Non-Departmental	11,625,831	13,587,833	15,789,191	16,425,221
Total Utility Fund	27,021,132	29,071,310	31,615,136	32,090,445
Utility Capital Projects Fund	1,922,250	2,160,256	15,168,256	13,988,000
Solid Waste Fund	6,309,618	7,413,209	7,128,000	7,658,400
Stormwater Management Fund	3,411,225	3,342,674	7,634,558	10,247,400
Golf Course Fund	-	31,989	4,228,370	2,866,230
Tennis Center Fund	-	226,647	228,930	286,719
Information Technology & Comm Fund	-	-	-	2,531,702
Fleet Management Fund	2,658,346	3,037,020	3,525,304	5,864,400
Total All Funds	99,008,571	108,057,150	127,660,115	208,985,815
Less: Interfund Transfers	7,892,278	11,912,125	8,430,648	14,141,689
Total	\$ 91,116,293	\$ 96,145,025	\$ 119,229,467	\$ 194,844,126

REVENUE EXPLANATIONS

AD VALOREM TAXES: The property tax is based on the value of real and personal property. Each year the county property appraiser determines the total assessed value of each parcel of property in Palm Coast. After subtracting all lawful exemptions, the remaining value is the taxable value. Advalorem property taxes are based on the taxable value. The property tax is calculated by multiplying the taxable value by .001 and then multiplying this number by the rate of taxation, or the millage rate.

SALES, USE, AND FUEL TAXES: These are local option taxes, including gas tax and the Local Government Infrastructure Surtax. The proceeds are distributed based on a State mandated formula or an interlocal agreement between the cities and the county.

TELECOMMUNICATION SERVICE TAX: This tax is collected and distributed by the State. It replaced the franchise tax and utility tax that were charged for telephone and cable television services.

LICENSES AND PERMITS: According to Section 205.042, Florida Statutes, a municipality may levy an occupational license tax for the privilege of engaging in or managing any business, profession, or occupation within its jurisdiction. This revenue also includes building permits and animal licenses.

INTERGOVERNMENTAL REVENUE: These revenues are collected by one government and shared with other governmental units. This includes state sales tax, revenue sharing, grants, and various other state taxes and licenses.

CHARGES FOR SERVICES: These are also called "user fees." They are defined as "voluntary payments based on direct, measurable consumption of publicly provided goods and services." User fees are derived from charges for water and wastewater services, solid waste collection, recreation and athletic activities, and various other City services.

FINES & FORFEITURES: This revenue comes from code enforcement fines and settlement of criminal cases taken to court. It includes a portion of monetary penalties and recovery of costs incurred by the City.

INTEREST REVENUE: Revenue derived from the investment of cash receipts and idle funds are an important source of revenue. The City of Palm Coast recognizes the importance of establishing effective cash management and restructuring their government operations to accelerate revenues, promote aggressive collections, and maximize cash flow.

MISCELLANEOUS REVENUES: These are revenues that do not fit into one of the other revenue categories.

NON REVENUES: These are Internal Service Fund revenues that are derived from other City funds where they are shown as operating expenditures. They include fleet leases and vehicle maintenance.

TRANSFERS FROM OTHER FUNDS: Transfers are made from one fund to another for various reasons. Some transfers are simply contributions and some are based on services provided by another fund. Still others are based on need, such as transfers to a capital fund.

OTHER FINANCING SOURCES: This is most often an appropriation of previous surplus.

REVENUE FORECAST METHODOLOGY

The purpose of detailing forecast methodologies for revenues is to determine the validity of the forecast over time and to utilize the information in making future forecasts. The following are assumptions concerning revenues, covering all funds.

<u>Revenue Source</u>	<u>Forecast Methodology</u>
Ad Valorem Taxes	Approved millage multiplied by tax roll, less 3.22% for assumed non-collection and/or discounts taken for early payment.
Sales, Use, and Fuel Taxes	State's forecast (based on city and county population and lane miles), adjusted for historical trend analysis.
Telecommunication Service Tax	State's forecast adjusted for historical trend analysis.
Licenses & Permits	Historical trend analysis.
State Revenue Sharing	State's forecast (based on city and state population), adjusted for historical trend analysis.
Half-Cent Sales Tax	State forecast (based on city population), adjusted for historical trend analysis.
Grants	Amount on application approved by granting agency.
Other Intergovernmental Revenue	Historical trend analysis.
Water Sales and Wastewater Charges	Historical trend analysis.
Solid Waste Fees	Historical trend analysis.
Stormwater Management Fees	Historical trend analysis.
Other Charges for Services	Historical trend analysis.
Fines & Forfeitures	Historical trend analysis.
Interest Revenue	Historical trend analysis.
Miscellaneous Revenues	Historical trend analysis.
Non Revenues	Amounts billed to departments for usage.
Transfers from Other Funds	Capital needs and allocation of common costs.

MAJOR REVENUE TRENDS

There are 12 major revenue sources that account for 38 percent of the City's estimated revenues for fiscal year 2010. Debt proceeds account for another 33 percent and appropriated fund balance another 18 percent of revenue. These are listed and shown graphically on the following page. The following is a more detailed analysis of the trends for these 12 major revenue sources.

AD VALOREM TAXES: There has been an average increase in property values of over 13% over the past three years. The increases have been a combination of property value increases, new construction, and annexations. For 2010, however, there was a decrease in taxable value of about 14%. Property values have declined for two years now. At least one more year of declining values is expected and then values should level off or show some slight growth.

LOCAL GOVERNMENT INFRASTRUCTURE SURTAX: FY2003 was the first year that the new half-cent surtax was collected. This tax was approved by the voters for a period of ten years. Growth of this revenue is expected to closely parallel the half-cent sales tax.

TELECOMMUNICATION SERVICE TAX: Increases in this revenue have averaged about 8% over the past 3 years. With the slowing population growth we should see an increase of about 1% to 2% per year going forward.

BUILDING PERMITS: Permits issued have declined over the past three years. Permit revenue is expected to remain flat for the next couple of years.

HALF-CENT SALES TAX: This revenue source has been flat for the past 3 years. It is affected by the economy and distributed based on population. We expect to see some improvement over the next 2 years and should see increases of 1% to 2%..

WATER AND WASTEWATER SALES: This is a revenue source related to the utility system. It is expected that this revenue source will mirror other development related revenue trends and should increase by 1% to 3% annually.

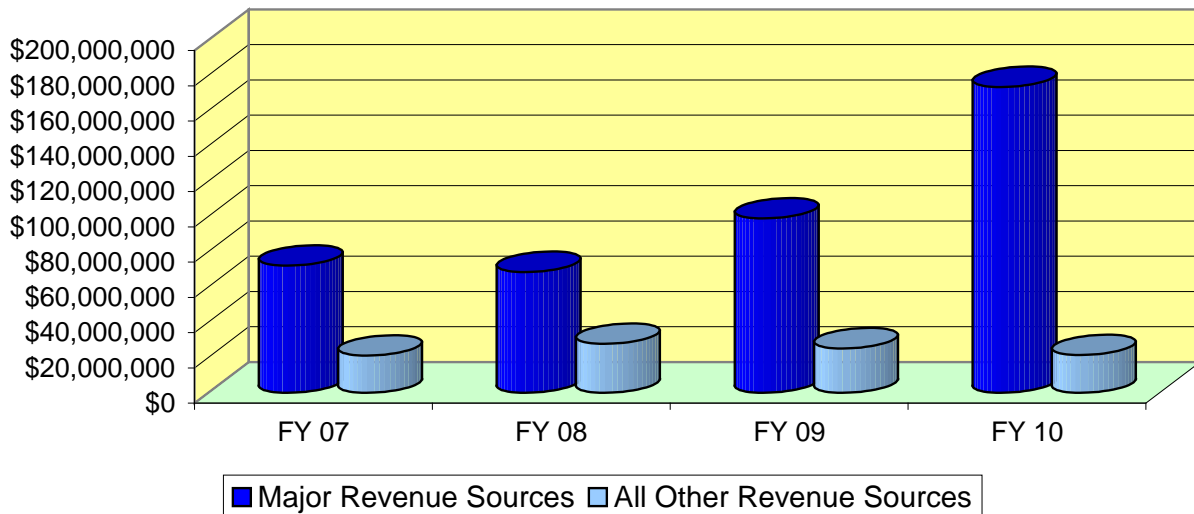
WATER AND WASTEWATER IMPACT FEES: Like building permits this revenue source is expected to level off.

SOLID WASTE CHARGES: This is a charge is expected to mirror the population growth of about 1% to 3%.

STORMWATER FEES: This fee is charged on developed and undeveloped property. A 1% to 3% growth rate is anticipated.

MAJOR REVENUE SOURCES

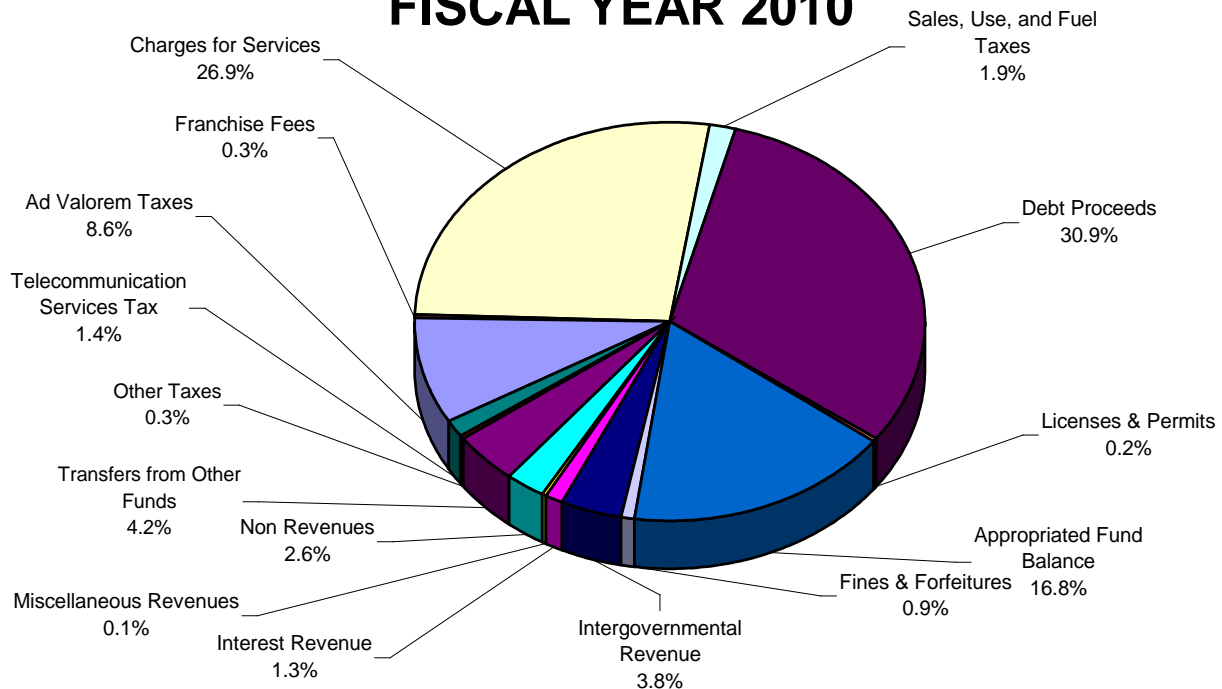
SOURCE	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Ad Valorem Taxes	\$19,603,806	\$20,184,340	\$17,538,100	\$17,924,300
Local Infrastructure Surtax	2,434,474	2,458,212	2,342,500	2,332,000
Telecommunication Service Tax	2,616,030	2,728,469	3,013,700	2,863,000
Building Permits	1,965,004	1,870,459	990,700	202,200
Half-Cent Sales Tax	1,946,852	1,939,723	1,829,000	1,850,800
Transportation Impact Fee	3,425,264	2,610,810	1,300,000	2,459,900
Water Sales	15,877,718	14,478,993	17,731,200	17,908,500
Wastewater Charges	8,828,704	8,648,904	10,217,500	10,393,500
Water Impact Fee	2,254,634	1,325,736	930,000	2,248,700
Wastewater Impact Fee	2,421,289	1,371,846	930,000	2,559,000
Solid Waste Charge	6,831,097	7,278,358	7,400,000	7,658,400
Stormwater Management Fee	3,906,093	3,598,820	5,400,000	5,440,000
Debt Proceeds	-	-	8,677,300	64,522,000
Appropriated Fund Balance	-	-	20,603,391	35,097,925
All Other Sources	28,963,063	39,650,106	33,650,923	35,525,590
TOTAL	101,074,028	108,144,776	132,554,314	208,985,815
Less: Interfund Transfers	7,892,278	11,912,125	8,430,648	14,141,689
TOTAL NET REVENUE	\$ 93,181,750	\$ 96,232,651	\$ 124,123,666	\$ 194,844,126



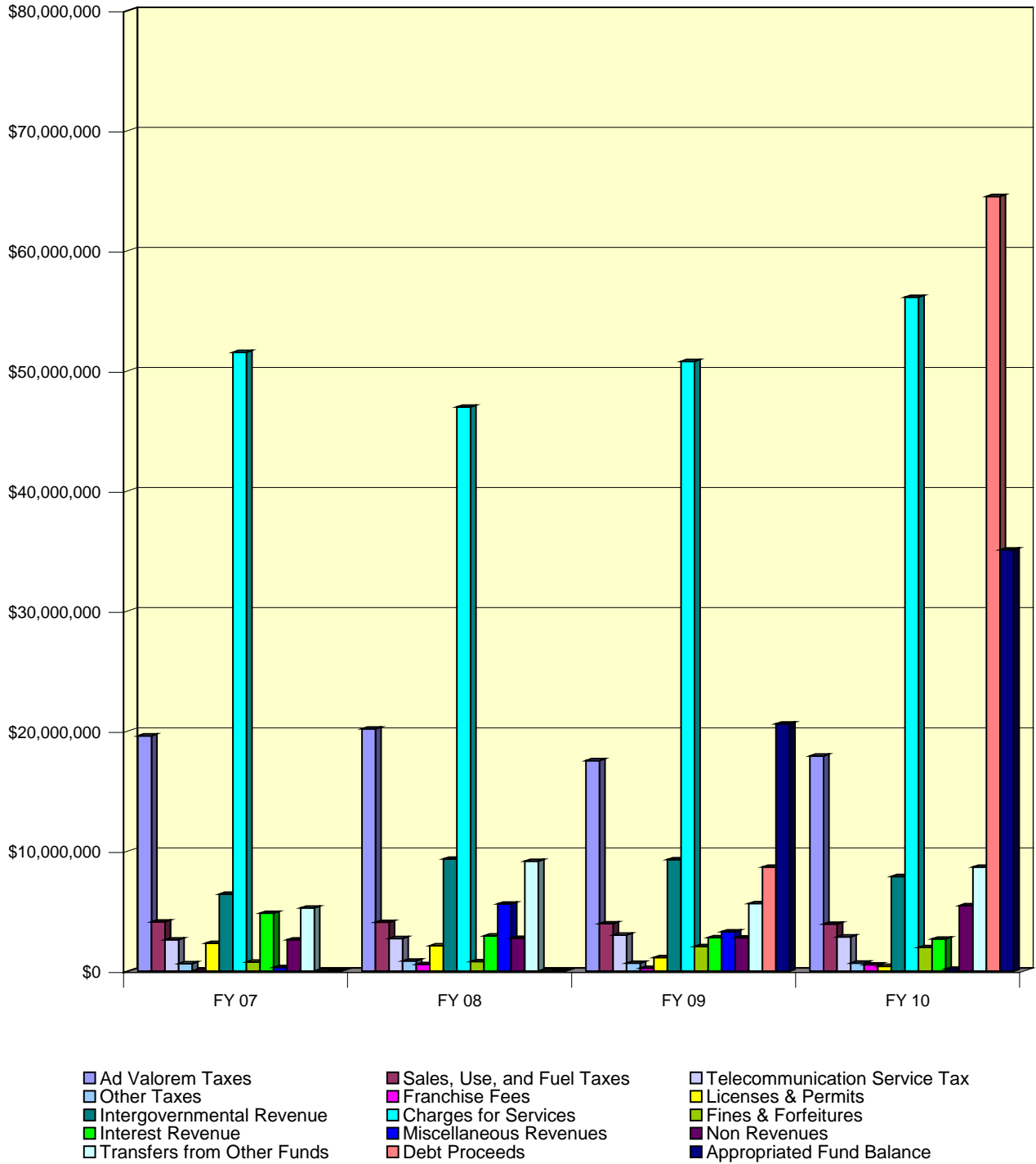
REVENUES BY SOURCE

SOURCE	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Ad Valorem Taxes	\$ 19,603,806	\$ 20,184,340	\$ 17,538,100	\$ 17,924,300
Sales, Use, and Fuel Taxes	4,108,700	4,082,871	3,966,400	3,930,800
Telecommunication Service Tax	2,616,030	2,728,469	3,013,700	2,863,000
Other Taxes	628,662	855,013	677,600	680,200
Franchise Fees	12,143	571,591	250,000	543,100
Licenses & Permits	2,334,102	2,126,459	1,147,200	413,200
Intergovernmental Revenue	6,422,152	9,346,880	9,296,632	7,897,400
Charges for Services	51,540,423	46,986,427	50,790,343	56,129,161
Fines & Forfeitures	767,936	804,796	2,070,400	1,978,100
Interest Revenue	4,831,587	2,944,440	2,803,900	2,682,240
Miscellaneous Revenues	316,209	5,601,365	3,288,700	182,700
Non Revenues	2,621,445	2,753,640	2,788,080	5,463,535
Transfers from Other Funds	5,270,833	9,158,485	5,642,568	8,678,154
Debt Proceeds	-	-	8,677,300	64,522,000
Appropriated Fund Balance	-	-	20,603,391	35,097,925
TOTAL	101,074,028	108,144,776	132,554,314	208,985,815
Less: Interfund Transfers	7,892,278	11,912,125	8,430,648	14,141,689
NET TOTAL REVENUE	\$ 93,181,750	\$ 96,232,651	\$ 124,123,666	\$ 194,844,126

FISCAL YEAR 2010



REVENUES BY SOURCE



PROPERTY INFORMATION

PROPERTY VALUES, MILLAGE RATES, AND AD VALOREM RECEIPTS FISCAL YEAR 2001 THROUGH FISCAL YEAR 2010

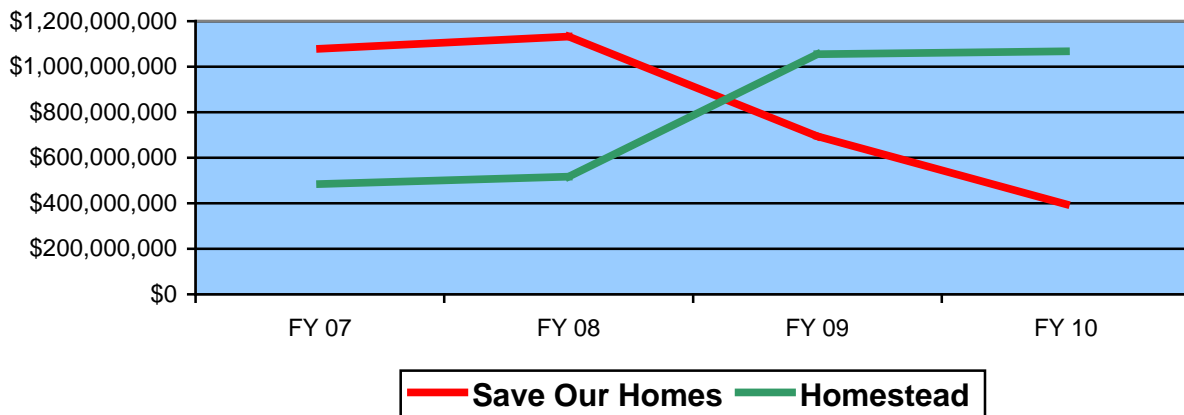
Fiscal Year	Gross Taxable Valuations (1)	Change from Previous Year	% Change	Millage Levy	Change from Previous Year	% Change	Ad Valorem Tax Revenues	Change from Previous Year	% Change
2010	\$ 5,248,182,001	\$ (883,783,168)	-14.41%	3.5000	0.5377	18.15%	\$ 17,924,300	\$ 386,200	2.20%
2009	6,131,965,169	(877,912,252)	-12.52%	2.9623	-0.00004	0.00%	17,538,100	(2,646,240)	-13.11%
2008	7,009,877,421	769,882,932	12.34%	2.96234	-0.28766	-8.85%	20,184,340	580,534	2.96%
2007	6,239,994,489	1,795,139,561	40.39%	3.25000	-0.15000	-4.41%	19,603,806	4,971,510	33.98%
2006	4,444,854,928	1,337,273,838	43.03%	3.40000	0.00000	0.00%	14,632,296	4,424,397	43.34%
2005	3,107,581,090	703,341,979	29.25%	3.40000	0.00000	0.00%	10,207,899	2,352,376	29.95%
2004	2,404,239,111	420,498,483	21.20%	3.40000	0.00000	0.00%	7,855,523	1,315,956	20.12%
2003	1,983,740,628	210,361,763	11.86%	3.40000	-0.10000	-2.86%	6,539,567	557,740	9.32%
2002	1,773,378,865	179,164,662	11.24%	3.50000	0.35000	11.11%	5,981,827	1,098,888	22.50%
2001	1,594,214,203	N/A	N/A	3.15000	N/A	N/A	4,882,939	N/A	N/A

(1) From DR420 - Certificate of Taxable Value

TAX ROLL RECAPITULATION JULY 1, 2009

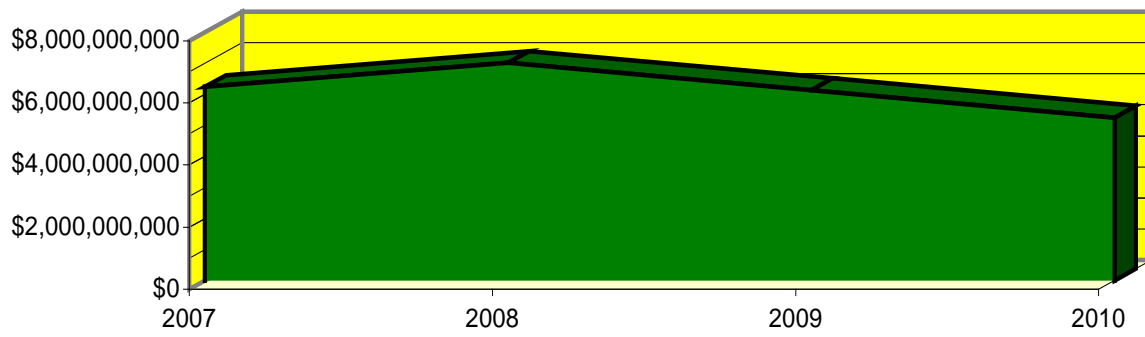
Class of Property	Number of Parcels	Just Value	Assessed Value	Exempt	Taxable Value	Taxable Value Per Parcel
Residential Vacant Land	18,598	\$ 537,701,188	\$ 537,266,628	\$ 486,905	\$ 536,779,723	\$ 28,862
Residential Single Family	30,714	4,861,785,203	4,542,089,178	1,172,880,646	3,369,208,532	109,696
Residential Mobile Homes	2	118,386	73,942	21,880	52,062	26,031
Residential Other	2,638	410,765,192	406,261,836	31,750,919	374,510,917	141,968
Commercial Vacant Land	267	162,199,329	161,482,329	423,345	161,058,984	603,217
Commercial Other	701	478,159,614	478,159,614	9,321,156	468,838,458	668,814
Industrial Vacant Land	42	12,726,139	12,726,139	-	12,726,139	303,003
Industrial Other	42	44,668,021	44,668,021	204,816	44,463,205	1,058,648
Agriculture	88	81,593,288	10,623,221	50,000	10,573,221	120,150
Institutional	69	79,017,915	79,017,915	57,581,900	21,436,015	310,667
Government	477	363,209,622	363,209,622	362,939,907	269,715	565
Other Real Property	463	64,674,921	64,673,923	15,910,964	48,762,959	105,320
Personal Property	-	344,329,564	344,329,564	148,774,900	195,554,664	
Centrally Assessed Property	-	4,130,982	4,130,982	183,575	3,947,407	
TOTAL	54,101	\$ 7,445,079,364	\$ 7,048,712,914	\$ 1,800,530,913	\$ 5,248,182,001	\$ 97,007

VALUE OF EXEMPTIONS

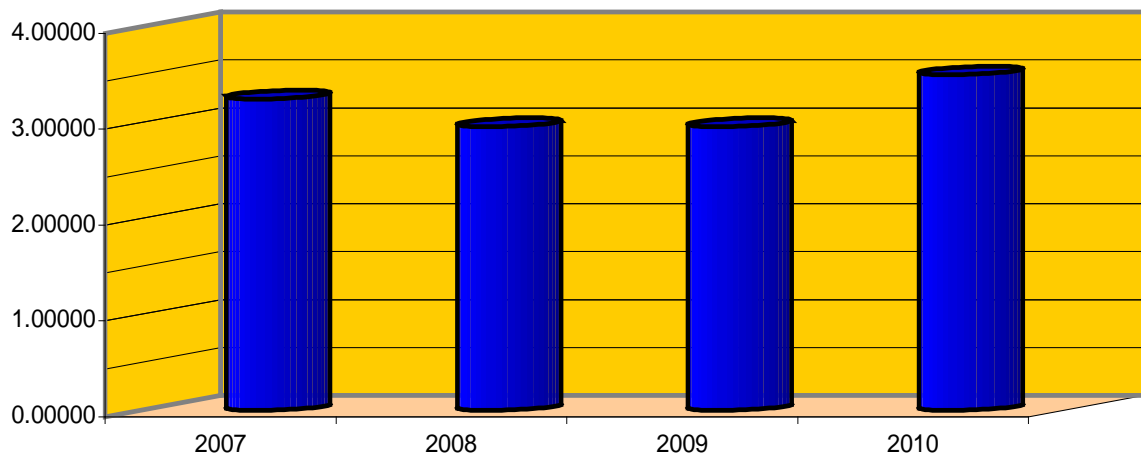


PROPERTY VALUE AND MILLAGE RATES

ASSESSED VALUE



MILLAGE RATES



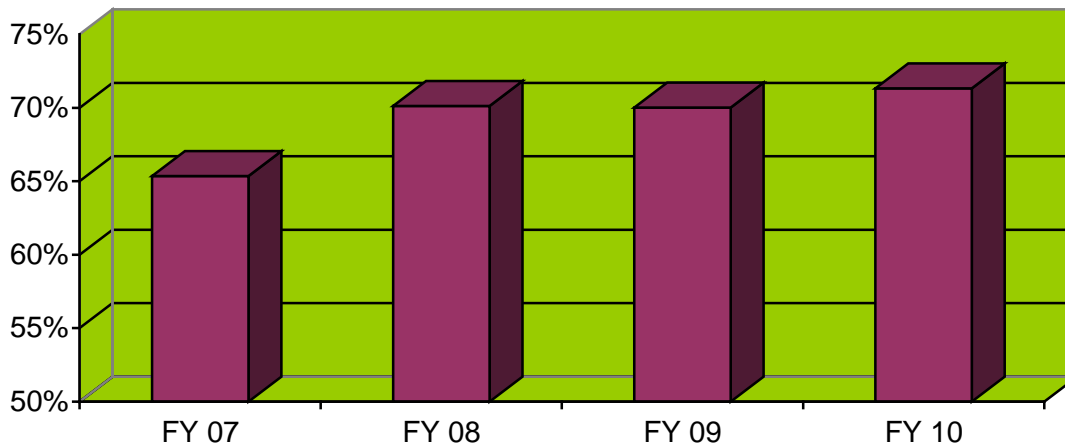


This page intentionally left blank.

PROPERTY VALUE PER CAPITA

Year	Property Value	Percent Change	Population	Percent Change	Property Value Per Resident	Percent Change
2001	\$ 1,594,214,203		32,732		\$ 48,705	
2002	1,773,378,865	11.24%	35,443	8.28%	50,035	2.73%
2003	1,983,740,628	11.86%	38,348	8.20%	51,730	3.39%
2004	2,404,239,111	21.20%	42,850	11.74%	56,108	8.46%
2005	3,107,581,090	29.25%	50,484	17.82%	61,556	9.71%
2006	4,444,854,928	43.03%	58,216	15.32%	76,351	24.04%
2007	6,239,994,489	40.39%	67,832	16.52%	91,992	20.49%
2008	7,009,877,421	12.34%	70,376	3.75%	99,606	8.28%
2009	6,131,965,169	-12.52%	74,590	5.99%	82,209	-17.47%
2010	5,248,182,001	-14.41%	73,910	-0.91%	71,008	-13.63%

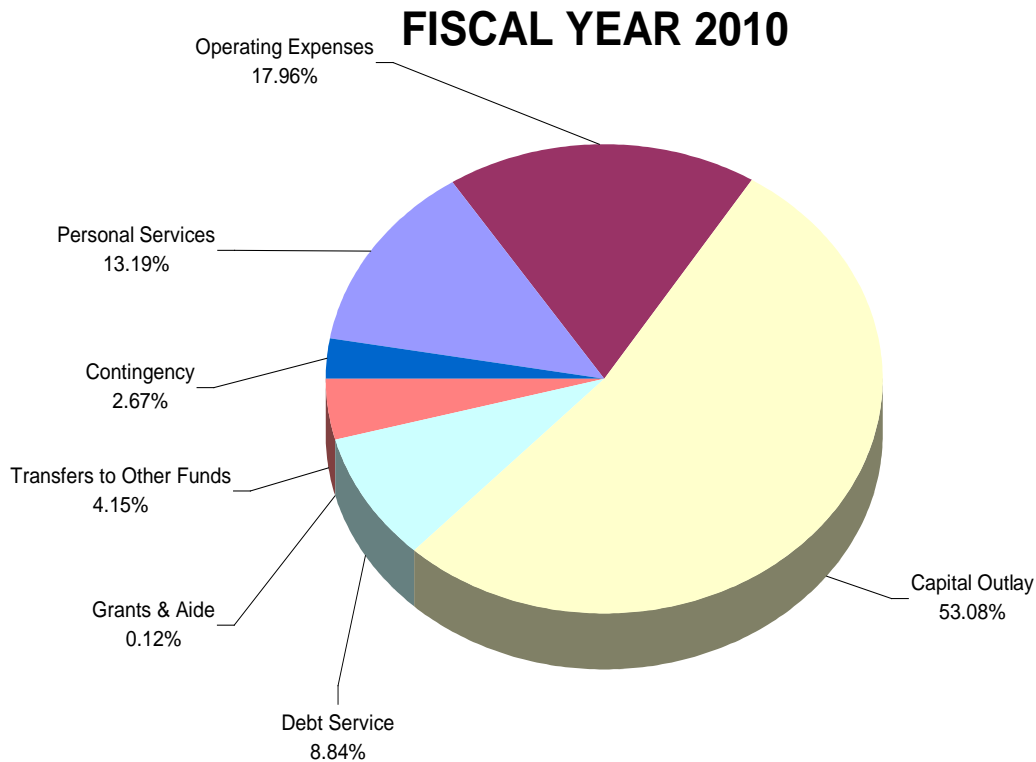
RESIDENTIAL PROPERTY AS A % OF ALL PROPERTY



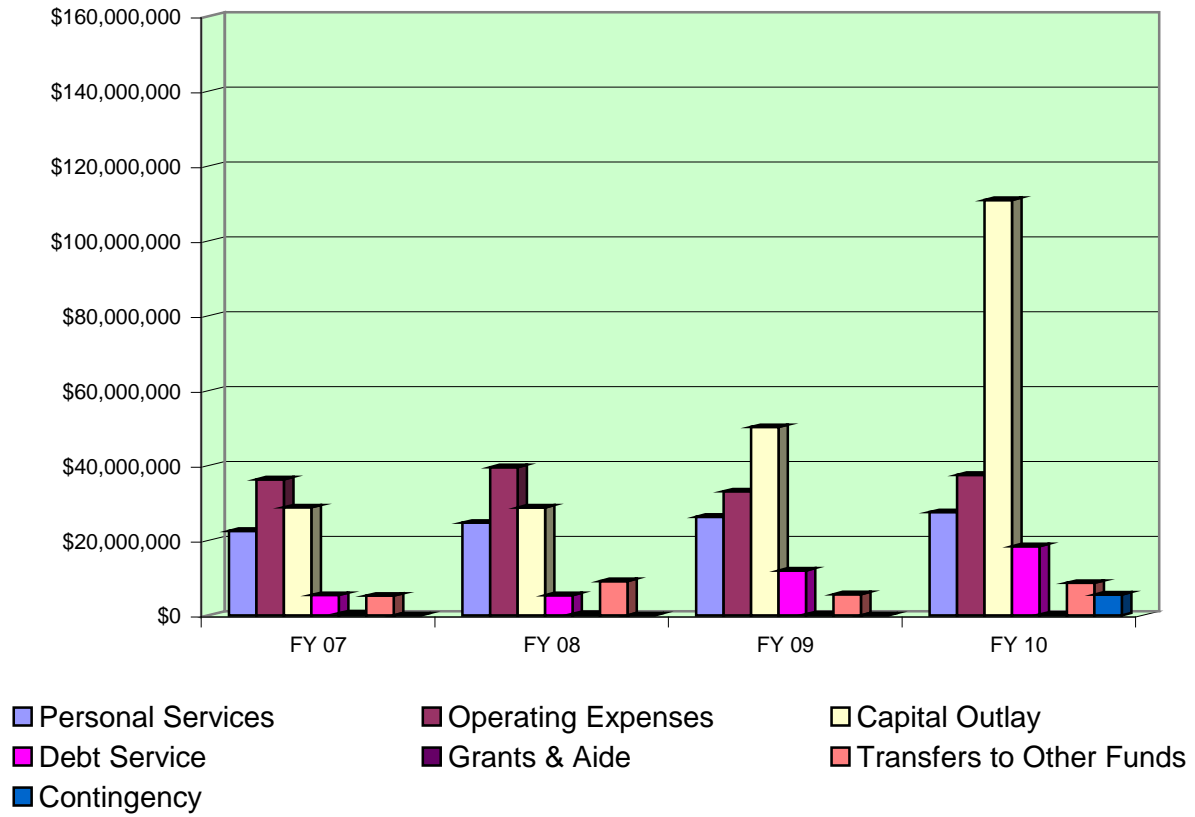
A declining percentage of residential property value compared to total property value within the city would indicate that residential is carrying less of the tax burden for city operations. Palm Coast had been experiencing a decline in the ratio of residential property. However, 2008 through 2010 have shown an increase.

EXPENDITURES BY CATEGORY

CATEGORY	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Personal Services	\$ 22,556,090	\$ 24,744,284	\$ 26,317,469	\$ 27,556,044
Operating Expenses	36,330,564	39,576,666	33,135,782	37,532,286
Capital Outlay	28,863,677	28,797,728	50,297,025	110,920,200
Debt Service	5,421,503	5,374,117	11,961,671	18,483,611
Grants & Aide	565,904	405,870	305,600	243,300
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	5,270,833	9,158,485	5,642,568	8,678,154
Contingency	-	-	-	5,572,220
TOTAL	99,008,571	108,057,150	127,660,115	208,985,815
Less: Interfund Transfers	7,892,278	11,912,125	8,430,648	14,141,689
NET TOTAL EXPENDITURES	\$ 91,116,293	\$ 96,145,025	\$ 119,229,467	\$ 194,844,126

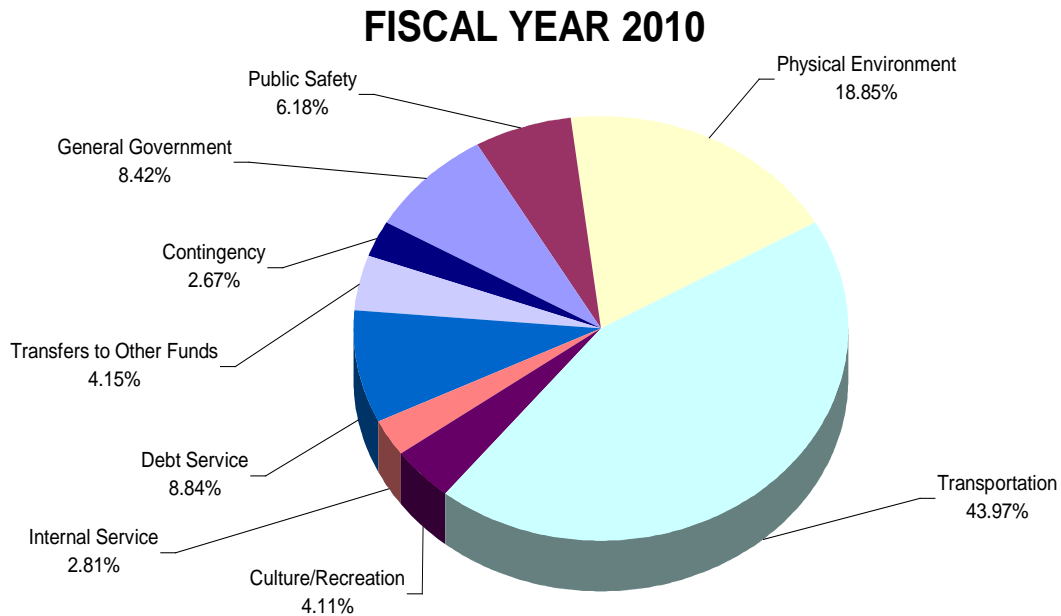


EXPENDITURES BY CATEGORY

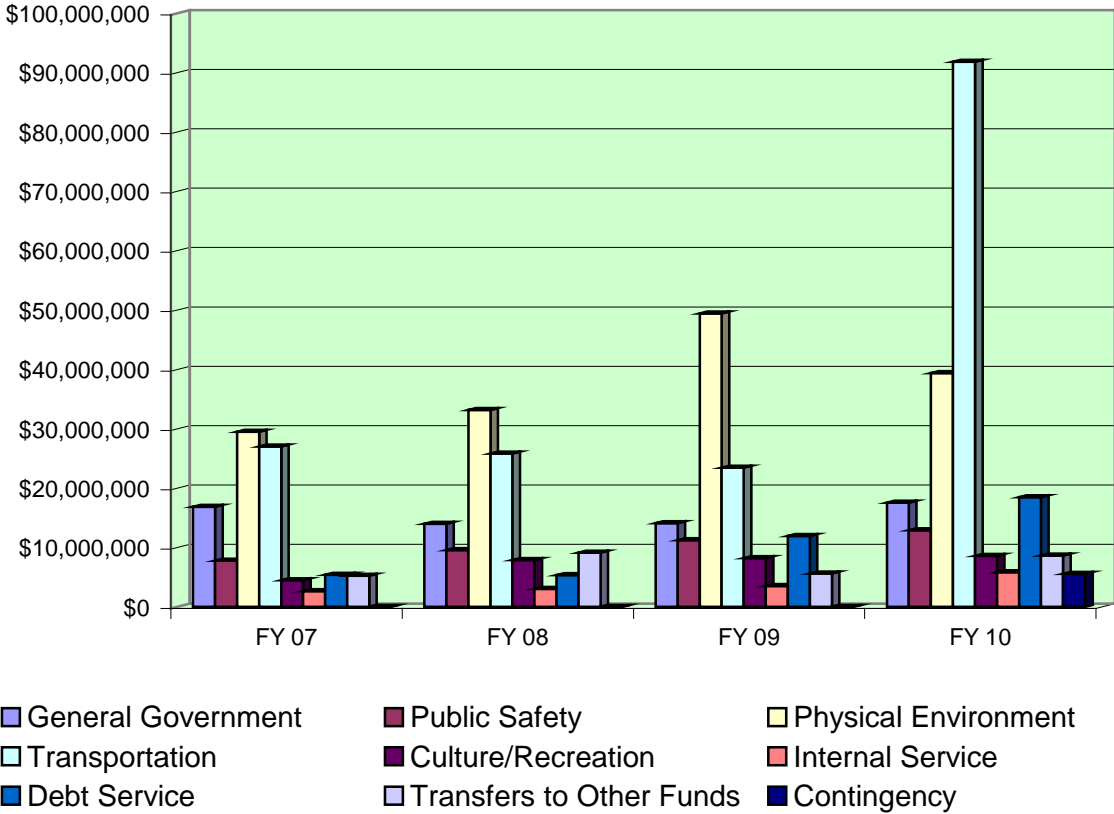


EXPENDITURES BY FUNCTION

FUNCTION	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
General Government	\$16,882,367	\$13,991,616	\$14,137,408	\$17,592,967
Public Safety	7,785,523	9,554,675	11,275,074	12,918,029
Physical Environment	29,500,028	33,184,375	49,433,389	39,402,707
Transportation	27,012,177	25,856,823	23,445,625	91,894,356
Culture/Recreation	4,482,084	7,900,039	8,239,076	8,579,371
Internal Service	2,654,056	3,037,020	3,525,304	5,864,400
Debt Service	5,421,503	5,374,117	11,961,671	18,483,611
Transfers to Other Funds	5,270,833	9,158,485	5,642,568	8,678,154
Contingency	-	-	-	5,572,220
TOTAL	99,008,571	108,057,150	127,660,115	208,985,815
Less: Interfund Transfers	7,892,278	11,912,125	8,430,648	14,141,689
NET TOTAL EXPENDITURES	\$ 91,116,293	\$ 96,145,025	\$ 119,229,467	\$ 194,844,126



EXPENDITURES BY FUNCTION



PERSONNEL BY DEPARTMENT

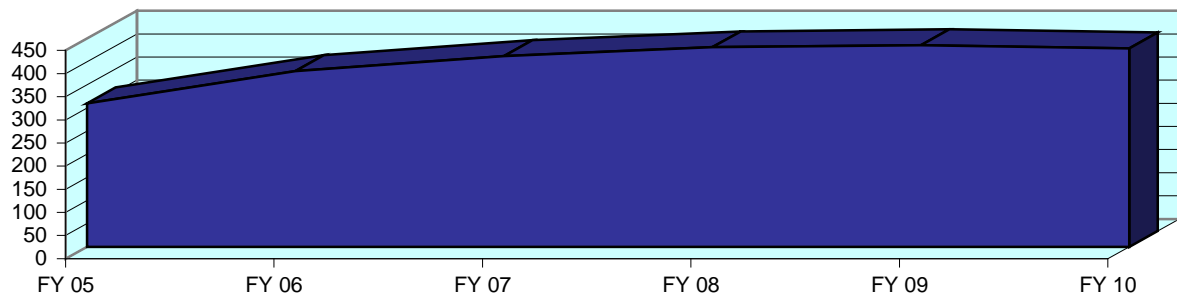
DEPARTMENT	FY 05	FY 06	FY 07	FY 08	FY 09	PROPOSED FY 10	CHANGE
GENERAL FUND							
Mayor and Council	-	-	-	-	-	-	-
City Manager	3.50	3.50	3.50	3.50	3.50	3.00	(0.50)
Community Relations	3.00	4.00	4.00	6.00	6.00	4.00	(2.00)
Purchasing and Contracts Management	-	-	-	5.00	5.00	5.00	-
Economic Development	-	-	-	-	-	2.00	2.00
City Clerk	3.00	4.00	5.00	4.00	4.00	2.50	(1.50)
Personnel Management	3.00	3.00	4.00	4.00	3.00	3.00	-
Law Enforcement	-	1.00	1.00	1.00	1.00	-	(1.00)
City Attorney	-	-	1.00	1.00	1.00	0.50	(0.50)
Financial Services	12.00	13.00	13.00	10.00	9.00	9.00	-
Building Permits and Inspections	37.50	34.50	31.50	24.00	20.00	18.00	(2.00)
Planning	14.00	17.00	19.00	19.00	17.00	16.50	(0.50)
Code Enforcement	17.00	19.00	19.50	23.00	25.00	25.00	-
Fire	37.00	44.00	48.00	72.00	67.00	67.00	-
Streets	34.00	52.00	52.00	46.00	50.00	50.30	0.30
Facilities Maintenance	3.00	3.00	3.00	3.00	2.00	2.00	-
Parks Maintenance	7.00	10.00	12.00	12.00	12.00	12.00	-
Engineering	-	6.00	7.00	17.00	17.00	17.45	0.45
Recreation & Athletics	16.03	21.63	28.40	26.80	27.30	25.30	(2.00)
Capital Projects	10.00	7.00	8.00	-	-	-	-
TOTAL GENERAL FUND	200.03	242.63	259.90	277.30	269.80	262.55	(7.25)
UTILITY FUND	81.00	101.00	112.00	115.50	115.50	115.20	(0.30)
SOLID WASTE FUND	2.00	2.00	2.00	-	-	-	-
STORMWATER MANAGEMENT FUND	16.00	17.00	20.00	18.00	30.00	29.55	(0.45)
TENNIS CENTER FUND	-	-	-	3.00	3.00	4.00	1.00
INFORMATION TECHNOLOGY & COMMUNICAT	7.00	12.00	13.50	14.50	14.50	14.50	-
FLEET MANAGEMENT FUND	4.00	5.00	5.00	3.00	3.00	3.00	-
FULL-TIME EQUIVALENT POSITIONS	310.03	379.63	412.40	431.30	435.80	428.80	(7.00)

PERSONNEL BY DEPARTMENT PER 1,000 POPULATION

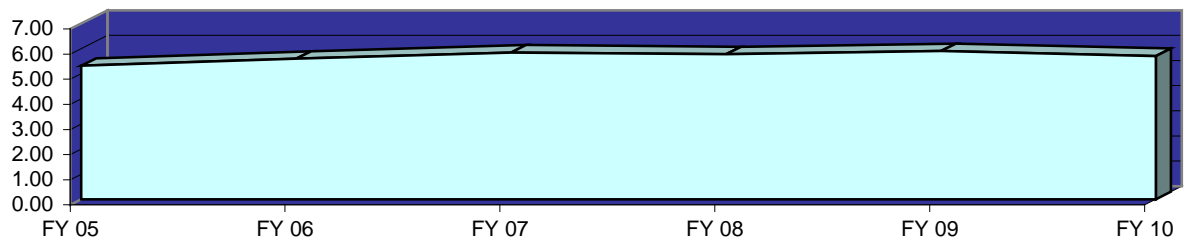
DEPARTMENT	FY 05	FY 06	FY 07	FY 08	FY 09	PROPOSED FY 10
Population	58,216	67,832	70,376	74,590	73,910	75,094
GENERAL FUND						
Mayor and Council	-	-	-	-	-	-
City Manager	0.06	0.05	0.05	0.05	0.05	0.04
Community Relations	0.05	0.06	0.06	0.08	0.08	0.05
Purchasing and Contracts Management	-	-	-	0.07	0.07	0.07
Economic Development	-	-	-	-	-	0.03
City Clerk	0.05	0.06	0.07	0.05	0.05	0.03
Personnel Management	0.05	0.04	0.06	0.05	0.04	0.04
Law Enforcement	-	0.01	0.01	0.01	0.01	-
City Attorney	-	-	0.01	0.01	0.01	0.01
Financial Services	0.21	0.19	0.18	0.13	0.12	0.12
Building Permits and Inspections	0.64	0.51	0.45	0.32	0.27	0.24
Planning	0.24	0.25	0.27	0.25	0.23	0.22
Code Enforcement	0.29	0.28	0.28	0.31	0.34	0.33
Fire	0.64	0.65	0.68	0.97	0.91	0.89
Streets	0.58	0.77	0.74	0.62	0.68	0.67
Facilities Maintenance	0.05	0.04	0.04	0.04	0.03	0.03
Parks Maintenance	0.12	0.15	0.17	0.16	0.16	0.16
Engineering	-	0.09	0.10	0.23	0.23	0.23
Recreation & Athletics	0.28	0.32	0.40	0.36	0.37	0.34
Capital Projects	0.17	0.10	0.11	-	-	-
TOTAL GENERAL FUND	3.43	3.57	3.68	3.71	3.65	3.50
UTILITY FUND	1.39	1.49	1.59	1.55	1.56	1.53
SOLID WASTE FUND	0.03	0.03	0.03	-	-	-
STORMWATER MANAGEMENT FUND	0.27	0.25	0.28	0.24	0.41	0.39
TENNIS CENTER FUND	-	-	-	0.04	0.04	0.05
INFORMATION TECHNOLOGY & COMMUNICAT	0.12	0.18	0.19	0.19	0.20	0.19
FLEET MANAGEMENT FUND	0.07	0.07	0.07	0.04	0.04	0.04
FULL-TIME EQUIVALENT POSITIONS	5.31	5.59	5.84	5.77	5.90	5.70

PERSONNEL

TOTAL



PER 1,000 POPULATION



PERSONNEL PAY PLAN

This plan has a salary range established for each position in the City with the exception of the City Manager. The pay plan includes an annual adjustment that occurs each year on January 1, based on the prior June 30 Consumer Price Index (CPI). Merit increases are also available up to 10%, but the departmental average merit increase may not exceed 4%. Because of the weak economy and declining revenues, the pay adjustments for fiscal year 2009 were reduced to half of normal adjustment. For 2010, merit increases remained capped at 5% with the departmental average being limited to 2%. The annual pay plan adjustment for 2010 will be 1.1%. This was calculated as follows:

CPI June 30, 2008	5.0%	
Adjustment January 2009	2.5%	
Remaining CPI Adjustment	2.5%	(difference between January 2009 adjustment and June 2008 CPI)
CPI June 30, 2009	-1.4%	
Adjustment January 2010	1.1%	(remaining CPI adjustment from 2009 plus June 2009 CPI)

Below is the pay scale for FY2009. The amounts shown are annual salaries. In the detail section of this budget there is a Personnel Roster for each department. The pay grade for each position is shown on this roster.

Pay Grade	Minimum	1st Quartile	Mid-Point	3rd Quartile	Maximum
2	\$ 21,579	\$ 24,378	\$ 27,177	\$ 29,975	\$ 32,775
4	23,790	26,871	29,952	33,033	36,115
5	25,053	28,263	31,472	34,681	37,892
6	26,316	29,706	33,095	36,484	39,874
7	27,580	31,148	34,717	38,286	41,856
8	28,948	32,697	36,445	40,194	43,943
9	30,422	34,350	38,278	42,207	46,136
10	31,895	36,029	40,163	44,297	48,431
11	33,475	37,813	42,153	46,492	50,832
12	35,159	39,703	44,248	48,792	53,338
13	36,948	41,724	46,500	51,275	56,052
14	39,580	44,690	49,799	54,908	60,018
15	42,317	47,786	53,255	58,723	64,193
16	45,265	51,119	56,804	62,826	68,681
17	48,423	54,687	60,952	67,223	73,482
18	51,791	58,492	65,194	71,895	78,597
19	55,475	62,639	69,802	76,965	84,130
20	59,370	67,021	74,673	82,324	89,976
22	71,792	81,060	90,329	99,598	108,867
23	78,950	90,504	102,058	113,612	125,655

LONG-TERM DEBT

The City of Palm Coast has limited debt, both because of City Charter restrictions and a pay-as-you-go philosophy of the City Council. The City Charter states that “unfunded multiyear contracts, the repayment of which: extends in excess of 36 months; or exceeds \$15 million” must be approved by the electorate of the City.

The rate covenant for the Utility System Revenue Bonds provides that net revenues must be sufficient to pay 110% of the bond service requirement for the year or 105% and 120% when impact fees are included.

The City has no other legal debt limits.

Long-Term Debt Outstanding

Issue	Final Maturity	Original Amount	Principal Outstanding At 09/30/2008
CDBG Loan	2011	\$ 324,953	\$ 63,552
State Revolving Fund Loans	2028	41,753,688	37,385,943
Utility System Revenue Bonds	2036	146,490,000	138,890,000
Totals		<u>\$ 188,568,641</u>	<u>\$ 176,339,495</u>

Total Long-Term Debt

Year	Principal	Interest	Total
2010	\$ 4,606,632	\$ 7,770,061	\$ 12,376,693
2011	4,845,914	7,725,361	12,571,275
2012	4,976,252	7,332,390	12,308,642
2013	5,133,741	7,183,448	12,317,189
2014	5,302,483	7,021,821	12,324,304
2015-2019	29,654,821	31,946,977	61,601,798
2020-2024	36,256,671	25,609,788	61,866,459
2025-2029	37,433,385	18,018,295	55,451,680
2030-2034	39,514,596	10,013,434	49,528,030
2035-2036	8,615,000	1,949,697	10,564,697
Totals	<u>\$ 176,339,495</u>	<u>\$ 124,571,272</u>	<u>\$ 300,910,767</u>

BUDGET DETAIL

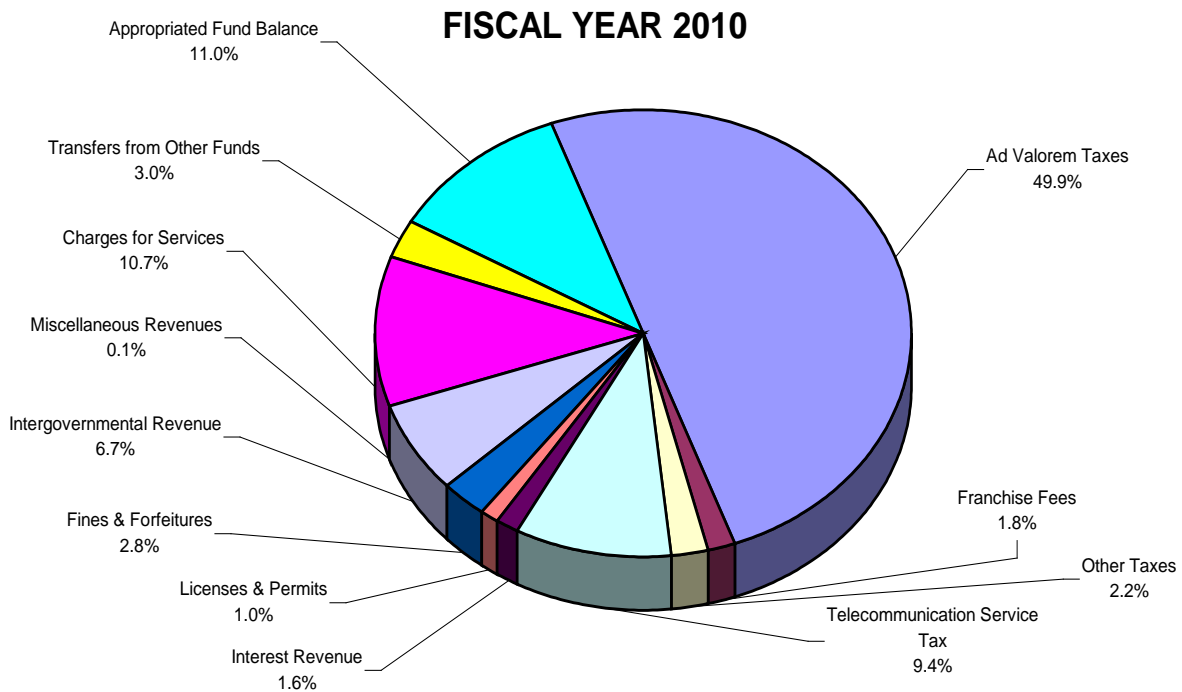
BUDGET DETAIL

The Budget Detail gives more information on the budget, than is shown in the Executive Summary. Detail information is provided on the General Fund, Special Revenue Funds, Enterprise Funds, and Internal Service Funds.

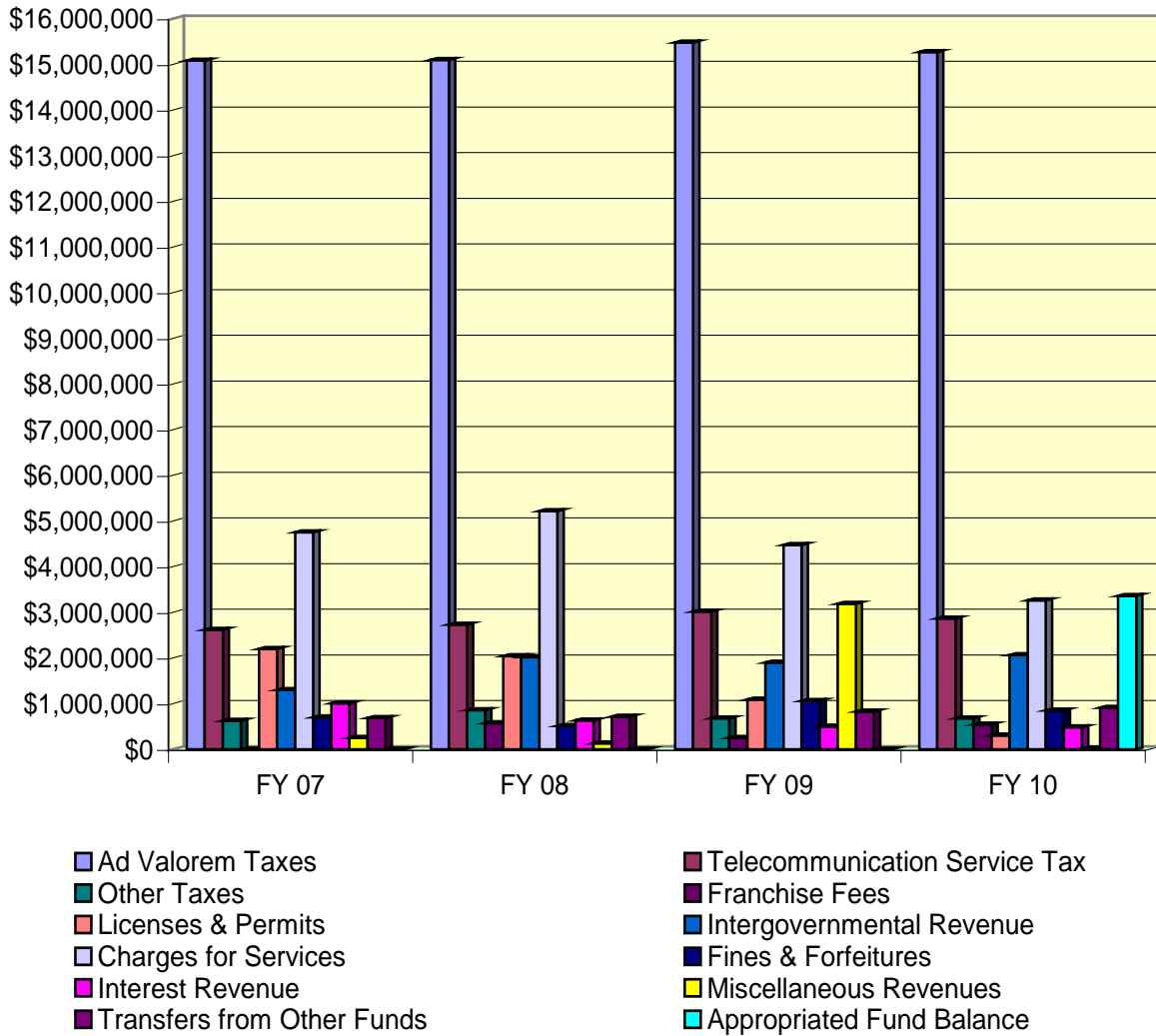
Fund	Budget
<u>General Fund</u> (includes City Council, City Manager, Community Relations, Purchasing and Contracts Management, Economic Development, City Clerk, Personnel Management, Law Enforcement, City Attorney, Financial Services, Community Development, Fire, Public Works, Engineering, Recreation and Parks, and Non-Departmental	\$ 30,603,708
<u>Special Revenue Funds</u>	
CDBG Fund	-
Police Education Fund	76,500
Police Automation Fund	261,800
Storm Reserve Fund	2,222,300
Recycling Revenue Fund	272,200
Streets Improvement Fund	10,407,900
Park Impact Fee Fund	2,500,000
Fire Impact Fee Fund	117,300
Development Special Projects Fund	54,200
Transportation Impact Fee Fund	14,100,000
Neighborhood Stabilization Fund	-
Old Kings Road Special Assessment Fund	50,000,000
SR100 Community Redevelopment Fund	11,249,591
Capital Projects Fund	11,587,020
<u>Enterprise Funds</u>	
Utility Fund	32,090,445
Utility Capital Projects Fund	13,988,000
Solid Waste Fund	7,658,400
Stormwater Management Fund	10,247,400
Golf Course Fund	2,866,230
Tennis Center Fund	286,719
Information Technology & Communications Fund	2,531,702
<u>Internal Service Funds</u>	
Fleet Management Fund	5,864,400
Sub-Total Budget	208,985,815
Less: Interfund Transfers and Charges	14,141,689
Total	<u>\$ 194,844,126</u>

GENERAL FUND REVENUES BY SOURCE

SOURCE	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Ad Valorem Taxes	\$ 15,083,206	\$ 15,095,091	\$ 15,476,000	\$ 15,266,400
Telecommunication Service Tax	2,616,030	2,728,469	3,013,700	2,863,000
Other Taxes	628,662	855,013	677,600	680,200
Franchise Fees		571,591	250,000	543,100
Licenses & Permits	2,197,756	2,039,864	1,087,200	301,800
Intergovernmental Revenue	1,299,745	2,019,285	1,897,400	2,061,800
Charges for Services	4,752,435	5,219,583	4,473,843	3,262,001
Fines & Forfeitures	701,103	513,121	1,057,900	853,600
Interest Revenue	1,006,527	635,229	501,300	486,200
Miscellaneous Revenues	248,808	131,164	3,190,900	16,600
Transfers from Other Funds	686,375	713,890	825,501	909,695
Appropriated Fund Balance	-	-	-	3,359,312
TOTAL	\$ 29,220,647	\$ 30,522,300	\$ 32,451,344	\$ 30,603,708

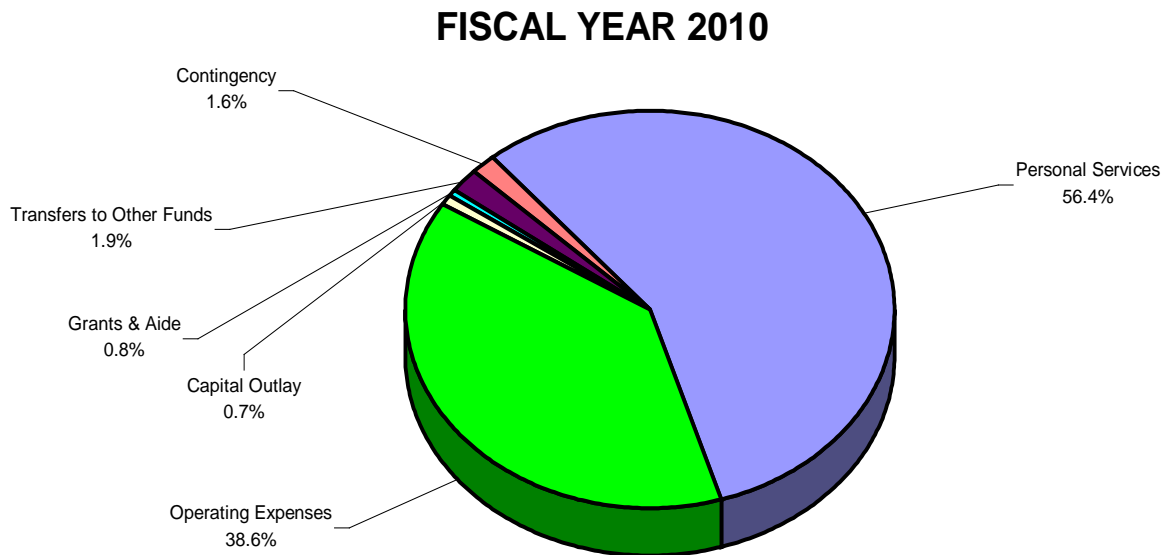


GENERAL FUND REVENUES BY SOURCE

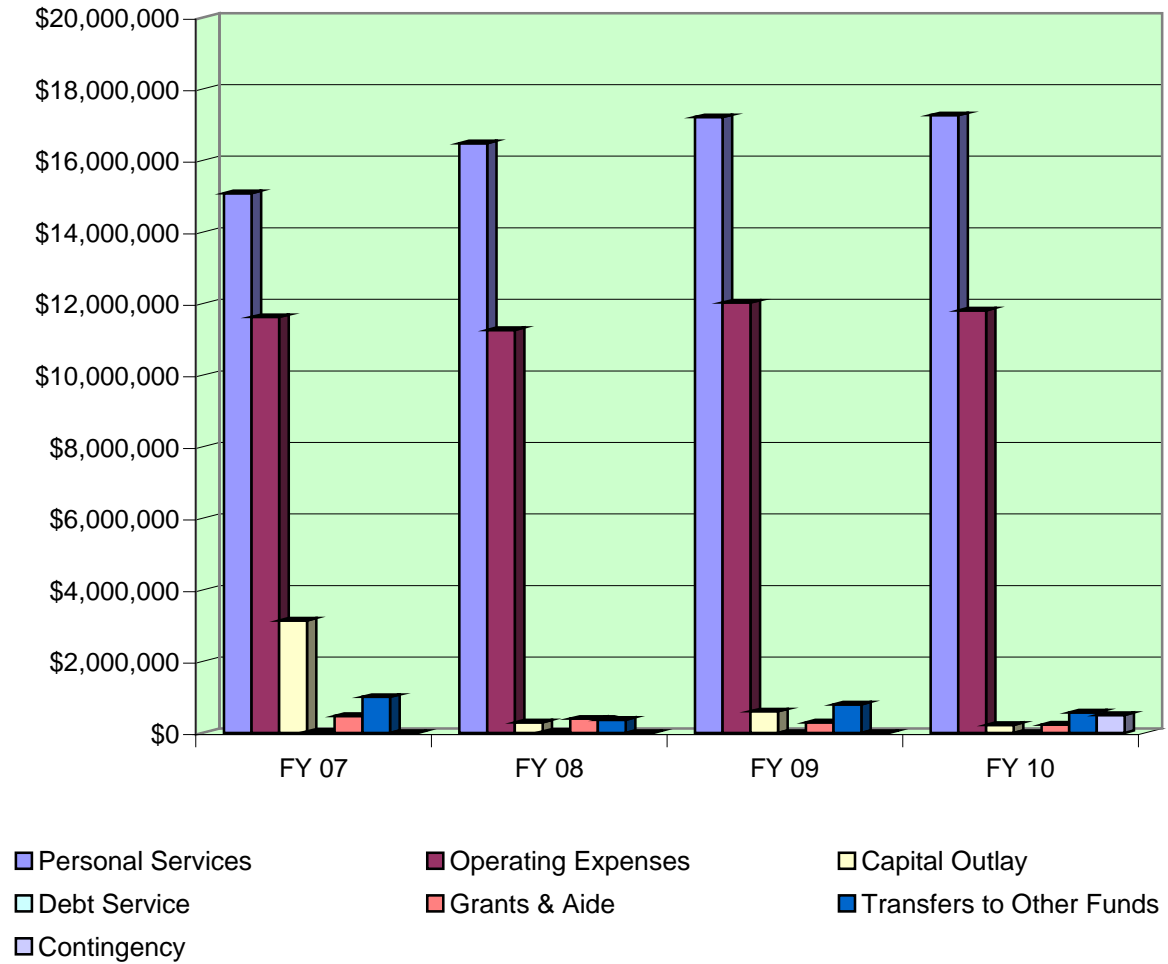


GENERAL FUND EXPENDITURES BY CATEGORY

CATEGORY	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Personal Services	\$ 15,083,712	\$ 16,482,488	\$ 17,212,300	\$ 17,267,665
Operating Expenses	11,624,385	11,261,496	12,030,063	11,808,922
Capital Outlay	3,141,293	293,267	602,220	220,850
Debt Service	39,480	39,480	-	-
Grants & Aide	473,040	396,148	295,600	233,300
Transfers to Other Funds	1,005,648	365,838	795,861	572,971
Contingency	-	-	-	500,000
TOTAL	\$ 31,367,558	\$ 28,838,717	\$ 30,936,044	\$ 30,603,708



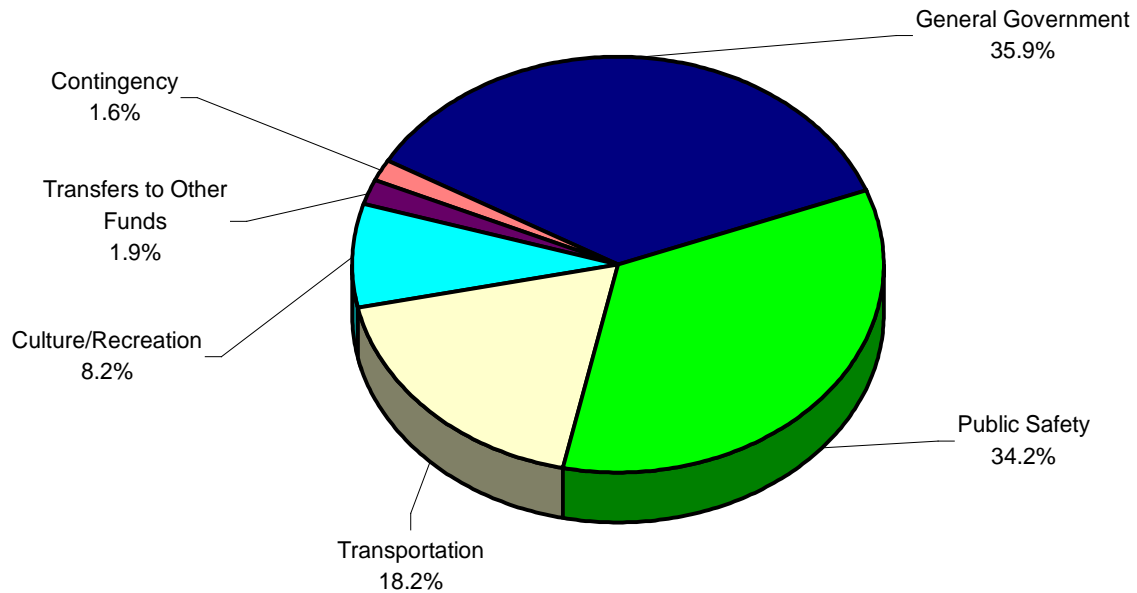
GENERAL FUND EXPENDITURES BY CATEGORY



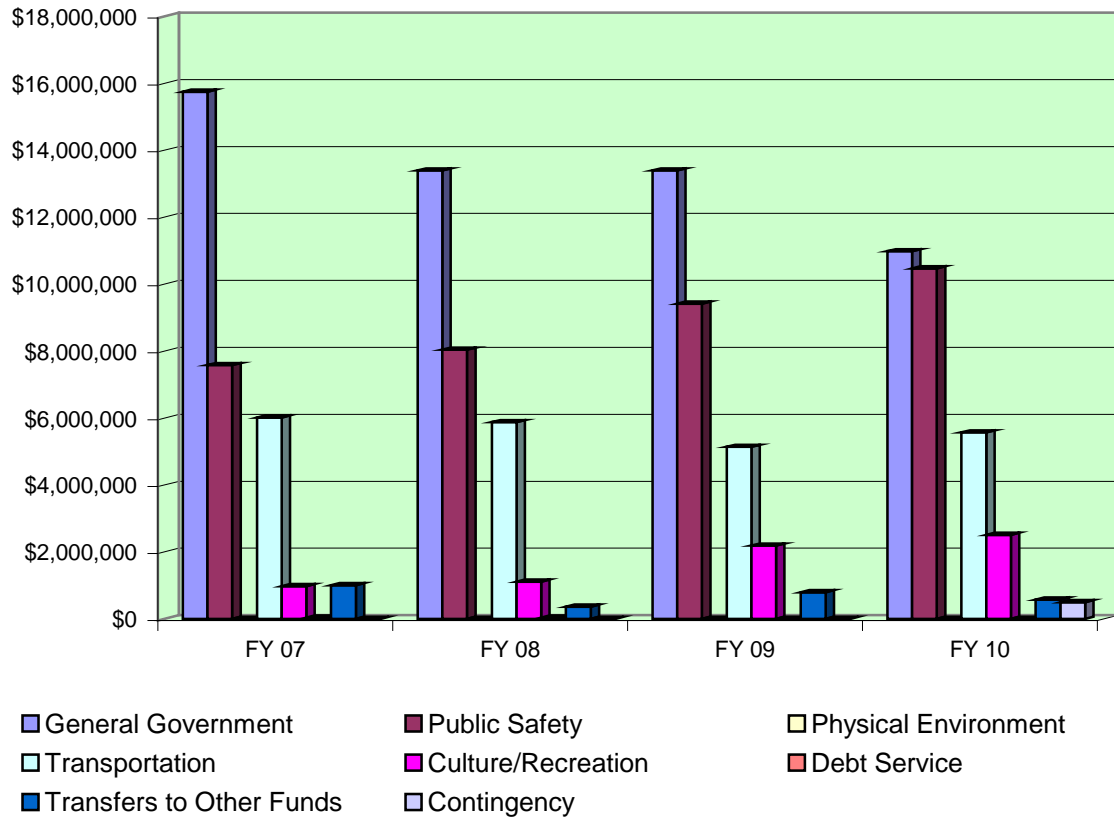
GENERAL FUND EXPENDITURES BY FUNCTION

FUNCTION	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
General Government	\$ 15,746,214	\$ 13,398,209	\$ 13,397,208	\$ 10,984,265
Public Safety	7,581,648	8,043,577	9,414,574	10,468,029
Physical Environment	-	-	-	-
Transportation	6,015,064	5,878,268	5,138,525	5,571,726
Culture/Recreation	979,504	1,113,345	2,189,876	2,506,717
Debt Service	39,480	39,480	-	-
Transfers to Other Funds	1,005,648	365,838	795,861	572,971
Contingency	-	-	-	500,000
TOTAL	\$ 31,367,558	\$ 28,838,717	\$ 30,936,044	\$ 30,603,708

FISCAL YEAR 2010



GENERAL FUND EXPENDITURES BY FUNCTION



CDBG FUND

The purpose of this fund is to account for Community Development Block Grant money that may be received to use for projects.

REVENUE SUMMARY				
Revenues	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Intergovernmental Revenue	\$ 364,204	\$ 61,254	-	\$ -
Interest Revenue	-	-	-	-
Transfers from Other Funds	-	-	-	-
Appropriated Fund Balance	-	-	3,201	-
Total Revenues	<u>\$ 364,204</u>	<u>\$ 61,254</u>	<u>\$ 3,201</u>	<u>\$ -</u>

EXPENDITURE SUMMARY				
Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 010
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	364,204	58,053	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	3,201	-
Contingency	-	-	-	-
Total Expenditures	<u>\$ 364,204</u>	<u>\$ 58,053</u>	<u>\$ 3,201</u>	<u>\$ -</u>

POLICE EDUCATION FUND

The purpose of this fund is to account for the revenue and expenditures associated with police officer education. Revenues represent a portion of the collections from fines and forfeitures.

REVENUE SUMMARY

Revenues	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Fines & Forfeitures	\$ 12,928	\$ 10,660	\$ 8,500	\$ 8,500
Interest Revenue	1,920	1,577	2,000	2,000
Appropriated Fund Balance	-	-	-	66,000
Total Revenues	<u>\$ 14,848</u>	<u>\$ 12,237</u>	<u>\$ 10,500</u>	<u>\$ 76,500</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	65	-	-	-
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	76,500
Total Expenditures	<u>\$ 65</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 76,500</u>

POLICE AUTOMATION FUND

The purpose of this fund is to account for the revenue and expenditures associated with the acquisition of equipment to upgrade the technology of existing police equipment. Revenues represent a portion of the collections from fines and forfeitures.

REVENUE SUMMARY

Revenues	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Fines & Forfeitures	\$ 53,905	\$ 39,973	\$ 36,000	36,000
Interest Revenue	5,462	4,902	6,700	6,900
Transfers from Other Funds	-	-	-	-
Appropriated Fund Balance	-	-	-	218,900
Total Revenues	<u>\$ 59,367</u>	<u>\$ 44,875</u>	<u>\$ 42,700</u>	<u>\$ 261,800</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	261,800
Total Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 261,800</u>

DISASTER RESERVE FUND

The purpose of this fund is to establish a reserve to cover the potential costs of a hurricane or other disaster.

REVENUE SUMMARY

Revenues	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Intergovernmental Revenue	\$ 83,636	\$ 450,856	\$ 400,000	\$ -
Interest Revenue	89,419	60,478	76,900	75,500
Transfers from Other Funds	500,000	-	-	-
Appropriated Fund Balance	-	-	-	2,146,800
Total Revenues	<u>\$ 673,055</u>	<u>\$ 511,334</u>	<u>\$ 476,900</u>	<u>\$ 2,222,300</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY08	Projected FY09	Proposed FY10
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	18,238	211,027	413,000	-
Capital Outlay	40,300	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	1,867,000	-	2,222,300
Total Expenditures	<u>\$ 58,538</u>	<u>\$ 2,078,027</u>	<u>\$ 413,000</u>	<u>\$ 2,222,300</u>

RECYCLING REVENUE FUND

The purpose of this fund is to account for the receipt and expenditure of money received from the sale of recyclable materials collected as a part of the solid waste program.

REVENUE SUMMARY

Revenues	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Intergovernmental Revenue	\$ -	\$ 4,919	\$ -	2,000
Charges for Services	70,846	135,378	60,000	25,000
Interest Revenue	6,731	5,008	10,000	5,800
Miscellaneous Revenues	-	-	-	-
Transfer	-	-	-	-
Appropriated Fund Balance	-	-	-	239,400
Total Revenues	<u>\$ 77,577</u>	<u>\$ 145,305</u>	<u>\$ 70,000</u>	<u>\$ 272,200</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	3,275	21,210	70,000	70,000
Capital Outlay	311,619	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	202,200
Total Expenditures	<u>\$ 314,894</u>	<u>\$ 21,210</u>	<u>\$ 70,000</u>	<u>\$ 272,200</u>

STREETS IMPROVEMENT FUND

The Streets Improvement Fund is used to track revenue associated with the half-cent Local Government Infrastructure Surtax and the expenditure of those funds on the street resurfacing program. The surtax was effective beginning January 1, 2003 and continues for 10 years. Beginning in FY07 State Revenue Sharing monies have been placed in this fund. Approximately 30% of State Revenue Sharing comes from gas taxes.

REVENUE SUMMARY

Revenues	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Local Option Fuel Tax	\$ 1,674,226	\$ 1,624,659	\$ 1,623,900	\$ 1,598,800
Local Gov't Infrastructure Surtax	2,434,474	2,458,212	2,342,500	2,332,000
State Revenue Sharing	1,381,557	1,354,212	1,256,800	1,350,900
Fines & Forfeitures	-	241,042	968,000	1,080,000
Interest Revenue	194,178	141,493	152,100	134,900
Appropriated Fund Balance	-	-	-	3,911,300
Total Revenues	<u>\$ 5,684,435</u>	<u>\$ 5,819,618</u>	<u>\$ 6,343,300</u>	<u>\$ 10,407,900</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	79,400	310,000	420,600
Capital Outlay	4,137,703	5,687,942	6,017,300	9,987,300
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	<u>\$ 4,137,703</u>	<u>\$ 5,767,342</u>	<u>\$ 6,327,300</u>	<u>\$ 10,407,900</u>

PARK IMPACT FEE FUND

The purpose of this fund is to account for revenues from park impact fees and the expenditures of those funds. Park impact fees may be used to acquire land for parks and to construct parks. It may not be used for the operation of the parks.

REVENUE SUMMARY

Revenues	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Intergovernmental Revenue	\$ 130,779	\$ 177,413	\$ -	987,000
Charges for Services	435,933	567,600	175,000	272,600
Interest Revenue	268,385	113,201	70,000	112,200
Appropriated Fund Balance	-	-	1,065,500	1,128,200
Total Revenues	<u>\$ 835,097</u>	<u>\$ 858,214</u>	<u>\$ 1,310,500</u>	<u>\$ 2,500,000</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	102,386	18,000	-
Capital Outlay	2,568,777	1,581,175	1,292,500	2,500,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	88,024	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	<u>\$ 2,656,801</u>	<u>\$ 1,683,561</u>	<u>\$ 1,310,500</u>	<u>\$ 2,500,000</u>

FIRE IMPACT FEE FUND

The purpose of this fund is to account for revenues from fire impact fees and the expenditures of those funds. Fire impact fees may be used to acquire land for fire stations, to construct stations, or to purchase additional equipment. It may not be used for operations or to replace existing facilities or equipment.

REVENUE SUMMARY				
	Actual	Actual	Projected	Proposed
Revenues	FY 07	FY 08	FY 09	FY 10
Charges for Services	\$ 892,549	\$ 116,269	\$ 150,000	107,300
Interest Revenue	169,991	82,508	16,000	10,000
Appropriated Fund Balance	-	-	1,200,000	-
Total Revenues	<u>\$ 1,062,540</u>	<u>\$ 198,777</u>	<u>\$ 1,366,000</u>	<u>\$ 117,300</u>

EXPENDITURE SUMMARY				
	Actual	Actual	Projected	Proposed
Expenditures	FY 07	FY 08	FY 09	FY 10
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	1,862,479	1,874,831	1,366,000	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	25,526	-	-
Contingency	-	-	-	117,300
Total Expenditures	<u>\$ 1,862,479</u>	<u>\$ 1,900,357</u>	<u>\$ 1,366,000</u>	<u>\$ 117,300</u>

DEVELOPMENT SPECIAL PROJECTS FUND

The purpose of this fund is to account for revenues from developer contributions and the expenditures of those funds. Developer contributions are for specific purposes such as traffic signals, street lights, or sidewalks, and may not be used to cover other expenditures.

REVENUE SUMMARY

Revenues	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Charges for Services	\$ 463,602	\$ (23,782)	\$ -	\$ -
Interest Revenue	84,622	46,394	58,300	54,200
Appropriated Fund Balance	-	-	-	-
Total Revenues	<u>\$ 548,224</u>	<u>\$ 22,612</u>	<u>\$ 58,300</u>	<u>\$ 54,200</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	1,800	-	-
Capital Outlay	-	4,880	-	-
Debt Service	-	-	-	-
Grants & Aide	84,864	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	54,200
Total Expenditures	<u>\$ 84,864</u>	<u>\$ 6,680</u>	<u>\$ -</u>	<u>\$ 54,200</u>

TRANSPORTATION IMPACT FEE FUND

The purpose of this fund is to account for revenues from transportation impact fees. Prior to October 1, 2004 these fees were administered by Flagler County. Transportation impact fees may be used to increase transportation capacity and may not be used for maintenance or repairs.

REVENUE SUMMARY

Revenues	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Intergovernmental Revenue	\$ 149,342	\$ -	\$ 4,237,400	450,000
Charges for Services	3,425,264	2,610,810	1,300,000	2,459,900
Interest Revenue	1,040,037	615,391	370,000	350,000
Transfers from Other Funds	-	-	-	4,000,000
Appropriated Fund Balance	-	-	3,158,600	6,840,100
Total Revenues	<u>\$ 4,614,643</u>	<u>\$ 3,226,201</u>	<u>\$ 9,066,000</u>	<u>\$ 14,100,000</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	8,334,800	11,126,240	9,066,000	14,100,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	<u>\$ 8,334,800</u>	<u>\$ 11,126,240</u>	<u>\$ 9,066,000</u>	<u>\$ 14,100,000</u>

NEIGHBORHOOD STABILIZATION FUND

The purpose of this fund is to track the revenue and expenditures associated with money received from the federal stimulus package.

REVENUE SUMMARY				
Revenues	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Intergovernmental Revenue	\$ -	\$ -	\$ 6,000	\$ -
Interest Revenue	-	-	-	-
Appropriated Fund Balance	-	-	-	-
Total Revenues	\$ -	\$ -	\$ 6,000	\$ -

EXPENDITURE SUMMARY				
Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	6,000	-
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ 6,000	\$ -

OLD KINGS ROAD SPECIAL ASSESSMENT FUND

The purpose of this fund is to account for revenues from assessments to property owners and the expenditures of those funds to four-lane Old Kings Road from Palm Coast Parkway south to State Road 100.

REVENUE SUMMARY

Revenues	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Interest Revenue	\$ -	\$ -	\$ 40,000	\$ -
Debt Proceeds	-	-	4,944,400	50,000,000
Appropriated Fund Balance	-	-	-	-
Total Revenues	\$ -	\$ -	\$ 4,984,400	\$ 50,000,000

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	-	-	4,000,000	46,000,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	4,000,000
Contingency	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ 4,000,000	\$ 50,000,000

SR100 COMMUNITY REDEVELOPMENT FUND

The City established a redevelopment area in June 2004. This fund will track revenues and expenditures related to redevelopment.

REVENUE SUMMARY

Revenues	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Intergovernmental Revenue	\$ 300,163	\$ 635,925	\$ 609,032	736,700
Interest Revenue	50,732	9,455	1,300	4,900
Miscellaneous Revenues	500	495	-	-
Transfers from Other Funds	208,679	317,187	692,250	507,991
Debt Proceeds	-	-	-	10,000,000
Appropriated Fund Balance	-	-	-	-
Total Revenues	<u>\$ 560,074</u>	<u>\$ 963,062</u>	<u>\$ 1,302,582</u>	<u>\$ 11,249,591</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	52,808	149,318	107,800	100,000
Capital Outlay	4,312,573	847,409	890,000	3,320,000
Debt Service	280,727	259,495	160,000	6,500,000
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	1,329,591
Total Expenditures	<u>\$ 4,646,108</u>	<u>\$ 1,256,222</u>	<u>\$ 1,157,800</u>	<u>\$ 11,249,591</u>

CAPITAL PROJECTS FUND

The purpose of this fund is to account for revenues provided for major capital projects and to track the expenditures of those funds. The City allocates a portion of the ad valorem taxes to this fund. In 2007 and 2008 the assessments were based on 0.75 mills and the 2009 allocation was based on 0.35 mills. In 2010 the allocation to this fund was 0.52 mills.

REVENUE SUMMARY

Revenues	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Ad Valorem Taxes	\$ 4,520,600	\$ 5,089,249	\$ 2,062,100	2,657,900
Intergovernmental Revenue	1,946,852	3,620,073	890,000	2,135,000
Interest Revenue	531,373	359,974	275,000	331,800
Miscellaneous Revenues	-	-	-	-
Transfers from Other Funds	156,024	81,000	50,000	58,000
Appropriated Fund Balance	-	-	198,616	6,404,320
Total Revenues	<u>\$ 7,154,849</u>	<u>\$ 9,150,296</u>	<u>\$ 3,475,716</u>	<u>\$ 11,587,020</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	19,900	400	42,200	70,000
Capital Outlay	3,789,929	7,323,931	3,383,900	10,407,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	48,157	4,580,305	49,616	1,110,020
Contingency	-	-	-	-
Total Expenditures	<u>\$ 3,857,986</u>	<u>\$ 11,904,636</u>	<u>\$ 3,475,716</u>	<u>\$ 11,587,020</u>

UTILITY FUND

The Utility Fund is an enterprise fund used to account for the City's water and wastewater utility activities. The Utility provides services to all city residents and some portions of the surrounding county.

REVENUE SUMMARY

Revenues	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Intergovernmental Revenue	\$ 765,874	\$ 1,022,943	\$ -	\$ -
Charges for Services	25,893,437	24,401,359	29,593,500	30,044,105
Interest Revenue	649,169	524,354	622,500	621,200
Miscellaneous Revenues	-	3,079,273	-	-
Transfers from Other Funds	1,922,250	2,160,256	2,160,256	-
Appropriated Fund Balance	-	-	-	1,425,140
Total Revenues	<u>\$ 29,230,730</u>	<u>\$ 31,188,185</u>	<u>\$ 32,376,256</u>	<u>\$ 32,090,445</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Personal Services	\$ 6,174,445	\$ 6,940,909	\$ 7,238,500	7,287,407
Operating Expenses	13,617,904	15,131,415	9,520,306	9,829,191
Capital Outlay	-	-	1,259,000	718,100
Debt Service	5,014,029	4,962,704	11,443,378	11,517,984
Grants & Aide	8,000	9,722	10,000	10,000
Transfers to Other Funds	2,206,754	2,026,560	2,143,952	2,227,763
Contingency	-	-	-	500,000
Total Expenditures	<u>\$ 27,021,132</u>	<u>\$ 29,071,310</u>	<u>\$ 31,615,136</u>	<u>\$ 32,090,445</u>

UTILITY CAPITAL PROJECTS FUND

This fund is used to record revenues and expenditures related to impact fees, renewal and replacement transfers from the Utility Fund, and bond proceeds.

REVENUE SUMMARY

Revenues	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Intergovernmental Revenue	\$ -	\$ -	\$ -	\$ -
Charges for Services	4,675,924	2,697,581	1,860,000	4,807,700
Interest Revenue	780,673	347,481	421,600	407,100
Transfers from Other Funds	1,060,219	1,231,670	1,294,652	1,220,068
Debt Proceeds	-	-	732,900	-
Appropriated Fund Balance	-	-	10,859,104	7,553,132
Total Revenues	<u>\$ 6,516,816</u>	<u>\$ 4,276,732</u>	<u>\$ 15,168,256</u>	<u>\$ 13,988,000</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	178,000	173,000
Capital Outlay	-	-	12,830,000	13,815,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	1,922,250	2,160,256	2,160,256	-
Contingency	-	-	-	-
Total Expenditures	<u>\$ 1,922,250</u>	<u>\$ 2,160,256</u>	<u>\$ 15,168,256</u>	<u>\$ 13,988,000</u>

SOLID WASTE FUND

The City contracts for solid waste services. This fund is used to track the revenues and contract cost for this service.

REVENUE SUMMARY				
Revenues	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Franchise Fees	\$ -	\$ -	\$ -	\$ -
Charges for Services	6,831,097	7,278,358	7,400,000	7,658,400
Interest Revenue	(43,550)	(23,739)	-	-
Appropriated Fund Balance	-	-	-	-
Total Revenues	<u>\$ 6,787,547</u>	<u>\$ 7,254,619</u>	<u>\$ 7,400,000</u>	<u>\$ 7,658,400</u>

EXPENDITURE SUMMARY				
Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Personal Services	\$ 95,049	\$ -	\$ -	\$ -
Operating Expenses	6,214,569	7,413,209	7,128,000	7,500,009
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	158,391
Total Expenditures	<u>\$ 6,309,618</u>	<u>\$ 7,413,209</u>	<u>\$ 7,128,000</u>	<u>\$ 7,658,400</u>

STORMWATER MANAGEMENT FUND

In July 2004 the City Council approved the establishment of a stormwater utility, effective October 1, 2004. In June 2005, the Palm Coast Community Service Corporation's responsibilities for a portion of the stormwater system were brought under the City as the Stormwater Management Department and unified the entire system.

REVENUE SUMMARY

Revenues	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Licenses & Permits	\$ 136,346	\$ 86,595	\$ 60,000	111,400
Charges for Services	3,910,199	3,598,820	5,400,000	5,440,000
Intergovernmental Revenue	-	-	-	174,000
Interest Revenue	(70,697)	(76,306)	-	-
Miscellaneous Revenue	10	153,384	2,800	-
Debt Proceeds	-	-	3,000,000	4,522,000
Appropriated Fund Balance	-	-	-	-
Total Revenues	<u>\$ 3,975,858</u>	<u>\$ 3,762,493</u>	<u>\$ 8,462,800</u>	<u>\$ 10,247,400</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Personal Services	\$ 1,019,505	\$ 982,691	\$ 1,481,800	1,635,614
Operating Expenses	2,308,743	2,247,545	1,853,643	2,174,966
Capital Outlay	-	-	3,451,140	5,474,150
Debt Service	82,977	112,438	358,293	465,627
Grants & Aide	-	-	-	-
Transfers to Other Funds	-	-	489,682	397,000
Contingency	-	-	-	100,043
Total Expenditures	<u>\$ 3,411,225</u>	<u>\$ 3,342,674</u>	<u>\$ 7,634,558</u>	<u>\$ 10,247,400</u>

GOLF COURSE FUND

This is a new fund that was create during fiscal year 2008 to track revenues and expenses for the Palm Harbor Golf Course that was contributed to the City. The course is currently closed and will undergo renovations with a planned November 2009 opening. A transfer from the Capital Projects Fund was be used for the capital cost related to the renovation. The 2010 budget will be the first year of operations.

REVENUE SUMMARY

Revenues	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Charges for Services	\$ -	\$ -	\$ -	\$ 1,663,155
Interest Revenue	-	39,790	110,000	-
Miscellaneous Revenue	-	2,207,763	-	-
Transfers from Other Funds	-	4,500,000	-	1,050,000
Appropriated Fund Balance	-	-	4,118,370	153,075
Total Revenues	\$ -	\$ 6,747,553	\$ 4,228,370	\$ 2,866,230

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Personal Services	\$ -	\$ 30,118	\$ 43,869	\$ -
Operating Expenses	-	1,871	1,557	2,259,335
Capital Outlay	-	-	4,182,944	188,600
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
Transfers to Other Funds	-	-	-	368,400
Contingency	-	-	-	49,895
Total Expenditures	\$ -	\$ 31,989	\$ 4,228,370	\$ 2,866,230

TENNIS CENTER FUND

This is a new fund that was create during fiscal year 2007 to track revenues and expenses for the new tennis center that is scheduled to open in October 2007. This fund will be supported by charges for court rentals and tennis lessons. It is anticipated that these revenues will need to be supplemented by a transfer from the General Fund for a least the first few years of operation.

REVENUE SUMMARY

Revenues	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Charges for Services	\$ -	\$ 109,791	\$ 150,000	161,000
Interest Revenue	577	527	300	719
Miscellaneous Revenue	-	14,632	-	-
Transfers from Other Funds	-	100,000	100,000	125,000
Appropriated Fund Balance	-	-	-	-
Total Revenues	\$ 577	\$ 224,950	\$ 250,300	\$ 286,719

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Personal Services	\$ -	\$ 139,089	\$ 174,300	200,041
Operating Expenses	-	87,558	48,090	84,678
Capital Outlay	-	-	6,540	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
Transfers to Other Funds	-	-	-	2,000
Contingency	-	-	-	-
Total Expenditures	\$ -	\$ 226,647	\$ 228,930	\$ 286,719

INFORMATION TECHNOLOGY & COMMUNICATIONS FUND

Information Technology & Communications is being moved from the General Fund to an enterprise fund to begin operation of the City's fiber optic network. Capacity on the network will be marketed to service providers with the revenue being used to repay the initial cost of the network, operation, maintenance, and expansion of the network, and general technology operations.

REVENUE SUMMARY

Revenues	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Charges for Services	\$ -	\$ -	\$ -	-
Interest Revenue	-	-	-	7,421
Miscellaneous Revenue	-	-	-	166,100
Non Revenues	-	-	-	2,358,181
Appropriated Fund Balance	-	-	-	-
Total Revenues	\$ -	\$ -	\$ -	\$ 2,531,702

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10
Personal Services	\$ -	\$ -	\$ -	\$ 976,203
Operating Expenses	-	-	-	1,355,499
Capital Outlay	-	-	-	200,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ -	\$ 2,531,702

FLEET MANAGEMENT FUND

The Fleet Management Fund is an Internal Service Fund that is designed to maintain the City's fleet of vehicles and equipment and to accumulate reserves for the acquisition of replacements for the fleet when the useful life has expired. Transfers from the user departments provide the revenue, necessary to accomplish this task.

REVENUE SUMMARY				
	Actual	Actual	Projected	Proposed
Revenues	FY 07	FY 08	FY 09	FY 10
Charges for Services	\$ 189,137	\$ 274,560	\$ 228,000	228,000
Interest Revenue	66,038	56,723	69,900	71,400
Miscellaneous Revenues	66,891	14,654	95,000	-
Non Revenues	2,621,445	2,753,640	2,788,080	3,105,354
Transfers from Other Funds	737,286	54,482	519,909	807,400
Appropriated Fund Balances	-	-	-	1,652,246
Total Revenues	<u>\$ 3,680,797</u>	<u>\$ 3,154,059</u>	<u>\$ 3,700,889</u>	<u>\$ 5,864,400</u>

EXPENDITURE SUMMARY				
	Actual	Actual	Projected	Proposed
Expenditures	FY 07	FY 08	FY 09	FY 10
Personal Services	\$ 183,379	\$ 168,989	\$ 166,700	189,114
Operating Expenses	2,470,677	2,868,031	1,409,123	1,686,086
Capital Outlay	-	-	1,949,481	3,989,200
Debt Service	4,290	-	-	-
Grants & Aide	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	<u>\$ 2,658,346</u>	<u>\$ 3,037,020</u>	<u>\$ 3,525,304</u>	<u>\$ 5,864,400</u>

DEPARTMENT FUNDING

Departmental responsibility may cross funds. This table identifies the funding sources for department activities.

Department / Division	General Fund	Enterprise Funds	Capital Project Funds	Internal Service Fund	Special Revenue Funds
City Council	\$ 85,258	\$ -	\$ -	\$ -	\$ -
Administration					
City Manager	524,389	-	-	-	-
Community Relations	283,218	-	-	-	-
Purchasing and Contracts Management	329,219	-	-	-	-
Solid Waste	-	7,658,400	-	-	-
Economic Development	376,463	-	-	-	-
City Clerk	242,729	-	-	-	-
Personnel Management	293,485	-	-	-	-
Non-Departmental	1,242,971	-	-	-	-
Law Enforcement	2,599,863	-	-	-	-
Police Education	-	-	-	-	76,500
Police Automation	-	-	-	-	261,800
Disaster Reserve	-	-	-	-	2,222,300
Recycling Revenue	-	-	-	-	272,200
City Attorney	341,332	-	-	-	-
Financial Services	777,281	-	-	-	-
Community Development					
Building Permits and Inspections	1,548,947	-	-	-	-
Planning	1,548,149	-	-	-	-
Code Enforcement	2,277,521	-	-	-	-
SR100 Community Redevelopment	-	-	-	-	11,249,591
Capital Projects	-	-	8,377,020	-	-
Fire					
Fire	7,868,166	-	-	-	-
Fire Impact Fee	-	-	-	-	117,300

DEPARTMENT FUNDING

Department / Division	General Fund	Enterprise Funds	Capital Project Funds	Internal Service Fund	Special Revenue Funds
Public Works / Utility					
Streets	5,571,726	-	-	-	-
Facilities Maintenance	741,389	-	-	-	-
Parks / Facilities	1,122,894	-	-	-	-
Customer Service	-	1,166,196	-	-	-
Administration	-	1,290,555	-	-	-
Utility Maintenance	-	657,846	-	-	-
Wastewater Collection	-	2,561,010	-	-	-
Wastewater Treatment	-	1,814,948	-	-	-
Water Plant #1	-	1,980,448	-	-	-
Water Plant #2	-	1,579,729	-	-	-
Water Plant #3	-	1,038,708	-	-	-
Water Quality	-	451,569	-	-	-
Water Distribution	-	3,124,215	-	-	-
Non-Departmental	-	16,425,221	-	-	-
Utility Capital Projects	-	-	13,988,000	-	-
Fleet Management	-	-	-	5,864,400	-
Engineering and Stormwater Management					
Engineering	1,444,885	-	-	-	-
Streets Improvement	-	-	-	-	10,407,900
Development Special Projects	-	-	-	-	54,200
Transportation Impact Fee	-	-	-	-	14,100,000
OK Road Special Assessment	-	-	-	-	50,000,000
Capital Projects	-	-	3,210,000	-	-
Stormwater Management	-	10,247,400	-	-	-
Recreation and Parks					
Recreation / Athletics	1,383,823	-	-	-	-
Park Impact Fee	-	-	-	-	2,500,000
Golf Course	-	2,866,230	-	-	-
Tennis Center	-	286,719	-	-	-
Information Technology and Communications					
	-	2,531,702	-	-	-

CITY COUNCIL

The City Council is the elected legislative and policy body for the City of Palm Coast. As the City Council, they establish policies that will provide for the protection, safety, and general welfare of the citizens of Palm Coast. These policies help create a quality environment, insure that municipal services are provided at an economic cost, and that future needs of the City can be met. The City Council appoints the City Manager, City Attorney, and the external auditors who perform the annual audit of the City finances.

There are no major changes to this department budget for FY2010.

PERFORMANCE REVIEW	FY 07	FY 08	FY 09	FY 10
DEMAND/WORKLOAD:				
Population – City.	70,376	74,590	73,910	75,094
City employees (FTE).	412.40	431.30	435.80	428.80
Total original Citywide budget.	\$193,786,545	\$228,642,931	\$213,442,765	\$208,985,815
EFFICIENCY/EFFECTIVENESS:				
Non-discretionary revenue generated per citizen.	\$474.47	\$506.36	\$470.06	\$450.62
City Council cost per capita.	\$0.98	\$1.02	\$1.13	\$1.14
Citizen rating of overall quality of life.	96	98	98	98
Citizen rating of overall direction of City. (Percent with opinions ranging from highly favorable to neutral).	66	86	88	90

For this presentation, “Non-discretionary revenue” is considered revenue generated by taxes and fees that are mandatory. This includes ad valorem taxes, all sales and use taxes, franchise fees, and intergovernmental revenue. It does not include licenses, permits, user fees, fines, or investment earnings.

CITY COUNCIL

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 40,475	\$ 58,330	\$ 64,800	65,258	\$ 458
Operating Expenditures	28,504	18,099	18,800	20,000	1,200
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 68,979</u>	<u>\$ 76,429</u>	<u>\$ 83,600</u>	<u>\$ 85,258</u>	<u>\$ 1,658</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 10
N/A	-
Total	<u>-</u>

CITY COUNCIL

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY08-FY09
<u>Full-time</u>					
N/A		-	-	-	-
Total Full-time		-	-	-	-
<u>Part-time/Temporary</u>					
Mayor *		1.00	1.00	1.00	-
Vice - Mayor **		1.00	1.00	1.00	-
Council Member **		3.00	3.00	3.00	-
Total Part-time/Temporary		5.00	5.00	5.00	-
Total Personnel		5.00	5.00	5.00	-

* Budgeted at \$11,400 per year.

** Budgeted at \$9,600 per year.

ADMINISTRATION

The City Manager's office is responsible for implementation of all policies established by the City Council and for directing the operations of the City government. The Manager provides guidance to all City departments and submits the annual budget designed to achieve the goals of the Council. The City Manager prepares alternatives and makes recommendations that will assist the Council in achieving the goals they have established. The office also provides clerical services for the Mayor and Council.

The City Manager's office consists of the Community Relations function, functions of City Clerk, Purchasing and Contracts Management, and Personnel Management for FY 2010.

The City Clerk acts the Secretary to the City Council. The office of the City Clerk has the Records Management and Land Management function and performs Supervisor of Elections duties. The Secretary to the City Council is responsible for preparing agendas and minutes for City Council meetings, as well as the processing of all City ordinances, resolutions, and proclamations adopted and/or approved by City Council. The Records function of the City Clerk's office is the official record keeper for all City documents setting guidelines for the management and retention of these documents, as well as handling the scanning, indexing and destruction of all City documents. Due to the fact that this function is the official records holder, the City Clerk's office also handles citizens' requests for public information and records. The Land Management function is responsible for handling the management of all City property, to include closings. Land Management function keeps an active record of all City owned properties. As the Supervisor of Elections the City Clerk's office is responsible for City elections and works in conjunction with the County Supervisor of Elections, in overseeing City of Palm Coast elections.

Law Enforcement is provided by the Flagler County Sheriff's Office. The City has a contract with the Sheriff for additional officers, above a base level of service, to provide extra officers within Palm Coast.

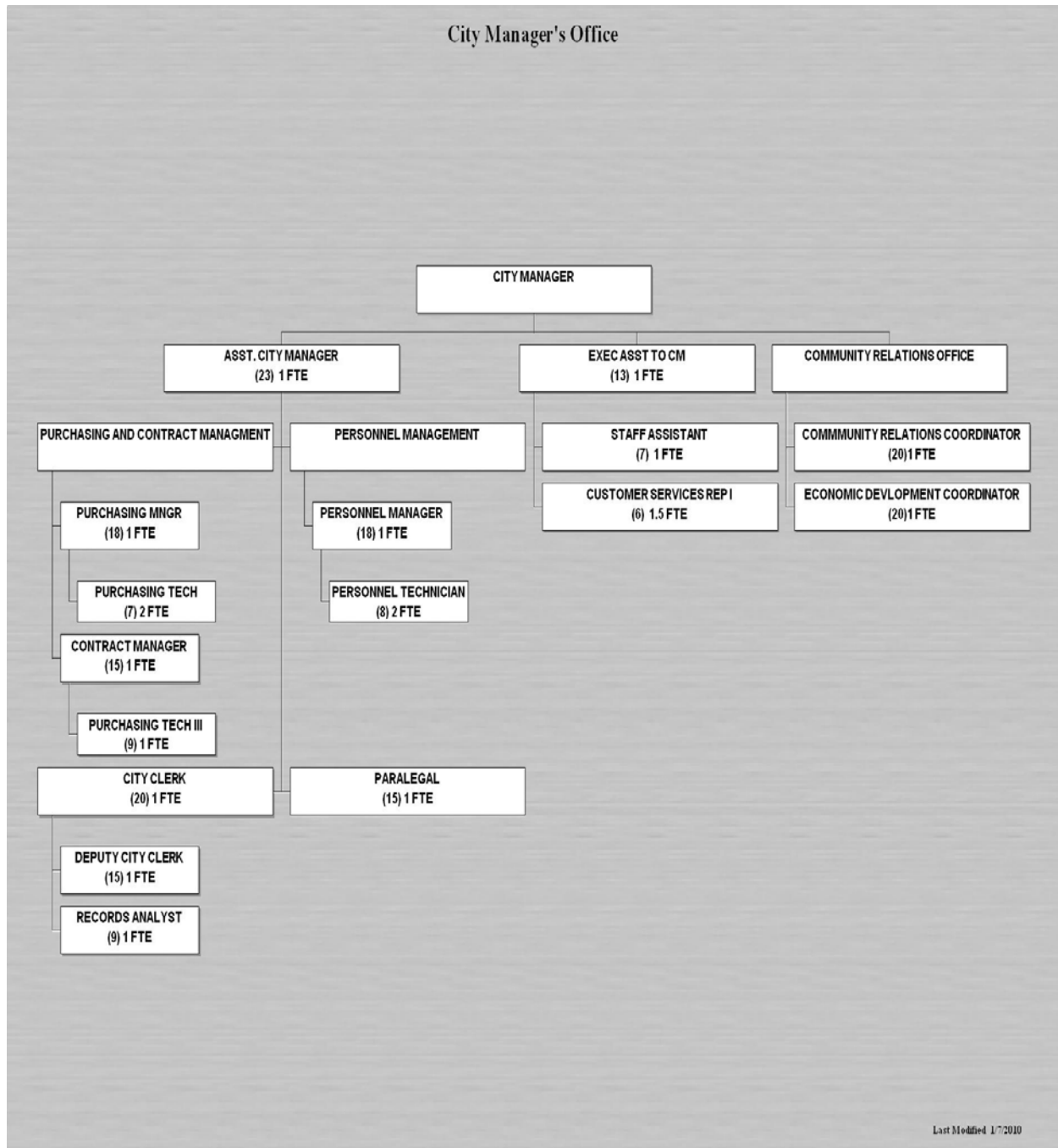
ADMINISTRATION

Departmental Goals, Objectives and Performance Review:

1. Maintain disaster response readiness.
2. Increase traffic enforcement.
3. Pursue annexations that enhance the tax base and square off boundaries.
4. Facilitate more economically diverse retail development.
5. Increase effectiveness of public records management.
6. Promote Intergovernmental coordination and cooperation.
7. Improve Citizen satisfaction scores.

PERFORMANCE REVIEW	FY 07	FY 08	FY 09	FY 10
DEMAND/WORKLOAD:				
Population – City.	70,356	74,590	73,910	75,094
City employees (FTE).	412.40	431.30	435.80	428.80
Total original Citywide budget.	\$193,786,545	\$228,642,931	\$213,442,765	\$208,985,815
EFFICIENCY/EFFECTIVENESS:				
General Fund operating cost per capita.	\$386.79	\$377.79	\$399.65	\$390.31
Number of employees per 1,000 residents.	5.84	5.77	5.90	5.70
Citizen rating of quality of City services.	90	92	94	95
Citizen rating of quality of police services.	86	91	93	95
Citizen rating of City Clerk services	67	87	89	90
Citizen rating of Economic Development services (Percent with opinions ranging from highly favorable to neutral).	60	72	74	75

ADMINISTRATION



Last Modified 1/7/2010

ADMINISTRATION CITY MANAGER

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 613,778	\$ 523,813	\$ 497,600	\$ 499,639	\$ 2,039
Operating Expenditures	50,673	28,088	21,950	24,750	\$ 2,800
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 664,451	\$ 551,901	\$ 519,550	\$ 524,389	\$ 4,839

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
City Manager		1.00	1.00	1.00	-
Assistant City Manager	23	1.00	1.00	1.00	-
Executive Assistant to the City Manager	13	1.00	1.00	1.00	-
Total Full-time		3.00	3.00	3.00	-
<u>Part-time/Temporary</u>					
Intern	3	1.00	1.00	-	(1.00)
Total Part-time/Temporary		1.00	1.00	-	(1.00)
Total Personnel		4.00	4.00	3.00	(1.00)

ADMINISTRATION COMMUNITY RELATIONS

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 251,769	\$ 368,331	\$ 370,300	211,933	\$ (158,367)
Operating Expenditures	116,090	146,124	94,600	71,285	(23,315)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 367,859</u>	<u>\$ 514,455</u>	<u>\$ 464,900</u>	<u>\$ 283,218</u>	<u>\$ (181,682)</u>

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
Economic Development Coordinator	21	1.00	1.00	-	(1.00)
Community Relations Coordinator	20	1.00	1.00	1.00	-
Grants and Senior Program Coordinator	15	1.00	1.00	-	(1.00)
Staff Assistant	7	1.00	1.00	0.50	(0.50)
Customer Service Representative I	6	2.00	2.00	2.00	-
Total Full-time		6.00	6.00	3.50	(2.50)
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		6.00	6.00	3.50	(2.50)

ADMINISTRATION PURCHASING AND CONTRACTS MANAGEMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 31,673	\$ 291,832	\$ 300,300	310,169	\$ 9,869
Operating Expenditures	9,689	35,012	26,500	19,050	(7,450)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 41,362</u>	<u>\$ 326,844</u>	<u>\$ 326,800</u>	<u>\$ 329,219</u>	<u>\$ 2,419</u>

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
Purchasing Manager	18	1.00	1.00	1.00	-
Contracts Administrator	15	1.00	1.00	1.00	-
Purchasing Technician III	9	1.00	1.00	1.00	-
Purchasing Clerk	7	1.00	-	-	-
Purchasing Technician	7	1.00	2.00	2.00	-
Total Full Time		5.00	5.00	5.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		5.00	5.00	5.00	-

ADMINISTRATION ECONOMIC DEVELOPMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	-	-	-	172,263	\$ 172,263
Operating Expenditures	-	-	-	73,900	73,900
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide		-	-	130,300	130,300
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ -	\$ 376,463	\$ 376,463

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
Economic Development Coordinator	21	-	-	1.00	1.00
Senior Planner	17	-	-	0.50	0.50
Staff Assistant	6	-	-	0.50	0.50
Total Full-time		-	-	2.00	2.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		-	-	2.00	2.00

ADMINISTRATION CITY CLERK

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Porjected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 234,551	\$ 191,342	\$ 195,600	\$ 169,629	\$ (25,971)
Operating Expenditures	82,157	107,865	80,700	73,100	(7,600)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 316,708</u>	<u>\$ 299,207</u>	<u>\$ 276,300</u>	<u>\$ 242,729</u>	<u>\$ (33,571)</u>

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
City Clerk	20	1.00	1.00	1.00	-
Deputy City Clerk	15	1.00	1.00	-	(1.00)
Paralegal	15	-	-	0.50	0.50
Records Analyst	9	1.00	1.00	1.00	-
Records Clerk	7	1.00	1.00	-	(1.00)
Total Full-time		4.00	4.00	2.50	(1.50)
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		4.00	4.00	2.50	(1.50)

ADMINISTRATION PERSONNEL MANAGEMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 176,322	\$ 187,359	\$ 183,000	190,260	\$ 7,260
Operating Expenditures	175,827	120,701	88,450	103,225	14,775
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 352,149</u>	<u>\$ 308,060</u>	<u>\$ 271,450</u>	<u>\$ 293,485</u>	<u>\$ 22,035</u>

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
Personnel Supervisor	18	2.00	1.00	1.00	-
Personnel Technician	8	2.00	2.00	2.00	-
Total Full-time		4.00	3.00	3.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		4.00	3.00	3.00	-

ADMINISTRATION LAW ENFORCEMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 96,417	\$ 106,499	\$ 25,500	-	\$ (25,500)
Operating Expenditures	2,276,220	2,189,517	2,405,053	2,599,863	194,810
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 2,372,637</u>	<u>\$ 2,296,016</u>	<u>\$ 2,430,553</u>	<u>\$ 2,599,863</u>	<u>\$ 169,310</u>

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
Law Enforcement Coordinator	20	1.00	1.00	-	(1.00)
Total Full-time		1.00	1.00	-	(1.00)
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		<u>1.00</u>	<u>1.00</u>	<u>-</u>	<u>(1.00)</u>

CITY ATTORNEY

The City utilizes the services of a legal firm, which in accordance with the City Charter, is directly responsible to the City Council and is the City's legal representative. The City's legal representative shall be responsible for advising and representing the City Council, the City Manager and all City departments, officers and advisory boards and agencies of City government in all legal matters relating to their official responsibilities. The City's legal representative serves as general counsel to the City and handles its legal matters. The legal representative defends and prosecutes for the City in civil litigation, ordinance violations and administrative proceedings. Litigation in State and Federal courts includes, but is not limited to, eminent domain, civil rights actions, inverse condemnations, mortgage and lien foreclosures, property assessment disputes, challenges to City codes and ordinances, appeals for review of City Council decisions, and code enforcement lien foreclosures. Administrative proceedings include, but are not limited to, internal hearings of the Planning and Land Development Regulation Board; Code Enforcement Board hearings; and hearings before State administrative law judges in growth management, labor cases and environmental cases. The City's legal representative is responsible for conducting legal research, drafting, reviewing and revising ordinances, resolutions, contracts, real property instruments, and proposed legislation. The City's legal representative is an integral part of the City's Land Development Code process and the City's comprehensive planning program. The City's legal representative assists City staff in bankruptcy cases; assists in the collection of code enforcement fines, costs, fees and special assessments; and files claims when necessary. The City's legal representative continues to reduce the costs associated with representation of the City by keeping to a minimum the reliance on outside counsel for both litigated and non-litigated matters. The City's legal representative is also working on a system of standard City legal forms to be used by City staff and the public.

A Paralegal position was created to assist city staff with the preparation of ordinances, resolutions and other legal documents that are then reviewed and approved by the city attorney.

CITY ATTORNEY

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 153,473	\$ 242,874	\$ 57,500	31,020	\$ (26,480)
Operating Expenditures	144,225	311,062	366,725	310,312	(56,413)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 297,698	\$ 553,936	\$ 424,225	\$ 341,332	\$ (82,893)

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
City Attorney		-	-	-	-
Paralegal	15	1.00	1.00	0.50	(0.50)
Total Full-time		1.00	1.00	0.50	(0.50)
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		1.00	1.00	0.50	(0.50)

FINANCIAL SERVICES

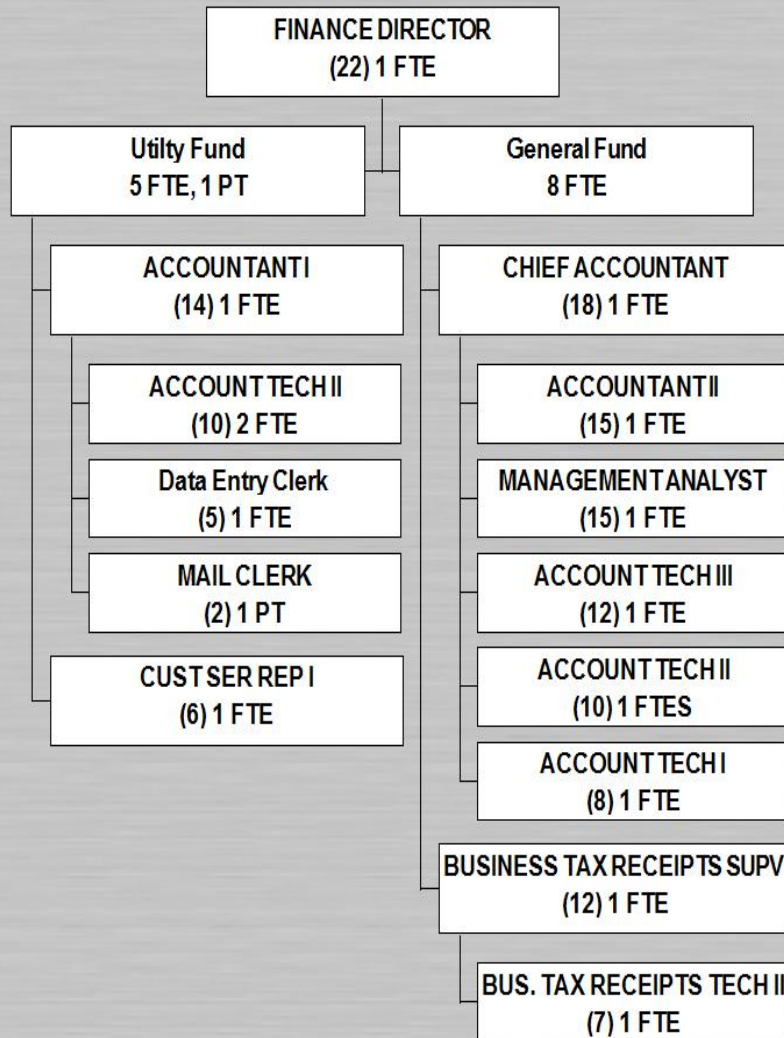
The mission of the Financial Services Department is to help the City of Palm Coast meet its goals for the future by providing fast and efficient services to citizens, businesses, customers, vendors, employees, and other City departments while adhering to local, state, and federal laws and regulations. The Financial Services Department includes Finance/Budget, Risk Management, Utility Billing, and Business Tax Receipts (formerly Occupational Licensing) functions. These functions are provided through two divisions, the Utility Fund and the General Fund divisions. The Department provides sound investment and revenue advice to the City Officials, budget guidance to the City Manager and Department Directors, audit services in accordance with state and federal laws, licensing assistance to City businesses, billing services for the City's Utility Department, and general liability, vehicle, and property claims management services for the City. The Department performs these functions with a streamlined staff structure by utilizing, cross training, multi-tasking, and matrix management to achieve cost effective services for the City.

Departmental Goals, Objectives and Performance Review:

1. Process at least 99% of financial transactions without errors.
2. Keep the number of untaxed businesses below 1% of total businesses.
3. Pay at least 95% of invoices within 45 days.

PERFORMANCE REVIEW	FY 07	FY 08	FY 09	FY 10
DEMAND/WORKLOAD:				
Population – City.	70,376	74,590	73,910	75,094
City departments.	8	8	8	8
City employees (FTE).	412.40	431.30	435.80	428.80
Invoices processed.	24,965	25,332	27,637	28,000
Business Tax Receipts processed.	3,543	2,155	1,948	2,000
EFFICIENCY/EFFECTIVENESS:				
Department General Fund expenditures per capita.	\$14.54	\$10.52	\$10.46	\$10.35
Percent of General Fund	3.83%	2.83%	2.64%	2.67%
Financial transactions processed without error.	98.3%	100.0%	99.7%	99.0%
Citizen reported untaxed businesses.	0.2%	0.2%	0.9%	0.9%
Invoices paid within 45 days.	N/A	N/A	94.9%	95.0%
Citizen satisfaction with financial services. (Percent with opinions ranging from highly favorable to neutral).	52	76	78	80

FINANCIAL SERVICES



Last Modified 12/17/2008

FINANCIAL SERVICES

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 777,790	\$ 667,796	\$ 644,200	654,620	\$ 10,420
Operating Expenditures	245,483	117,128	128,621	122,661	(5,960)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 1,023,273</u>	<u>\$ 784,924</u>	<u>\$ 772,821</u>	<u>\$ 777,281</u>	<u>\$ 4,460</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 10
N/A	-
Total	<u>-</u>

FINANCIAL SERVICES

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
Finance Director	22	1.00	1.00	1.00	-
Chief Accountant	18	1.00	1.00	1.00	-
Management Analyst	15	1.00	1.00	1.00	-
Accountant II	15	1.00	1.00	1.00	-
Business Tax Receipts Supervisor	12	1.00	1.00	1.00	-
Accounting Technician III	12	1.00	1.00	1.00	-
Accounting Technician II	10	1.00	1.00	1.00	-
Accounting Technician I	8	1.00	1.00	1.00	-
Business Tax Receipts Tech II	7	1.00	1.00	1.00	-
Business Tax Receipts Tech I	5	1.00	-	-	-
Total Full-time		10.00	9.00	9.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		10.00	9.00	9.00	-

COMMUNITY DEVELOPMENT

The Community Development Department includes the divisions of Building/Permits, Code Administration, and Planning.

Building/Permits and Code Administration is responsible for all building, and code enforcement. The department inspects improvements in residential and non-residential developments, issues building permits, and performs inspections during construction. The Department is also responsible for investigating complaints of code violations, inspecting commercial property for code compliance, and providing support to the City Council and certain Boards and Commissions of the City.

The budget provides necessary training, continuing education and certification for licensed personnel as well as extensive ethics and customer service cross-training programs for all staff.

The technology and communication budget will put us in a position to move forward with the City's goal of being paperless and provide online permitting. We will increase Code Enforcement productivity by utilizing technology to provide mobile applications to make information available in the field.

The role of the Planning Division is to promote safe, orderly, quality development in the community. Planning involves the development and implementation of the City's Comprehensive Plan and its various elements including transportation, environmental and concurrency issues. It also oversees the City's Community Redevelopment Area and is responsible for special projects such as development of the urban service boundary and workforce housing. Planning is also responsible for reviewing overall development plans, plats, planned unit developments and site plans, as well as rezones, variances and annexations. It also makes recommendations to both the Planning & Land Regulation Review Board and City Council and is responsible for development and maintenance of the land development code, floodplain management activities and is staff to the City's Environmental & Beautification Committee.

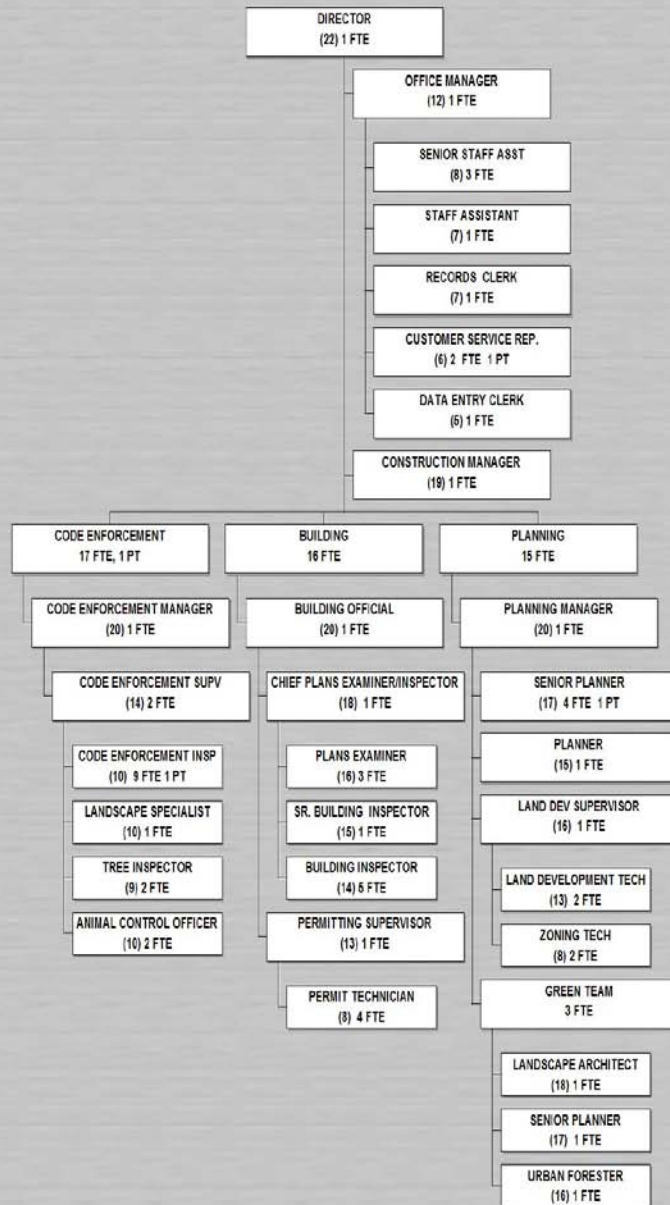
COMMUNITY DEVELOPMENT

Departmental Goals, Objectives and Performance Review:

1. Ensure the enforcement of City codes at high level of professional quality.
2. Adopt growth management practices which enhance the quality of life in the City.
3. Expand open space.
4. Expand services for seniors.
5. Adopt new land development code.
6. Review and consider Urban Service Boundary Plan.

PERFORMANCE REVIEW	FY 07	FY 08	FY 09	FY 10
DEMAND/WORKLOAD:				
Number of code violations.	15,500	17,500	18,775	19,000
Number of permits issued.	4,783	3,811	3,152	3,500
Number of site plan and subdivision applications.	61	61	61	65
Population – City.	70,376	74,590	73,910	75,094
EFFICIENCY/EFFECTIVENESS:				
Cost per permit issued.	\$375.54	\$477.59	\$487.68	\$442.56
Permitting expenditures per capita	\$25.52	\$24.40	\$20.80	\$20.63
Code Enforcement expenditures per capita.	\$25.98	\$25.70	\$29.48	\$30.33
Percent Code violations brought into compliance.	46%	46%	48%	50%
Citizen rating of quality of City code enforcement services.	62	68	70	75
Citizen's satisfaction with building services.	61	80	82	85
Citizen rating of quality of City planning and zoning services. (Percent with opinions ranging from highly favorable to neutral).	57	72	74	75

COMMUNITY DEVELOPMENT



Last Modified: 12/17/2008

COMMUNITY DEVELOPMENT PERMITS AND INSPECTIONS

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 1,514,575	\$ 1,558,426	\$ 1,349,800	1,353,838	\$ 4,038
Operating Expenditures	281,631	261,677	187,357	195,109	7,752
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 1,796,206</u>	<u>\$ 1,820,103</u>	<u>\$ 1,537,157</u>	<u>\$ 1,548,947</u>	<u>\$ 11,790</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 10
N/A	<u>\$ -</u>
Total	<u><u>\$ -</u></u>

COMMUNITY DEVELOPMENT PERMITS AND INSPECTIONS

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
Community Development Director	22	1.00	1.00	1.00	-
Building Official	20	1.00	1.00	1.00	-
Chief Plans Examiner	18	1.00	-	-	-
Chief Building Inspector	18	1.00	1.00	1.00	-
Senior Building Inspector	16	2.00	1.00	2.00	1.00
Plans Examiner	16	3.00	3.00	3.00	-
Building Inspector	14	8.00	7.00	4.00	(3.00)
Permit Supervisor	13	1.00	1.00	1.00	-
Senior Staff Assistant	8	1.00	1.00	1.00	-
Permit Technician	8	5.00	4.00	4.00	-
Total Full-time		24.00	20.00	18.00	(2.00)
<u>Part-time/Temporary</u>					
Clerk		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		24.00	20.00	18.00	(2.00)

COMMUNITY DEVELOPMENT PLANNING

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 1,126,783	\$ 1,241,967	\$ 1,232,900	1,317,362	\$ 84,462
Operating Expenditures	285,222	268,858	209,700	230,787	21,087
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 1,412,005</u>	<u>\$ 1,510,825</u>	<u>\$ 1,442,600</u>	<u>\$ 1,548,149</u>	<u>\$ 105,549</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 10
N/A	<u>\$ -</u>
Total	<u><u>\$ -</u></u>

COMMUNITY DEVELOPMENT PLANNING

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
Planning Manager	20	2.00	1.00	1.00	-
Landscape Architect	18	1.00	1.00	1.00	-
Project Coordinator	18	-	1.00	1.00	-
Senior Planner	17	6.00	6.00	5.50	(0.50)
Land Development Supervisor	16	1.00	1.00	1.00	-
Urban Forrester	16	1.00	1.00	1.00	-
Planner	15	2.00	1.00	1.00	-
Land Development Technician	13	3.00	2.00	2.00	-
Zoning Tech	8	2.00	2.00	2.00	-
Senior Staff Assistant	8	-	1.00	1.00	-
Staff Assistant	7	1.00	-	-	-
Total Full-time		19.00	17.00	16.50	(0.50)
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		19.00	17.00	16.50	(0.50)

COMMUNITY DEVELOPMENT CODE ENFORCEMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 1,024,250	\$ 1,178,025	\$ 1,347,200	1,391,400	\$ 44,200
Operating Expenditures	804,438	739,042	831,940	886,121	92,898
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 1,828,688</u>	<u>\$ 1,917,067</u>	<u>\$ 2,179,140</u>	<u>\$ 2,277,521</u>	<u>\$ 262,073</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 10
N/A	\$ -
Total	<u>\$ -</u>

COMMUNITY DEVELOPMENT CODE ENFORCEMENT

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
Code Enforcement Manager	20	1.00	1.00	1.00	-
Urban Forester	16	-			-
Code Enforcement Supervisor	14	2.00	2.00	2.00	-
Officer Manager	12	1.00	1.00	1.00	-
Code Enforcement Inspector	10	9.00	9.00	9.00	-
Animal Control Officer	10	-	2.00	2.00	-
Landscape Specialist	10	1.00	1.00	1.00	-
Tree Inspector	9	2.00	2.00	2.00	-
Senior Staff Assistant	8	1.00	1.00	1.00	-
Staff Assistant	7	1.00	1.00	1.00	-
Records Clerk	7	1.00	1.00	1.00	-
Customer Service Representative I	6	2.00	2.00	2.00	-
Data Entry Clerk	5	1.00	1.00	1.00	-
Total Full-time		22.00	24.00	24.00	-
<u>Part-time/Temporary</u>					
Code Enforcement Inspector *	10	1.00	1.00	1.00	-
Customer Service Representative I *	6	1.00	1.00	1.00	-
Total Part-time/Temporary		2.00	2.00	2.00	-
Total Personnel		24.00	26.00	26.00	-

* Budgeted at 20 hours per week.

FIRE

The Fire Department provides basic and advanced life support and fire suppression/prevention services. The fire service area includes the City, as well as mutual aid response, when needed, within the County and other municipalities. In addition, the department is responsible for enforcing City, State, and Federal Fire and Life Safety Codes. This is accomplished by performing building and site plan reviews, business inspections, and public education.

Fiscal Year 2009 brought the opening of three new fire stations, one of which also houses Fire Administrative Offices. Additional staff to cover the new locations brings the total to 67 FTE's which includes the appointment of our first deputy chief. The Department is licensed for Advanced Life Support (ALS) with three Medic Trucks and 2 ALS engines. The results of a station location/fire response zone evaluation study conducted by an outside consulting firm as well as an anticipated ISO survey, will likely result in the need for additional stations and services throughout the City. Fleet has been enhanced with a donated military transport truck refurbished as a second Woods truck to cover the southern end of the City. A replacement for the existing tower ladder is in the construction phase and replacement of two pumpers is in progress.

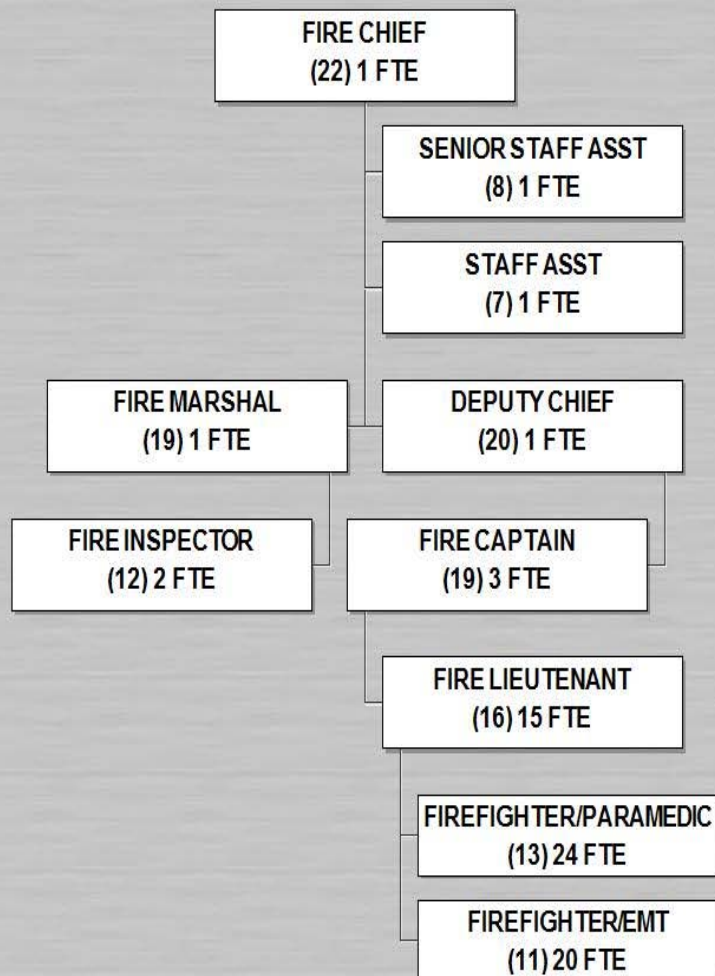
All front line fire apparatus have been equipped with laptop technology interfaced with the Flagler County Sheriff's Office CAD system. Consolidation of the 800 MHz radio system with Flagler County has been completed. Mobile reporting technology for emergency medical services is underway and will be completed this year.

Departmental Goals, Objectives and Performance Review:

1. Enhance fire and rescue services.

PERFORMANCE REVIEW	FY 07	FY 08	FY 09	FY 10
DEMAND/WORKLOAD:				
Population – City.	70,376	74,590	73,910	75,094
City area (square miles).	65	65	81	81
Number of emergency responses.	4,200	4,056	4,525	5,000
Number of business inspections.	800	1,286	1,505	1,550
Number of plan reviews.	350	350	325	300
Number of new construction inspections.	375	443	415	375
Response Times	6.00	6.33	6.15	6.00
EFFICIENCY/EFFECTIVENESS:				
Cost per emergency response.	\$1,233.93	\$1,411.30	\$1,540.81	\$1,561.03
Percentage of response times, 5 minutes or less.	68	68	70	75
Citizen rating of quality of City fire services (Percent with opinions ranging from highly favorable to neutral).	99	98	98	99

FIRE



Last Modified 1/6/2009

FIRE

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 3,726,218	\$ 4,414,144	\$ 5,236,000	5,572,555	\$ 336,555
Operating Expenditures	1,431,840	1,293,459	1,618,021	2,184,261	566,240
Capital Outlay	50,953	39,958	130,000	111,350	(18,650)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	32,614	28,956	53,227	-	(53,227)
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 5,241,625</u>	<u>\$ 5,776,517</u>	<u>\$ 7,037,248</u>	<u>\$ 7,868,166</u>	<u>\$ 830,918</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 10
Gear Dryer	\$24,000
LifePack	23,000
ARI Lifts	20,000
Air packs	38,000
Thermal imaging camera	6,350
Total	<u><u>\$111,350</u></u>

FIRE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
Fire Chief	22	1.00	1.00	1.00	-
Deputy Fire Chief	20	-	1.00	1.00	-
Fire Captain	19	3.00	3.00	3.00	-
Fire Marshal	19	1.00	1.00	1.00	-
Fire Lieutenant	16	15.00	15.00	15.00	-
Firefighter/Paramedic	13	39.00	33.00	33.00	-
Fire Inspector	12	2.00	2.00	2.00	-
Firefighter/EMT	11	9.00	9.00	9.00	-
Senior Staff Assistant	8	1.00	1.00	1.00	-
Staff Assistant	7	1.00	1.00	1.00	-
Total Full-time		72.00	67.00	67.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		72.00	67.00	67.00	-

PUBLIC WORKS / UTILITY

Public Works is responsible for providing for the City's water and wastewater services, maintenance and repairs to City streets, the drainage swales, and other rights-of-way, including striping, signals, signage, litter collection, and mowing. The department also manages the City's fleet of vehicles and large equipment.

The Fleet Management (FM) Fund is an Internal Service Fund that is designed to maintain the City's fleet of vehicles and equipment and to accumulate reserves for the acquisition of replacements for the fleet when the useful life has expired. Transfers from the user departments provide the revenues necessary to accomplish this task.

The Utility Division provides water, wastewater and reuse services to the City of Palm Coast and surrounding areas. The Utility operates as an enterprise fund utilizing its operating revenues and capacity fees to cover its expenses with no support from tax dollars. The initial purchase of the utility system four years ago, as well as major capital expenditures, has been financed through the issuance of Revenue Bonds. In addition, State Revolving Fund loans have been acquired to fund recent expansions of the wastewater collection, treatment and reuse facilities.

It is the responsibility of the Utility Division to deliver a high quality of service to the citizens of Palm Coast and surrounding areas. This includes following all mandated compliance rules and regulations set forth in the operating permits issued by the various regulatory authorities and to be responsible stewards of the environment. The department maintains a twenty-four hour, seven day a week emergency call service to respond to the utility service needs of the citizens.

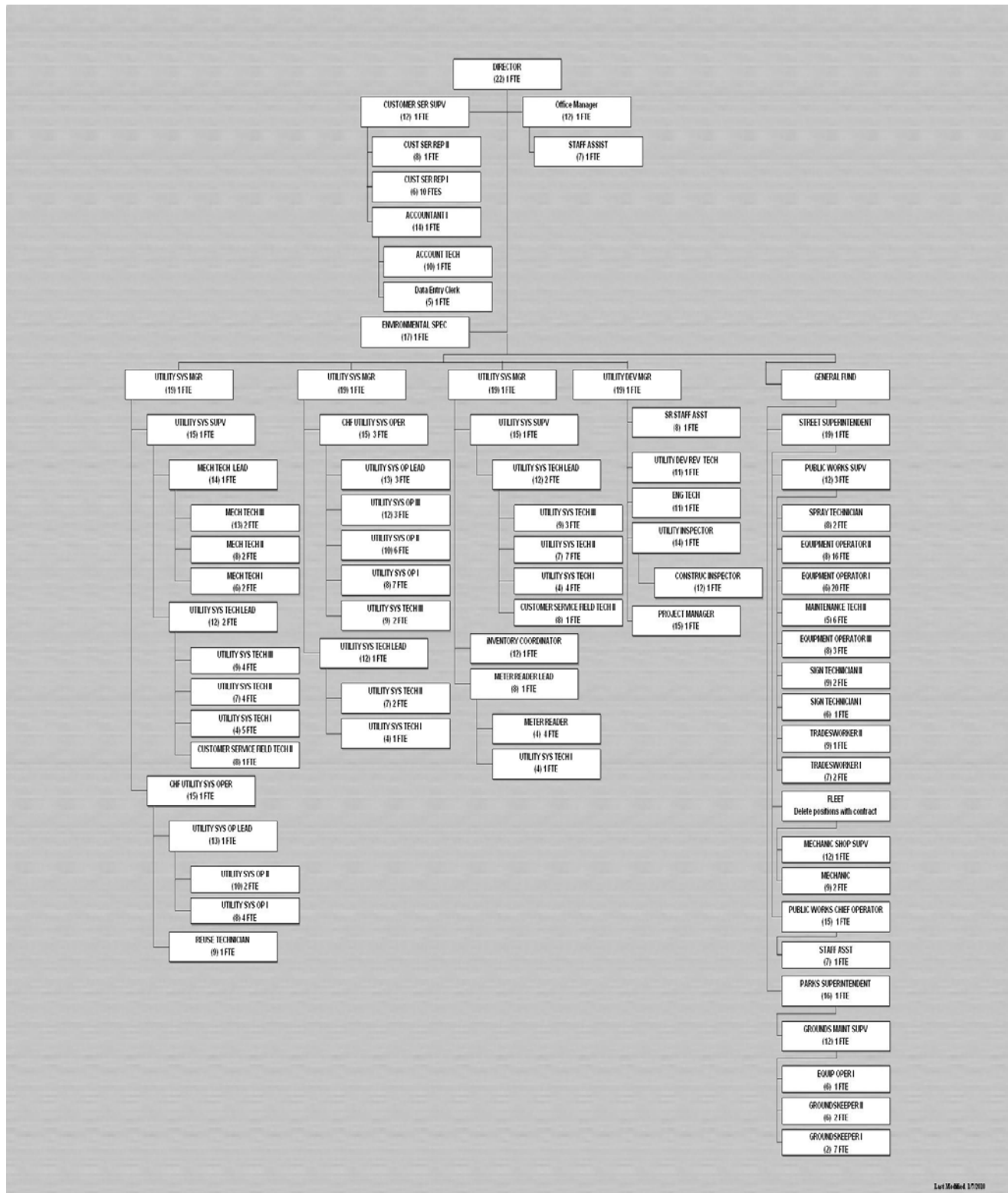
PUBLIC WORKS / UTILITY

Departmental Goals, Objectives and Performance Review:

1. Improve mobility and transportation.
2. Expand citywide lighting.
3. Improve capacity of utility system.
4. Maintain utility system.
5. Maintain swale system.

PERFORMANCE REVIEW	FY 07	FY 08	FY 09	FY 10
DEMAND/WORKLOAD:				
Population	70,376	74,590	73,910	75,094
Streets (miles).	540	540	550	550
City area (square miles).	65	65	81	81
Street fees collected.	\$160,299	\$123,281	\$135,100	\$139,900
Units in the fleet.	326	326	330	337
Public Works employees (FTE).	112	176.50	179.50	179.50
Number utility connections.	36,555	36,900	37,300	38,000
EFFICIENCY/EFFECTIVENESS:				
Street costs per capita	\$70.41	\$65.21	\$67.70	\$72.33
Fleet maintenance cost per fleet unit.	\$2,840	\$2,904	\$2,881	\$3,251
Citizen rating of quality of City street repair services.	76	83	85	90
Citizen rating of quality of sidewalk maintenance.	69	85	87	90
Citizen rating of drinking water.	82	84	86	90
Citizen rating of sewer services. (Percent with opinions ranging from highly favorable to neutral).	87	94	96	98

PUBLIC WORKS / UTILITY



Lat March 1, 2010

PUBLIC WORKS / UTILITY STREETS

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 2,302,443	\$ 2,190,068	\$ 2,176,300	2,395,393	\$ 219,093
Operating Expenditures	2,526,002	2,796,909	2,832,225	3,095,333	263,108
Capital Outlay	77,364	-	130,000	81,000	(49,000)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	209,386	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 5,115,195</u>	<u>\$ 4,986,977</u>	<u>\$ 5,138,525</u>	<u>\$ 5,571,726</u>	<u>\$ 433,201</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 10
800 MHz radios	\$ 15,000
Reflector gun	12,000
Skidsteer attachment	5,000
Gator carts	16,000
Tamper	5,000
Radar trailer	28,000
Total	<u>\$ 81,000</u>

PUBLIC WORKS / UTILITY STREETS

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY 09-FY 10
<u>Full-time</u>					
Public Works Director	22	-	-	0.30	0.30
Streets Superintendent	19	1.00	1.00	1.00	-
Public Works Chief Operator	15	-	1.00	1.00	-
Public Works Supervisor	12	3.00	3.00	3.00	-
Sign Technician II	9	2.00	2.00	2.00	-
Senior Staff Assistant	8	1.00	-	-	-
Equipment Operator III	8	2.00	3.00	3.00	-
Spray Technician	8	2.00	2.00	2.00	-
Equipment Operator II	8	11.00	12.00	12.00	-
Sign Technician I	8	1.00	1.00	1.00	-
Staff Assistant	7	1.00	1.00	1.00	-
Equipment Operator I	6	16.00	18.00	18.00	-
Maintenance Technician II	5	6.00	6.00	6.00	-
Total Full-time		46.00	50.00	50.30	0.30
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		46.00	50.00	50.30	0.30

PUBLIC WORKS / UTILITY FACILITIES MAINTENANCE

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 153,151	\$ 92,395	\$ 91,000	97,541	\$ 6,541
Operating Expenditures	407,791	355,901	594,868	643,848	48,980
Capital Outlay	5,250	9,230	29,700	-	(29,700)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 566,192</u>	<u>\$ 457,526</u>	<u>\$ 715,568</u>	<u>\$ 741,389</u>	<u>\$ 25,821</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 10
N/A	\$ -
Total	<u>\$ -</u>

PUBLIC WORKS / UTILITY FACILITIES MAINTENANCE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
Equipment Operator II	9	1.00	1.00	1.00	-
Equipment Operator I	7	2.00	1.00	1.00	-
Total Full-Time		3.00	2.00	2.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		3.00	2.00	2.00	-

PUBLIC WORKS / UTILITY PARKS MAINTENANCE

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 516,426	\$ 568,530	\$ 589,500	616,241	\$ 26,741
Operating Expenditures	558,665	313,563	421,110	478,153	57,043
Capital Outlay	34,164	9,198	36,000	28,500	(7,500)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	63,366	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 1,172,621</u>	<u>\$ 891,291</u>	<u>\$ 1,046,610</u>	<u>\$ 1,122,894</u>	<u>\$ 76,284</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 10
Gator carts and top dress brush	<u>\$ 28,500</u>
Total	<u><u>\$ 28,500</u></u>

PUBLIC WORKS / UTILITY PARKS MAINTENANCE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
Parks Superintendent	16	1.00	1.00	-	(1.00)
Public Works Supervisor	12	-	-	1.00	1.00
Grounds Maintenance Supervisor	12	1.00	1.00	-	(1.00)
Equipment Operator III	10	-	-	1.00	1.00
Equipment Operator I	8	-	-	3.00	3.00
Equipment Operator I	6	1.00	1.00	3.00	2.00
Grounds Keeper II	6	2.00	2.00	-	(2.00)
Maintenance Worker	5	-	-	4.00	4.00
Grounds Keeper I	2	7.00	7.00	-	(7.00)
Total Full-time		12.00	12.00	12.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		12.00	12.00	12.00	-

PUBLIC WORKS / UTILITY FLEET MANAGEMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 183,379	\$ 168,989	166,700	189,114	\$ 22,414
Operating Expenditures	2,470,677	2,868,031	1,409,123	1,686,086	276,963
Capital Outlay	-	-	1,949,481	3,989,200	2,039,719
Debt Service	4,290	-	-	-	-
NonOperating Expenses	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 2,658,346</u>	<u>\$ 3,037,020</u>	<u>\$ 3,525,304</u>	<u>\$ 5,864,400</u>	<u>\$ 2,339,096</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 10
Fuel depot upgrade and relocation	\$ 875,000
New and Replacment Vehicles (see pages 250 - 256 for detailed listing)	<u>3,114,200</u>
Total	<u><u>\$ 3,989,200</u></u>

PUBLIC WORKS / UTILITY FLEET MANAGEMENT

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Changes FY09-FY10
<u>Full-time</u>					
Mechanic Shop Supervisor	12	1.00	1.00	1.00	-
Mechanic I	9	2.00	2.00	2.00	-
Total Full-time		3.00	3.00	3.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		3.00	3.00	3.00	-

PUBLIC WORKS / UTILITY ADMINISTRATION

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 841,995	\$ 932,473	\$ 939,900	932,866	\$ (7,034)
Operating Expenditures	358,883	371,608	407,450	357,689	(49,761)
Capital Outlay	612	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	20,726	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 1,222,216</u>	<u>\$ 1,304,081</u>	<u>\$ 1,347,350</u>	<u>\$ 1,290,555</u>	<u>\$ (56,795)</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 10
N/A	<u>\$ -</u>
Total	<u><u>\$ -</u></u>

PUBLIC WORKS / UTILITY ADMINISTRATION

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
Public Works Director	22	1.00	1.00	0.70	(0.30)
Utility Development Manager	19	1.00	1.00	1.00	-
Environmental Specialist	17	1.00	1.00	1.00	-
Project Coordinator	15	1.00	1.00	1.00	-
Utility Inspector	14	1.00	1.00	1.00	-
Inventory Coordinator	12	1.00	1.00	1.00	-
Construction Inspector	12	1.00	1.00	1.00	-
Office Manager	12	1.00	1.00	1.00	-
Engineering Technician	11	1.00	1.00	1.00	-
Utility Development Review Technician	11	1.00	1.00	1.00	-
Senior Staff Assistant	8	1.00	1.00	1.00	-
Staff Assistant	7	1.00	1.00	1.00	-
Total Full-time		12.00	12.00	11.70	(0.30)
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		12.00	12.00	11.70	(0.30)

PUBLIC WORKS / UTILITY UTILITY MAINTENANCE

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 361,001	\$ 542,484	\$ 541,200	458,094	\$ (83,106)
Operating Expenditures	218,379	212,999	222,077	199,752	(22,325)
Capital Outlay	-	11,006	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 579,380</u>	<u>\$ 766,489</u>	<u>\$ 763,277</u>	<u>\$ 657,846</u>	<u>\$ (105,431)</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 10
N/A	<u>\$ -</u>
Total	<u><u>\$ -</u></u>

PUBLIC WORKS / UTILITY UTILITY MAINTENANCE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
Mechanical Technician - Lead	14	1.00	1.00	1.00	-
Mechanical Technician III	13	2.00	2.00	2.00	-
Mechanical Technician II	8	2.00	2.00	2.00	-
Mechanical Technician I	6	2.00	2.00	2.00	-
Total Full-time		7.00	7.00	7.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		7.00	7.00	7.00	-

PUBLIC WORKS / UTILITY WASTEWATER COLLECTION

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 1,028,378	\$ 1,020,377	\$ 1,052,300	1,088,700	\$ 36,400
Operating Expenditures	1,045,871	1,347,598	1,206,092	1,354,310	148,218
Capital Outlay	155,482	69,997	60,000	58,000	(2,000)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	310,896	-	-	60,000	60,000
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 2,540,627</u>	<u>\$ 2,437,972</u>	<u>\$ 2,318,392</u>	<u>\$ 2,561,010</u>	<u>\$ 242,618</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 10
Reuse water meters	\$ 3,000
Smoke testing equipment	9,000
Lateral camera	14,000
Pump replacement program	32,000
Total	<u>\$ 58,000</u>

PUBLIC WORKS / UTILITY WASTEWATER COLLECTION

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
Utility Systems Manager	19	1.00	1.00	1.00	-
Utility Systems Supervisor	15	1.00	1.00	1.00	-
Utility Systems Technician - Lead	12	2.00	2.00	2.00	-
Utility Systems Technician III	9	4.00	4.00	4.00	-
Customer Service Field Technician II	8	1.00	1.00	1.00	-
Utility Systems Technician II	7	5.00	5.00	5.00	-
Utility System Technician I	4	4.00	4.00	4.00	-
Total Full-time		18.00	18.00	18.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		18.00	18.00	18.00	-

PUBLIC WORKS / UTILITY WASTEWATER TREATMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 529,840	\$ 635,407	\$ 635,900	639,399	\$ 3,499
Operating Expenditures	1,387,643	1,218,259	1,179,173	1,155,849	(23,324)
Capital Outlay	5,830	13,437	6,700	19,700	13,000
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 1,923,313</u>	<u>\$ 1,867,103</u>	<u>\$ 1,821,773</u>	<u>\$ 1,814,948</u>	<u>\$ (6,825)</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 10
ATV	\$ 6,700
Mower deck	13,000
Total	<u>\$ 19,700</u>

PUBLIC WORKS / UTILITY WASTEWATER TREATMENT

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
Utility Systems Chief Operator	15	1.00	1.00	1.00	-
Utility Systems Operator - Lead	13	1.00	1.00	1.00	-
Utility Systems Operator II	10	2.00	2.00	2.00	-
Reuse Technician	9	1.00	1.00	1.00	-
Utility Systems Operator I	8	2.00	4.00	4.00	-
Utility System Operator Trainee	4	2.00	-	-	-
Total Full-time		9.00	9.00	9.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		9.00	9.00	9.00	-

PUBLIC WORKS / UTILITY WATER PLANT #1

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 575,498	\$ 578,598	\$ 591,800	612,105	\$ 20,305
Operating Expenditures	1,245,725	1,264,768	1,278,320	1,368,343	90,023
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 1,821,223</u>	<u>\$ 1,843,366</u>	<u>\$ 1,870,120</u>	<u>\$ 1,980,448</u>	<u>\$ 110,328</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 10
N/A	<u>\$ -</u>
Total	<u><u>\$ -</u></u>

PUBLIC WORKS / UTILITY

WATER PLANT #1

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
Utility Systems Chief Operator	15	1.00	1.00	1.00	-
Utility Systems Operator - Lead	13	1.00	1.00	1.00	-
Utility Systems Operator III	12	1.00	1.00	2.00	1.00
Utility Systems Operator II	10	2.00	2.00	1.00	(1.00)
Utility Systems Technician III	9	2.00	2.00	1.00	(1.00)
Utility Systems Operator I	8	1.00	3.00	3.00	-
Utility System Operator Trainee	4	4.00	-	-	-
Total Full-time		12.00	10.00	9.00	(1.00)
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		12.00	10.00	9.00	(1.00)

PUBLIC WORKS / UTILITY WATER PLANT #2

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 601,406	\$ 693,505	\$ 522,100	500,216	\$ (21,884)
Operating Expenditures	1,106,790	809,652	1,072,066	1,079,513	7,447
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 1,708,196</u>	<u>\$ 1,503,157</u>	<u>\$ 1,594,166</u>	<u>\$ 1,579,729</u>	<u>\$ (14,437)</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 10
N/A	<u>\$ -</u>
Total	<u><u>\$ -</u></u>

PUBLIC WORKS / UTILITY

WATER PLANT #2

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
Utility Systems Chief Operator	15	1.00	1.00	1.00	-
Utility Systems Operator - Lead	13	1.00	1.00	1.00	-
Utility Systems Operator III	12	1.00	1.00	-	(1.00)
Utility Systems Operator II	10	2.00	2.00	1.00	(1.00)
Utility Systems Operator I	8	3.00	2.00	5.00	3.00
Utility System Operator Trainee	4	4.00	-	-	-
Total Full-time		12.00	7.00	8.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		12.00	7.00	8.00	1.00

PUBLIC WORKS / UTILITY WATER PLANT #3

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	-	\$ 75,841	\$ 383,200	440,316	\$ 57,116
Operating Expenditures	-	261,055	445,770	580,392	134,622
Capital Outlay	-	7,450	7,300	-	(7,300)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	18,000	18,000
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ 344,346	\$ 836,270	\$ 1,038,708	\$ 202,438

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 10
N/A	\$ -
Total	\$ -

PUBLIC WORKS / UTILITY WATER PLANT #3

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
Utility Systems Chief Operator	15	-	1.00	1.00	-
Utility Systems Operator - Lead	13	-	1.00	1.00	-
Utility Systems Operator III	12	-	1.00	1.00	-
Utility Systems Operator II	10	-	2.00	2.00	-
Utility Systems Operator I	8	-	2.00	2.00	-
Total Full-time		-	7.00	7.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		-	7.00	7.00	-

PUBLIC WORKS / UTILITY WATER QUALITY

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 393,094	\$ 340,060	\$ 373,700	355,928	\$ (17,772)
Operating Expenditures	95,446	105,691	122,373	95,641	(26,732)
Capital Outlay	235	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 488,775</u>	<u>\$ 445,751</u>	<u>\$ 496,073</u>	<u>\$ 451,569</u>	<u>\$ (44,504)</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 10
N/A	<u>\$ -</u>
Total	<u><u>\$ -</u></u>

PUBLIC WORKS / UTILITY WATER QUALITY

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
Utility Systems Manager	19	1.00	1.00	1.00	-
Utility Systems Technician - Lead	12	1.00	1.00	1.00	-
Utility Systems Technician II	7	2.00	2.00	2.00	-
Utility System Technician I	4	1.00	1.00	1.00	-
Total Full-time		5.00	5.00	5.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		5.00	5.00	5.00	-

PUBLIC WORKS / UTILITY WATER DISTRIBUTION

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 1,312,813	\$ 1,461,011	\$ 1,513,800	1,525,227	\$ 11,427
Operating Expenditures	989,388	1,053,638	969,834	958,588	(11,246)
Capital Outlay	1,660,324	1,335,870	1,185,000	640,400	(544,600)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	60,538	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 4,023,063</u>	<u>\$ 3,850,519</u>	<u>\$ 3,668,634</u>	<u>\$ 3,124,215</u>	<u>\$ (544,419)</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 10
New meter installations	\$ 340,400
Meter change out program	300,000
Total	<u>\$ 640,400</u>

PUBLIC WORKS / UTILITY WATER DISTRIBUTION

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
Utility Systems Manager	19	1.00	1.00	1.00	-
Utility Systems Supervisor	15	1.00	1.00	1.00	-
Utility Systems Technician - Lead	12	2.00	2.00	2.00	-
Utility Systems Technician III	9	3.00	3.00	3.00	-
Lead Meter Reader	8	1.00	1.00	1.00	-
Customer Service Field Technician II	8	1.00	1.00	1.00	-
Utility Systems Technician II	7	7.00	7.00	7.00	-
Meter Reader	4	4.00	4.00	4.00	-
Utility System Technician I	4	5.00	5.00	5.00	-
Total Full-time		25.00	25.00	25.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		25.00	25.00	25.00	-

PUBLIC WORKS / UTILITY CUSTOMER SERVICE

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 530,420	\$ 661,153	\$ 684,600	734,556	\$ 49,956
Operating Expenditures	475,900	375,599	361,290	366,640	5,350
Capital Outlay	55,945	-	-	-	-
Debt Service	26,243	83,941	64,000	65,000	1,000
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 1,088,508</u>	<u>\$ 1,120,693</u>	<u>\$ 1,109,890</u>	<u>\$ 1,166,196</u>	<u>\$ 56,306</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 10
N/A	<u>\$ -</u>
Total	<u><u>\$ -</u></u>

PUBLIC WORKS / UTILITY CUSTOMER SERVICE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
Accountant I	14	1.00	1.00	1.00	-
Customer Service Supervisor	12	1.00	1.00	1.00	-
Accounting Technician II	10	1.00	2.00	2.00	-
Customer Service Representative II	8	1.00	1.00	1.00	-
Customer Service Representative I	6	10.00	9.00	9.00	-
Data Entry Clerk	5	1.00	1.00	1.00	-
Total Full-time		15.00	15.00	15.00	-
<u>Part-time/Temporary</u>					
Mail Clerk	2	1.00	1.00	1.00	-
Total Part-time/Temporary		1.00	1.00	1.00	-
Total Personnel		16.00	16.00	16.00	-

PUBLIC WORKS / UTILITY

UTILITY NON-DEPARTMENTAL

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	6,693,879	8,110,548	2,255,861	2,312,474	56,613
Capital Outlay	(1,878,428)	(1,437,760)	-	-	-
Debt Service	4,987,786	4,878,763	11,379,378	11,452,984	73,606
Grants and Aide	8,000	9,722	10,000	10,000	-
Transfers	1,814,594	2,026,560	2,143,952	2,149,763	5,811
Contingency	-	-	-	500,000	500,000
Total Expenditures	<u>\$ 11,625,831</u>	<u>\$ 13,587,833</u>	<u>\$ 15,789,191</u>	<u>\$ 16,425,221</u>	<u>\$ 636,030</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 10
N/A	<u>\$ -</u>
Total	<u><u>\$ -</u></u>

ENGINEERING & STORMWATER

The Engineering and Stormwater Department of the City of Palm Coast is responsible for design, construction and maintenance of the stormwater infrastructure of the City, resurfacing of City streets and Capital projects associated with transportation, fire stations, and Parks and Recreation.

Because the Stormwater Utility Fund is an enterprise fund, separate divisions of the Engineering & Stormwater Department (ESWD) were set up and can function independently.

The Engineering Division functions include: review of new development plans, inspection of these projects during construction and final inspection of the site work and off site improvements of these projects. The Engineering Division also issues and monitors utility right-of-way work permits and establishes engineering standards and review procedures.

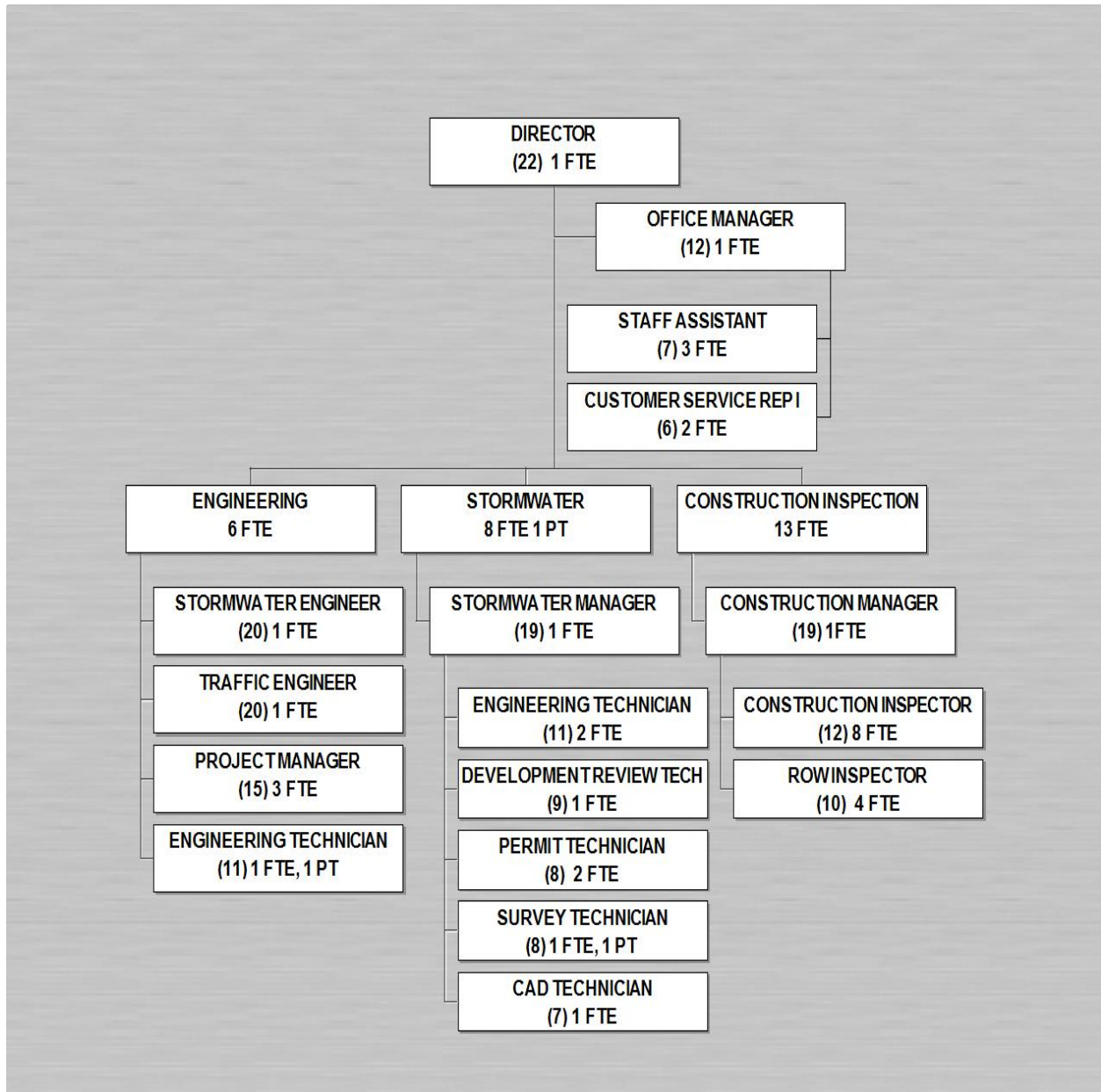
The Stormwater Division functions include: establishing the grade of swales for all new residential construction, review and inspection of all residential lot grading, review of stormwater functions for all new non-residential construction, and maintenance and monitoring of the City wide stormwater drainage system.

Departmental Goals, Objectives and Performance Review:

1. Maintain and improve public infrastructure.
2. Improve stormwater facilities.
3. Maintain stormwater facilities.
4. Continue the road resurfacing program

PERFORMANCE REVIEW	FY 07	FY 08	FY 09	FY 10
DEMAND/WORKLOAD:				
Population – City.	70,376	74,590	73,910	75,094
Number of inspections performed.	3,550	2,550	2,300	2,000
Permit fees collected.	\$109,381	\$60,301	\$82,100	\$86,400
Streets (miles).	540	540	550	550
City area (square miles).	65	65	81	81
EFFICIENCY/EFFECTIVENESS:				
RESULTS:				
Unrecovered cost per citizen (Engineering).	\$15.48	\$13.96	\$16.43	\$18.09
Percent of roads rated at a 7 or better.	86%	84%	84%	90%
Citizen rating of ease of car travel within the City.	72	80	82	85
Citizen rating of City traffic light timing.	75	78	80	85
Citizen rating of street lighting.	57	56	58	60
Citizen rating of quality of storm drainage. (Percent with opinions ranging from highly favorable to neutral).	70	78	80	85

ENGINEERING & STORMWATER



ENGINEERING & STORMWATER ENGINEERING

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 1,019,505	\$ 982,691	\$ 1,481,800	1,635,614	\$ 153,814
Operating Expenditures	2,308,743	2,247,545	1,853,643	2,174,966	321,323
Capital Outlay	-	-	3,451,140	5,474,150	2,023,010
Debt Service	82,977	112,438	358,293	465,627	107,334
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	489,682	397,000	(92,682)
Contingency	-	-	-	100,043	100,043
Total Expenditures	<u>\$ 3,411,225</u>	<u>\$ 3,342,674</u>	<u>\$ 7,634,558</u>	<u>\$ 10,247,400</u>	<u>\$ 2,612,842</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 10
N/A	<u>\$ -</u>
Total	<u><u>\$ -</u></u>

ENGINEERING & STORMWATER ENGINEERING

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
Engineering & Stormwater Director	22	-	-	0.45	0.45
Development Review Engineer	20	1.00	1.00	1.00	-
Traffic Engineer	20	1.00	1.00	1.00	-
Construction Manager	19	1.00	1.00	1.00	-
Project Coordinator	15	3.00	3.00	3.00	-
Construction Inspector	12	8.00	8.00	8.00	-
Right-of-Way Inspector	11	-	-	1.00	1.00
Development Review Technician	9	1.00	1.00	1.00	-
Staff Assistant	7	2.00	2.00	1.00	(1.00)
Total Full-time		17.00	17.00	17.45	0.45
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		17.00	17.00	17.45	0.45

ENGINEERING & STORMWATER STORMWATER MANAGEMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 1,019,505	\$ 982,691	\$ 1,481,800	1,635,614	\$ 153,814
Operating Expenditures	2,308,743	2,247,545	1,853,643	2,174,966	321,323
Capital Outlay	-	-	3,451,140	5,474,150	2,023,010
Debt Service	82,977	112,438	358,293	465,627	107,334
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	489,682	397,000	(92,682)
Contingency	-	-	-	100,043	100,043
Total Expenditures	<u>\$ 3,411,225</u>	<u>\$ 3,342,674</u>	<u>\$ 7,634,558</u>	<u>\$ 10,247,400</u>	<u>\$ 2,612,842</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 10
Valley gutter improvements	\$ 356,000
Pipe replacement	2,452,000
Control structure rehabilitation	440,000
Swale rehabilitation	2,190,150
Survey total station	17,000
Hydrolab meter equipment	12,000
Hydrographic survey equipment	7,000
Total	<u>\$ 5,474,150</u>

ENGINEERING & STORMWATER

STORMWATER MANAGEMENT

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Changes FY09-FY10
<u>Full-time</u>					
Engineering and Stormwater Director	22	1.00	1.00	0.55	(0.45)
Stormwater Engineer	20	1.00	1.00	1.00	-
Stormwater Manager	19	1.00	1.00	1.00	-
Office Manager	12	1.00	1.00	1.00	-
Engineering Technician	11	2.00	2.00	1.00	(1.00)
Right of Way Inspector	10	4.00	4.00	4.00	-
Equipment Operator III	10	-	2.00	2.00	-
Permit Technician	8	2.00	2.00	2.00	-
Survey Technician	8	2.00	2.00	2.00	-
Equipment Operator II	8	-	5.00	5.00	-
Staff Assistant	7	1.00	1.00	2.00	1.00
CAD Technician	7	1.00	1.00	1.00	-
Customer Service Rep I	6	2.00	2.00	2.00	-
Equipment Operator I	6	-	4.00	4.00	-
Maintenance Worker	5	-	1.00	1.00	-
Total Full-time		18.00	30.00	29.55	(0.45)
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		18.00	30.00	29.55	(0.45)

RECREATION AND PARKS

Recreation and Parks mission is to improve our citizens' quality of life by providing safe and quality recreation and parks facilities and programs. As a new city with limited recreation and parks infrastructure, Palm Coast is building new facilities and adding new programs to meet the public's needs.

In recent years the City has worked hard to improve its Recreation and Parks infrastructure by building the Palm Coast Linear Park, working with the Florida Inland Navigation District to build the southern trail along the Intra-Coastal Waterway, Heroes Park, Seminole Woods Neighborhood Park and the Palm Coast Tennis Center. Ralph Carter Park was completed 2009 on Rymfire in Lehigh Woods, Waterfront Park construction began in 2009 (20 acres along the Intra-Coastal Waterway) and the renovation of Palm Harbor Golf Course will be completed in November 2009. In the near future work will begin on the renovation of James F. Holland Memorial Park and the new construction of Longs Landing Estuary.

Departmental Goals, Objectives and Performance Review:

1. Enhance recreation and leisure services
2. Open a public access golf course.
3. Expand community center capacity for all residents.
4. Continue park expansion and improvement program.
5. Expand arts and culture activities.

PERFORMANCE REVIEW	FY 07	FY 08	FY 09	FY 10
DEMAND/WORKLOAD:				
Population – City.	70,376	74,590	73,910	75,094
Facilities.	1	1	3	3
Parks.	7	7	10	10
Parks and facilities fees collected.	\$16,865	\$19,653	\$16,600	\$16,500
Recreation and athletic fees collected.	\$250,923	\$220,288	\$254,500	\$250,800
EFFICIENCY/EFFECTIVENESS:				
Net parks and facilities cost per capita.	\$16.21	\$14.66	\$15.24	\$18.21
Net recreation and athletic cost per capita.	\$10.56	\$9.00	\$10.72	\$11.61
Citizen rating of quality of city parks.	80	93	95	95
Citizen rating of quality of city facilities.	60	91	93	95
Citizen rating of quality of City recreation programs or classes. (Percent with opinions ranging from highly favorable to neutral).	59	92	95	95

RECREATION AND PARKS

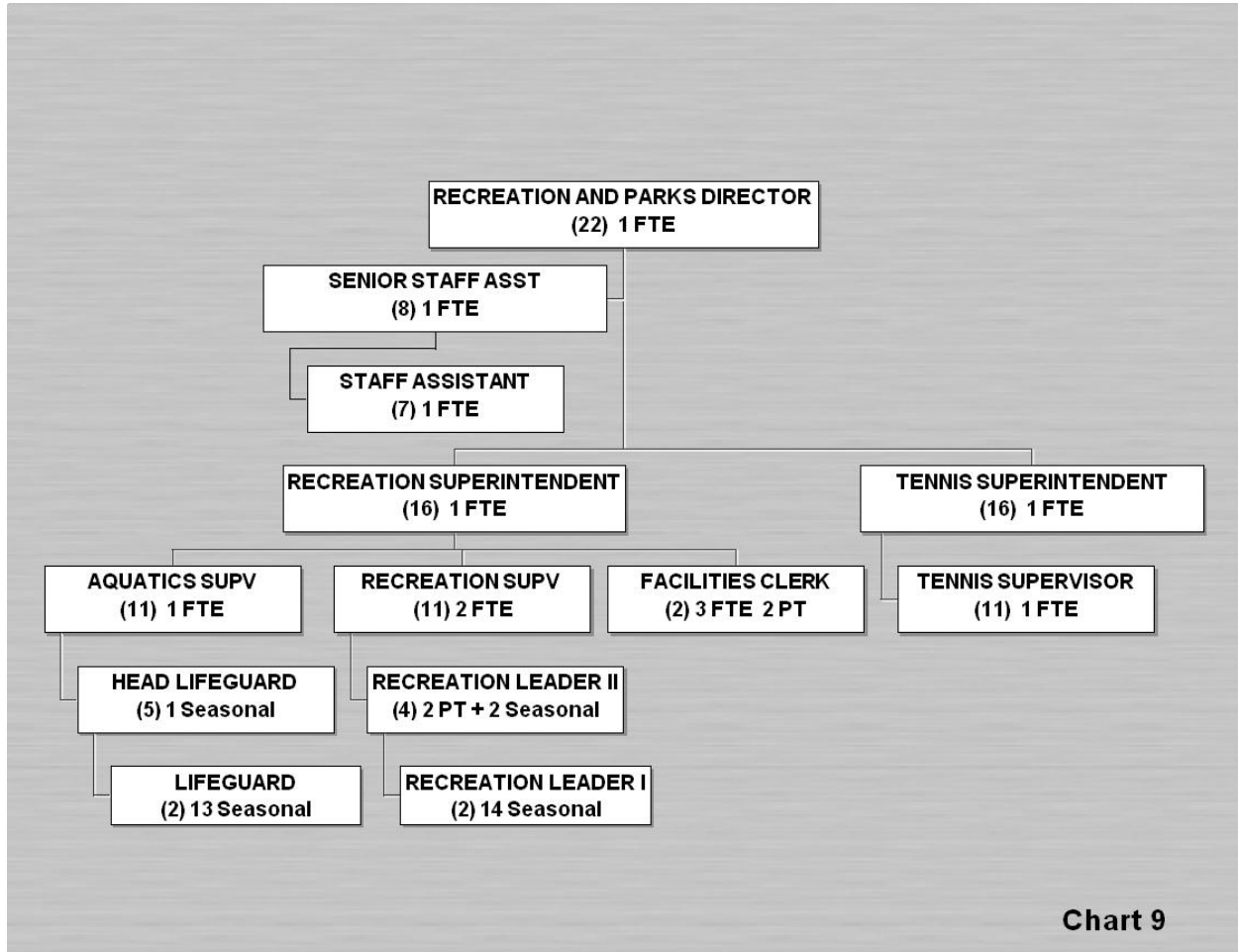


Chart 9

RECREATION AND PARKS

RECREATION / ATHLETICS

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 733,494	\$ 743,183	\$ 808,900	997,555	\$ 188,655
Operating Expenditures	246,010	370,162	320,866	386,268	65,402
Capital Outlay	-	-	13,500	-	(13,500)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 979,504	\$ 1,113,345	\$ 1,143,266	\$ 1,383,823	\$ 240,557

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 10
N/A	\$ -
Total	\$ -

RECREATION AND PARKS

RECREATION / ATHLETICS

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
Recreation and Parks Director	22	1.00	1.00	1.00	-
Facilities Manager	16	-	-	1.00	1.00
Recreation Superintendent	16	1.00	1.00	-	(1.00)
Recreation Manager	11	-	-	1.00	1.00
Recreation Supervisor	11	2.00	2.00	-	(2.00)
Aquatics Supervisor	11	1.00	1.00	-	(1.00)
Facilities Coordinator	8	-	-	1.00	1.00
Senior Staff Assistant	8	1.00	1.00	-	(1.00)
Staff Assistant	7	1.00	1.00	1.00	-
Recreation Leader II	4	-	-	1.00	1.00
Facilities Clerk	2	2.00	2.00	2.00	-
Total Full-time		9.00	9.00	8.00	(1.00)
<u>Part-time/Temporary</u>					
Instructor	11	-	-	2.00	2.00
Head Lifeguard	5	1.00	1.00	1.00	-
Facilities Clerk	2	2.00	2.00	2.00	-
Recreation Leader II	4	3.00	3.00	3.00	-
Lifeguard	2	13.00	13.00	13.00	-
Recreation Leader I	2	14.00	14.00	14.00	-
Total Part-time/Temporary		33.00	33.00	35.00	2.00
Total Personnel		42.00	42.00	43.00	1.00

RECREATION AND PARKS TENNIS CENTER

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ -	\$ 139,089	\$ 174,300	200,041	\$ 25,741
Operating Expenditures	-	87,558	48,090	84,678	36,588
Capital Outlay	-	-	6,540	-	(6,540)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	2,000	2,000
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ -</u>	<u>\$ 226,647</u>	<u>\$ 228,930</u>	<u>\$ 286,719</u>	<u>\$ 57,789</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 10
N/A	<u>\$ -</u>
Total	<u><u>\$ -</u></u>

RECREATION AND PARKS

TENNIS CENTER

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
Tennis Superintendent	16	1.00	1.00	1.00	-
Tennis Supervisor	11	1.00	1.00	1.00	-
Facilities Clerk	2	1.00	1.00	1.00	-
Total Full-time		3.00	3.00	3.00	-
<u>Part-time/Temporary</u>					
Facilities Clerk	2	-	-	2.00	2.00
Total Part-time/Temporary		-	-	-	2.00
Total Personnel		3.00	3.00	3.00	2.00

RECREATION AND PARKS GOLF COURSE

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ -	\$ 30,118	\$ 43,869	\$ -	\$ (43,869)
Operating Expenditures	-	1,871	1,557	2,259,335	2,257,778
Capital Outlay	-	-	4,182,944	188,600	(3,994,344)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	368,400	368,400
Contingency	-	-	-	49,895	-
Total Expenditures	\$ -	\$ 31,989	\$ 4,228,370	\$ 2,866,230	\$ (1,412,035)

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 10
Mowers	\$ 188,600
Total	<u>\$ 188,600</u>

RECREATION AND PARKS

GOLF COURSE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
N/A		-	-	-	-
Total Full-time		-	-	-	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		-	-	-	-

GENERAL FUND NON-DEPARTMENTAL

The purpose of this budget is to provide for expenditures that are not related to a specific City department. These include community grants, transfers to other funds, reserves, and other types of expenditures.

Grants and Aide are made up of the following:

RSVP (Flagler Volunteer Services)	\$ 25,000
Historical Society	\$ 3,000
Cultural Arts (various groups)	\$ 40,000
Agricultural Museum	\$ 35,000

Transfers are made up of the following:

Tennis Center Fund	\$ 125,000
SR100 Community Redevelopment Fund	\$ 447,971

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	26,326	121,534	273,400	67,000	(206,400)
Capital Outlay	2,743,304	-	31,300	-	(31,300)
Debt Service	39,480	39,480	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	473,040	396,148	295,600	103,000	(192,600)
Transfers	660,522	336,882	742,634	572,971	(169,663)
Contingency	-	-	-	500,000	500,000
Total Expenditures	<u>\$ 3,942,672</u>	<u>\$ 894,044</u>	<u>\$ 1,342,934</u>	<u>\$ 1,242,971</u>	<u>\$ (99,963)</u>

INFORMATION TECHNOLOGY AND COMMUNICATIONS

The Information Technology & Communication Department's (IT&C) primary role is to provide services to other City departments and to distribute information to our citizens and customers. These services are provided by three divisions: IT Applications, IT Operations, and Video Productions. Services IT&C provides to our citizens and customers include development and maintenance of the City's website, the introduction of additional E-Gov online services, automated voice solutions (IVR), and to provide informative, and emergency information via the City's cable channel PCMA TV199.

Chief among our goals this year is improving interagency cooperation and improving local services for Palm Coast residents. In cooperation with Flagler County, we will create a unified emergency communications network used by all Flagler County agencies by merging existing 800 MHz networks. The implementation of Palm Coast FiberNET, a municipal owned, fiber based open access network, is rapidly underway and should have its first customers in 2010.

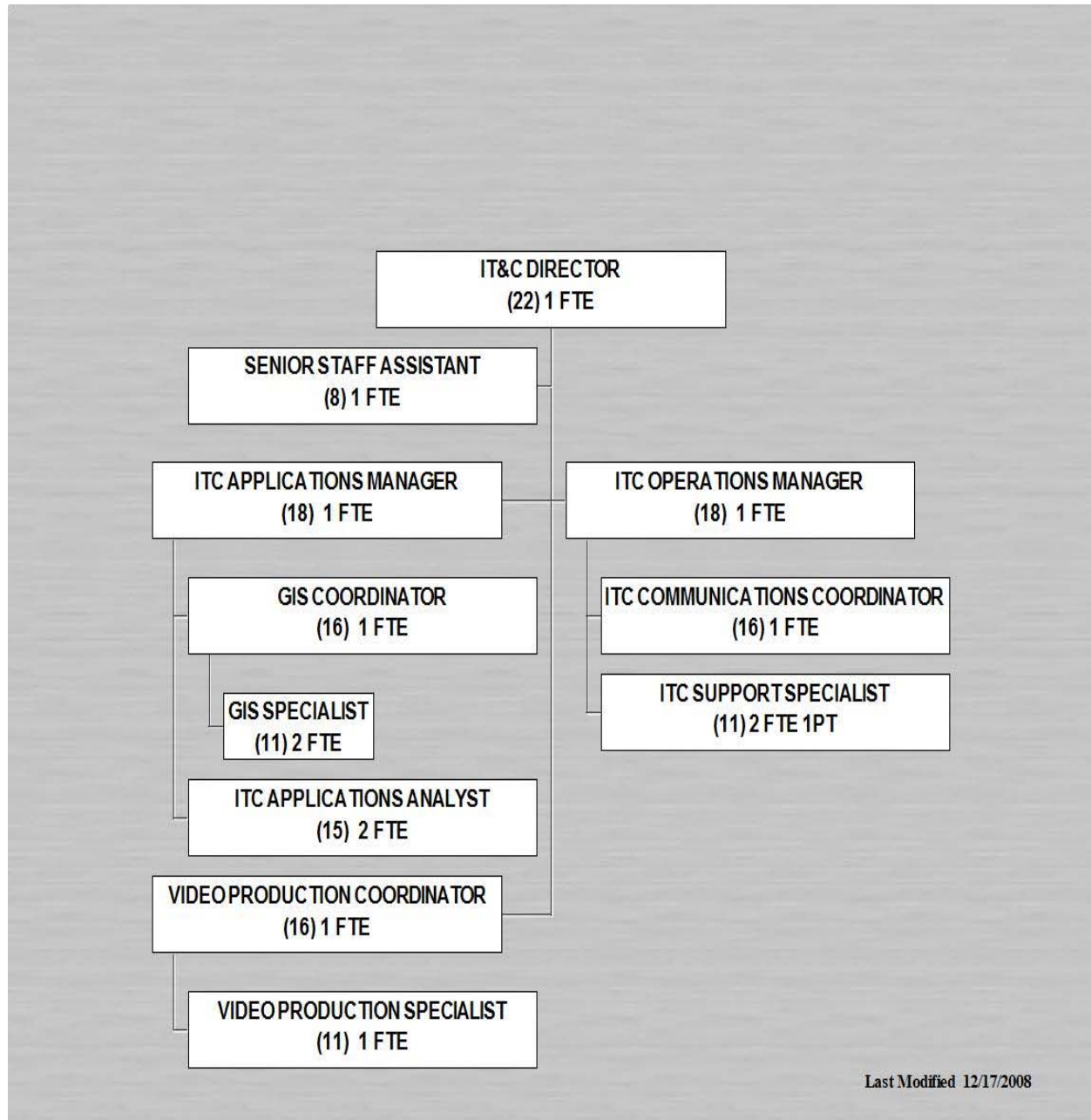
Continuing in the direction of "going green", IT&C will implement several paperless solutions this year to conserve resources and streamline processes. The IT&C department will continue to improve vital City processes while introducing new services where appropriate. Some of this year's undertakings are the development of a new City Intranet, the introduction of public WiFi at hotspots throughout the City, and the continued deployment of security features within our parks and facilities. Also, a new green service will be passed along to residents in the form of utility e-bills as an alternative to receiving paper bills each month.

Departmental Goals, Objectives and Performance Review:

1. Update and improve information, technology, and communication system.

PERFORMANCE REVIEW	FY 07	FY 08	FY 09	FY 10
DEMAND/WORKLOAD:				
Population – City	70,376	74,590	73,910	75,094
City departments.	8	8	8	8
City employees (FTE).	412.40	431.30	435.80	428.80
Number of PCs in service.	283	350	430	430
EFFICIENCY/EFFECTIVENESS:				
Department operating cost per capita.	\$33.80	\$32.48	\$30.50	\$31.05

INFORMATION TECHNOLOGY AND COMMUNICATIONS



INFORMATION TECHNOLOGY AND COMMUNICATIONS

EXPENDITURE SUMMARY

Expenditures	Actual FY 07	Actual FY 08	Projected FY 09	Proposed FY 10	Net Change FY09-FY10
Personal Services	\$ 809,443	\$ 912,682	\$ 982,100	976,203	\$ (5,897)
Operating Expenditures	1,550,170	1,510,222	1,272,262	1,355,499	83,237
Capital Outlay	230,258	234,881	231,720	200,000	(31,720)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	18,826	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 2,608,697</u>	<u>\$ 2,657,785</u>	<u>\$ 2,486,082</u>	<u>\$ 2,531,702</u>	<u>\$ 45,620</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY10
CISCO Network Equipment	\$ 40,000
Servers	20,000
Security - Access Control and Cameras	50,000
Copiers	10,000
Storage	80,000
Total	<u>\$ 200,000</u>

INFORMATION TECHNOLOGY AND COMMUNICATIONS

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<u>Full-time</u>					
Information Technology & Communications Director	22	1.00	1.00	1.00	-
ITC Applications Manager	18	1.00	1.00	1.00	-
ITC Operations Manager	18	1.00	1.00	1.00	-
Video Production Coordinator	16	1.00	1.00	1.00	-
Communications Administrator	16	1.00	1.00	1.00	-
Application Analyst	15	2.00	2.00	2.00	-
GIS Coordinator	16	1.00	1.00	-	(1.00)
IT Support Specialist	11	3.00	2.00	3.00	1.00
GIS Specialist	11	2.00	2.00	2.00	-
Video Production Specialist	11	-	1.00	1.00	-
Senior Staff Assistant	8	1.00	1.00	1.00	-
Total Full-time		14.00	14.00	14.00	-
<u>Part-time/Temporary</u>					
IT Support Specialist	11	-	1.00	-	(1.00)
Video Technician	7	1.00	-	-	-
Intern	3	-	-	1.00	1.00
Total Part-time/Temporary		1.00	1.00	1.00	-
Total Personnel		15.00	15.00	15.00	-

CAPITAL IMPROVEMENT PROGRAM

CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program provides the means through which the City of Palm Coast takes a planned and programmed approach to utilizing its financial resources in the most responsive and efficient manner to meet service and facility needs. The capital budgeting process is developed to achieve the following results:

Consolidating and coordinating various requests with the goal of coordinating the individual improvement programs of the departments.

Scheduling the proposals over the five-year or other applicable period whereby the Capital Improvement Program can be achieved.

Anticipating needed projects and relating them with existing and projected fiscal capacity.

The following pages present a listing of capital improvement projects planned for fiscal years 2010 through 2014. The effect of these projects on the operating funds can be seen under "Summary by Funding Source" beginning page 152.

The street and sidewalk projects included in the 5-Year Capital Improvement Program will require additional maintenance in the future. Each project will not require staff increases or significant operating expenditures. Cumulatively, we anticipate adding Public Works employees during the next five years and beyond. The total cost will ultimately be in the \$200,000 to \$300,000 range but that amount will not be reached for several years.

The Utility has several projects underway and planned over the next five years. The largest is construction of Wastewater Treatment Plant #2. Trainee positions are already in the budget to prepare for staffing the plant when it is completed in 2011 or 2012. The addition of lift stations, pump stations, and other infrastructure will require the addition of maintenance staff over time. During the next five year period, these increases are expected to be less than \$200,000 per year.

SUMMARY BY FUNDING SOURCE

PROJECT	DEPARTMENT	PROJECT#	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Total General Fund								
Street Paving and Resurfacing	Engineering	54104	4,394,300	4,614,200	4,844,800	5,087,100	5,341,500	24,281,900
Royal Palms Parkway Improvemen	Engineering	54404	800,000	1,100,000				1,900,000
Intersection/Turn Lane Improve	Engineering	54409	750,000		600,000		600,000	1,950,000
Signage Upgrades	Public Works	54410	468,000					468,000
Traffic Signals	Engineering	54405	200,000	270,000		470,000		940,000
Belle Terre Parkway 4-Laning	Engineering	54503	3,000,000					3,000,000
Guardrail Safety Improvements	Public Works	54601	300,000	250,000	200,000	200,000	200,000	1,150,000
Pavement Marking	Public Works	54605	75,000	75,000	75,000	75,000	75,000	375,000
Whiteview Parkway Shoulders	Engineering	54412						
Total Streets Improvement Fund			9,987,300	6,309,200	5,719,800	5,832,100	6,216,500	34,064,900
Waterfront Park	Recreation & Parks	66001	1,100,000					1,100,000
Trails	Recreation & Parks	61013		500,000	500,000	500,000	500,000	2,000,000
Graham Swamp Trail	Recreation & Parks	61014	1,400,000					1,400,000
Big Mulberry Branch	Recreation & Parks	61016						
Cypress Knoll Neighborhood Pa	Recreation & Parks	61005						
Matanzas Woods Park	Recreation & Parks	61006						
Total Park Impact Fee Fund			2,500,000	500,000	500,000	500,000	500,000	4,500,000
Fire Station #26 - Seminole Woods Fire		49008					300,000	300,000
Total Fire Impact Fee Fund							300,000	300,000
Total Development Special Projects Fund								
Belle Terre Parkway 4-Laning	Engineering	54503	12,000,000					12,000,000
Palm Harbor Extension	Engineering	54505	500,000	1,000,000				1,500,000
Palm Coast Parkway 6-Laning	Engineering	54501	500,000	1,500,000		7,000,000	3,000,000	12,000,000
Old Kings Road Extension	Engineering	54502	400,000	1,000,000				1,400,000
North Pine Lakes Pkwy Improv	Engineering	54411						
North Old Kings Road 4-Laning	Engineering	54507	700,000	250,000	750,000			1,700,000
Whiteview Overpass	Engineering	53207						
Belle Terre Parkway-RPP to SR	Engineering	53208						
Belle Terre Parkway-PCP to PLP	Engineering	53209				150,000	500,000	650,000
Whiteview Parkway 4 Laning	Engineering	53210						
Total Transportation Impact Fee Fund			14,100,000	3,750,000	750,000	7,150,000	3,500,000	29,250,000
South Old Kings Road 4-Laning	Engineering	54504	46,000,000					46,000,000
Total OKR Special Assessment Fund			46,000,000					46,000,000
State Road 100	Community Redevelop	31001						
Underground Electric Lines	Community Redevelop	31002						
Bulldog Drive	Community Redevelop	31004	1,600,000		6,800,000			8,400,000
Midway	Community Redevelop	31005	450,000					450,000
Whispering Pines	Community Redevelop	31006	1,150,000					1,150,000
Old Kings Road Improvements	Community Redevelop	31008						
Belle Terre Parkway	Community Redevelop	31009						
Seminole Woods Parkway	Community Redevelop	31010						
Land Acquisition - SR100 Front	Community Redevelop	31011						
Aquatic Center	Recreation & Parks	61007						
Tennis Center	Recreation & Parks	61012						
Central Park	Recreation & Parks	66005	120,000				1,000,000	1,120,000
Senior/Community Center	Recreation & Parks	69003						
City Hall	Administration	99003						
Total SR100 CRA Fund			3,320,000		6,800,000		1,000,000	11,120,000

SUMMARY BY FUNDING SOURCE

PROJECT	DEPARTMENT	PROJECT#	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Fire Station #22 Replacement	Fire	49009	2,400,000					2,400,000
Industrial Park	Administration	32101	2,650,000					2,650,000
Bridge Rehabilitation	Engineering	54603	1,010,000	950,000	110,000	950,000	110,000	3,130,000
Holland Park Renovation	Recreation & Parks	66006	100,000	500,000	1,600,000			2,200,000
Indian Trails Sports Complex	Recreation & Parks	61505	450,000					450,000
Decorative Street Lighting	Engineering	53103						
Fiber Optic Cable	Information Technol	23001	750,000					750,000
Sidewalks and Bike paths	Engineering	51005	2,000,000	350,000	500,000	500,000	1,500,000	4,850,000
Community Development Software	Information Technol	23002	140,000					140,000
800 mhz System Improvements	Information Technol	23003	367,000	300,000	300,000	300,000	300,000	1,567,000
Opticom Traffic System	Fire	49012	50,000					50,000
Parkway Beautification	Engineering	52003	200,000	200,000	200,000	200,000	200,000	1,000,000
Long Landing	Recreation & Parks	61015	215,000	1,450,000	900,000			2,565,000
Park Renovation	Recreation & Parks	66008	75,000	75,000	75,000	75,000	75,000	375,000
General City Project Planning	Engineering	99004	70,000					70,000
Training and Safety Facility	Fire	49011						
Total Capital Projects Fund			10,477,000	3,825,000	3,685,000	2,025,000	2,185,000	22,197,000
Wellfield and Wells	Utility	81019	3,200,000	2,500,000	1,725,000	1,800,000	6,332,000	15,557,000
Water Mains	Utility	81020	1,200,000	1,250,000	2,000,000			4,450,000
Distribution System Improve	Utility	84005	100,000	200,000	200,000	200,000	200,000	900,000
Water Treatment Plant #1	Utility	84002	150,000		240,000			390,000
Water Treatment Plant #2	Utility	84003	450,000	3,500,000	1,150,000			5,100,000
Water Treatment Plant #3	Utility	81010				500,000	1,800,000	2,300,000
Utility Land Acquisition	Utility	89001	100,000	250,000	250,000	250,000		850,000
General Plant R & R - Water	Utility	84004	500,000	500,000	500,000	500,000	500,000	2,500,000
Miscellaneous Utility Services	Utility	89002	173,000	33,000	33,000	33,000	33,000	305,000
Wastewater Treatment Plant #1	Utility	82002	1,325,000	3,005,000	2,700,000		500,000	7,530,000
Wastewater Treatment Plant #3	Utility	82010					500,000	500,000
Lift Stations and Pump Stations	Utility	85003	2,730,000	2,205,000	755,000	455,000	455,000	6,600,000
Force Mains	Utility	82003	825,000	2,450,000	1,000,000			4,275,000
Reclaimed Water	Utility	82004	800,000	2,150,000	2,150,000			5,100,000
PEP System	Utility	82001	435,000	700,000	950,000	1,200,000	1,200,000	4,485,000
Wastewater Treatment Plant #2	Utility	82007		10,600,000	10,440,000			21,040,000
General Plant R & R - Wastewa	Utility	85005	500,000	500,000	500,000	500,000	500,000	2,500,000
Belle Terre Parkway 4-Laning	Engineering	54503						
Beachside Sewer System	Utility	82009		5,300,000				5,300,000
Coquina Coast Sea Water Desalin	Utility	89003	1,500,000	1,500,000				3,000,000
Total Utility Capital Projects Fund			13,988,000	36,643,000	24,593,000	5,438,000	12,020,000	92,682,000
Swale Rehabilitation Program	Stormwater Manage	55001	2,190,150	2,234,000	2,278,700	2,324,300	2,370,800	11,397,950
Valley Gutter Improvements	Stormwater Manage	55002	356,000	363,100	370,400	377,800	385,400	1,852,700
Pipe Replacement	Stormwater Manage	55003	2,452,000	948,600	967,600	987,000	1,006,700	6,361,900
Control Structure Rehabilitation	Stormwater Manage	55005	440,000	462,000	484,000	506,000	533,500	2,425,500
Total Stormwater Management Fund			5,438,150	4,007,700	4,100,700	4,195,100	4,296,400	22,038,050

SUMMARY BY FUNDING SOURCE

PROJECT	DEPARTMENT	PROJECT#	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Fuel Depot Upgrade and Reloc:	Public Works	59002	875,000					875,000
Fleet - Community Relations	Administration	Fleet		15,200				15,200
Fleet - Financial Services	Financial Services	Fleet			21,200			21,200
Fleet - Information Technology :	Information Technolc	Fleet			16,400	20,000		36,400
Fleet - Building Permits and Ins	Community Develop	Fleet		66,500	23,400	13,600		103,500
Fleet - Code Enforcement	Community Develop	Fleet		191,400	21,800	13,600		226,800
Fleet - Fire	Fire	Fleet	1,663,400	305,900	152,400	135,400	28,000	2,285,100
Fleet - Streets	Public Works	Fleet	316,400	535,200	436,000	538,700	59,700	1,886,000
Fleet - Facilities Maintenance	Public Works	Fleet				25,600		25,600
Fleet - Engineering	Engineering & Storm	Fleet		146,400	16,200	13,600		176,200
Fleet - Parks/Facilities	Public Works	Fleet	111,200	78,000			26,700	215,900
Fleet - Utility Adminstration	Utility	Fleet		86,100	21,800	22,000		129,900
Fleet - Utility Maintenance	Utility	Fleet		129,200	61,300			190,500
Fleet - Wastewater Collection	Utility	Fleet	167,000	222,500	212,700	623,300	203,000	1,428,500
Fleet - Wastewater Treatment	Utility	Fleet		63,500				63,500
Fleet - Water Plant #1	Utility	Fleet		50,200	25,600			75,800
Fleet - Water Plant #2	Utility	Fleet		29,900				29,900
Fleet - Water Plant #3	Utility	Fleet	18,000	13,300				31,300
Fleet - Water Quality	Utility	Fleet		80,100				80,100
Fleet - Water Distribution	Utility	Fleet	108,800	232,200		99,900	206,300	647,200
Fleet - Stormwater Management	Stormwater Manage	Fleet	368,000	63,500	29,700	48,900	137,500	647,600
Fleet - Golf Course	Recreation & Parks	Fleet	361,400					361,400
Fleet - Fleet Management	Public Works	Fleet		97,600				97,600
Total Fleet Management Fund			3,989,200	2,406,700	1,038,500	1,554,600	661,200	9,650,200
Grand Total			109,799,650	57,441,600	47,187,000	26,694,800	30,679,100	271,802,150

SUMMARY BY DEPARTMENT

PROJECT	DEPARTMENT	PROJECT#	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Industrial Park	Administration	32101	2,650,000					2,650,000
City Hall	Administration	99003						
Fleet - Community Relations	Administration	Fleet		15,200				15,200
Total Administration			2,650,000	15,200				2,665,200
Fleet - Financial Services	Financial Services	Fleet			21,200			21,200
Total Financial Services					21,200			21,200
Fiber Optic Cable	Information Technolc	23001	750,000					750,000
Community Development Software	Information Technolc	23002	140,000					140,000
800 mhz System Improvements	Information Technolc	23003	367,000	300,000	300,000	300,000	300,000	1,567,000
Fleet - Information Technology :	Information Technolc	Fleet			16,400	20,000		36,400
Total Information Technology and Communications			1,257,000	300,000	316,400	320,000	300,000	2,493,400
State Road 100	Community Redevel	31001						
Underground Electric Lines	Community Redevel	31002						
Bulldog Drive	Community Redevel	31004	1,600,000		6,800,000			8,400,000
Midway	Community Redevel	31005	450,000					450,000
Whispering Pines	Community Redevel	31006	1,150,000					1,150,000
Old Kings Road Improvements	Community Redevel	31008						
Belle Terre Parkway	Community Redevel	31009						
Seminole Woods Parkway	Community Redevel	31010						
Land Acquisition - SR100 Front	Community Redevel	31011						
Advanced Land Purchases	Community Develop	99005						
Fleet - Building Permits and Ins	Community Develop	Fleet		66,500	23,400	13,600		103,500
Fleet - Code Enforcement	Community Develop	Fleet		191,400	21,800	13,600		226,800
Total Community Development			3,200,000	257,900	6,845,200	27,200		10,330,300
Training and Safety Facility	Fire	49011						
Fire Station #26 - Seminole Woods	Fire	49008					300,000	300,000
Fire Station #22 Replacement	Fire	49009	2,400,000					2,400,000
Opticom Traffic System	Fire	49012	50,000					50,000
Fleet - Fire	Fire	Fleet	1,663,400	305,900	152,400	135,400	28,000	2,285,100
Total Fire			4,113,400	305,900	152,400	135,400	328,000	5,035,100
Street Paving and Resurfacing	Engineering	54104	4,394,300	4,614,200	4,844,800	5,087,100	5,341,500	24,281,900
Parkway Beautification	Engineering	52003	200,000	200,000	200,000	200,000	200,000	1,000,000
South Old Kings Road 4-Laning	Engineering	54504	46,000,000					46,000,000
North Old Kings Road 4-Laning	Engineering	54507	700,000	250,000	750,000			1,700,000
Intersection/Turn Lane Improve	Engineering	54409	750,000		600,000		600,000	1,950,000
North Pine Lakes Pkwy Improve	Engineering	54411						
Palm Harbor Extension	Engineering	54505	500,000	1,000,000				1,500,000
Whiteview Overpass	Engineering	53207						
Belle Terre Parkway-RPP to SR100	Engineering	53208						
Belle Terre Parkway-PCP to PLP	Engineering	53209				150,000	500,000	650,000
Whiteview Parkway 4 Laning	Engineering	53210						
Multi-Purpose Path/FPL Easement	Engineering	51007						
Decorative Street Lighting	Engineering	53103						
Sidewalks and Bike paths	Engineering	51005	2,000,000	350,000	500,000	500,000	1,500,000	4,850,000
Bridge Rehabilitation	Engineering	54603	1,010,000	950,000	110,000	950,000	110,000	3,130,000
Country Club Waterway Bridge	Engineering	54604						
Pine Lakes/PC Pkwy Intersect	Engineering	51004						
Belle Terre Parkway 4-Laning	Engineering	54503	15,000,000					15,000,000
Palm Coast Parkway 6-Laning	Engineering	54501	500,000	1,500,000		7,000,000	3,000,000	12,000,000
Old Kings Road Extension	Engineering	54502	400,000	1,000,000				1,400,000
Traffic Signals	Engineering	54405	200,000	270,000		470,000		940,000
Royal Palms Parkway Improver	Engineering	54404	800,000	1,100,000				1,900,000
Fuel Depot Upgrade and Reloc	Public Works	59002	875,000					875,000
Whiteview Parkway Shoulders	Engineering	54412						
General City Project Planning	Engineering	99004	70,000					70,000
Fleet - Engineering	Engineering	Fleet		146,400	16,200	13,600		176,200
Total Engineering			73,399,300	11,380,600	7,021,000	14,370,700	11,251,500	117,423,100

SUMMARY BY DEPARTMENT

PROJECT	DEPARTMENT	PROJECT#	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Holland Park Renovation	Recreation & Parks	66006	100,000	500,000	1,600,000			2,200,000
Indian Trails Sports Complex	Recreation & Parks	61505	450,000					450,000
Cypress Knoll Neighborhood Park	Recreation & Parks	61005						
Matanzas Woods Park	Recreation & Parks	61006						
Senior/Community Center	Recreation & Parks	69003						
Aquatic Center	Recreation & Parks	61007						
Waterfront Park	Recreation & Parks	66001	1,100,000					1,100,000
Municipal Golf Course	Recreation & Parks	61011						
Belle Terre Park	Recreation & Parks	61503						
Tennis Center	Recreation & Parks	61012						
Trails	Recreation & Parks	61013		500,000	500,000	500,000	500,000	2,000,000
Graham Swamp Trail	Recreation & Parks	61014	1,400,000					1,400,000
Long Landing	Recreation & Parks	61015	215,000	1,450,000	900,000			2,565,000
Big Mulberry Branch	Recreation & Parks	61016						
Central Park	Recreation & Parks	66005	120,000				1,000,000	1,120,000
Park Renovation	Recreation & Parks	66008	75,000	75,000	75,000	75,000	75,000	375,000
Fleet - Golf Course	Recreation & Parks	Fleet	361,400					361,400
Total Recreation and Parks			3,821,400	2,525,000	3,075,000	575,000	1,575,000	11,571,400
Signage Upgrades	Public Works	54410	468,000					468,000
Guardrail Safety Improvements	Public Works	54601	300,000	250,000	200,000	200,000	200,000	1,150,000
Pavement Marking	Public Works	54605	75,000	75,000	75,000	75,000	75,000	375,000
Wellfield and Wells	Utility	81019	3,200,000	2,500,000	1,725,000	1,800,000	6,332,000	15,557,000
Water Mains	Utility	81020	1,200,000	1,250,000	2,000,000			4,450,000
Distribution System Improvement	Utility	84005	100,000	200,000	200,000	200,000	200,000	900,000
Water Treatment Plant #1	Utility	84002	150,000		240,000			390,000
Water Treatment Plant #2	Utility	84003	450,000	3,500,000	1,150,000			5,100,000
Water Treatment Plant #3	Utility	81010				500,000	1,800,000	2,300,000
Utility Land Acquisition	Utility	89001	100,000	250,000	250,000	250,000		850,000
General Plant R & R - Water	Utility	84004	500,000	500,000	500,000	500,000	500,000	2,500,000
Miscellaneous Utility Services	Utility	89002	173,000	33,000	33,000	33,000	33,000	305,000
Wastewater Treatment Plant #1	Utility	82002	1,325,000	3,005,000	2,700,000		500,000	7,530,000
Wastewater Treatment Plant #3	Utility	82010					500,000	500,000
Lift Stations and Pump Stations	Utility	85003	2,730,000	2,205,000	755,000	455,000	455,000	6,600,000
Force Mains	Utility	82003	825,000	2,450,000	1,000,000			4,275,000
Reclaimed Water	Utility	82004	800,000	2,150,000	2,150,000			5,100,000
PEP System	Utility	82001	435,000	700,000	950,000	1,200,000	1,200,000	4,485,000
Wastewater Treatment Plant #2	Utility	82007		10,600,000	10,440,000			21,040,000
General Plant R & R - Wastewater	Utility	85005	500,000	500,000	500,000	500,000	500,000	2,500,000
Beachside Sewer System	Utility	82009		5,300,000				5,300,000
Coquina Coast Sea Water Desalination	Utility	89003	1,500,000	1,500,000				3,000,000
Fleet - Streets	Public Works	Fleet	316,400	535,200	436,000	538,700	59,700	1,886,000
Fleet - Facilities Maintenance	Public Works	Fleet				25,600		25,600
Fleet - Parks/Facilities	Public Works	Fleet	111,200	78,000			26,700	215,900
Fleet - Fleet Management	Public Works	Fleet		97,600				97,600
Fleet - Utility Administration	Utility	Fleet		86,100	21,800	22,000		129,900
Fleet - Utility Maintenance	Utility	Fleet		129,200	61,300			190,500
Fleet - Wastewater Collection	Utility	Fleet	167,000	222,500	212,700	623,300	203,000	1,428,500
Fleet - Wastewater Treatment	Utility	Fleet		63,500				63,500
Fleet - Water Plant #1	Utility	Fleet		50,200	25,600			75,800
Fleet - Water Plant #2	Utility	Fleet		29,900				29,900
Fleet - Water Plant #3	Utility	Fleet	18,000	13,300				31,300
Fleet - Water Quality	Utility	Fleet		80,100				80,100
Fleet - Water Distribution	Utility	Fleet	108,800	232,200		99,900	206,300	647,200
Total Public Works / Utility			15,552,400	38,585,800	25,625,400	7,022,500	12,790,700	99,576,800
Swale Rehabilitation Program	Stormwater Management	55001	2,190,150	2,234,000	2,278,700	2,324,300	2,370,800	11,397,950
Valley Gutter Improvements	Stormwater Management	55002	356,000	363,100	370,400	377,800	385,400	1,852,700
Pipe Replacement	Stormwater Management	55003	2,452,000	948,600	967,600	987,000	1,006,700	6,361,900
Control Structure Rehabilitation	Stormwater Management	55005	440,000	462,000	484,000	506,000	533,500	2,425,500
Fleet - Stormwater Management	Stormwater Management	Fleet	368,000	63,500	29,700	48,900	137,500	647,600
Total Stormwater Management			5,806,150	4,071,200	4,130,400	4,244,000	4,433,900	22,685,650
Grand Total			109,799,650	57,441,600	47,187,000	26,694,800	30,679,100	271,802,150

REVENUE AND EXPENSE PROJECTIONS BY FUND

GENERAL FUND	FY 10	FY 11	FY 12	FY 13	FY 14
Prior Year Carry-over	12,495,475	9,636,163	6,338,363	4,491,963	2,592,063
Revenues					
Taxes	18,809,600	19,185,800	19,953,200	20,950,900	21,998,400
Permits, Fees and Special Assessments	844,900	861,800	2,409,000	2,457,200	2,506,300
Intergovernmental Revenue	2,061,800	2,123,700	2,208,600	2,296,900	2,388,800
Charges for Services	3,262,001	3,392,500	3,528,200	3,669,300	3,816,100
Miscellaneous Revenues	2,266,095	2,334,100	2,404,100	2,476,200	2,550,500
Total Revenues	27,244,396	27,897,900	30,503,100	31,850,500	33,260,100
Total Available Funds	39,739,871	37,534,063	36,841,463	36,342,463	35,852,163
Expenditures					
Personal Services	17,267,665	18,131,000	19,037,600	20,179,900	21,390,700
Operating Expenditures	11,808,922	12,045,100	12,286,000	12,531,700	12,782,300
Capital Outlay	220,850	176,700	150,200	135,200	128,400
Grants & Aide	233,300	235,600	238,000	240,400	242,800
Transfers to Other Funds	572,971	607,300	637,700	663,200	689,700
Capital Improvement Program	-	-	-	-	-
Total Expenditures	30,103,708	31,195,700	32,349,500	33,750,400	35,233,900
Available Funds End of Year	9,636,163	6,338,363	4,491,963	2,592,063	618,263
STREETS IMPROVEMENT FUND	FY 10	FY 11	FY 12	FY 13	FY 14
Prior Year Carry-over	4,062,995	151,695	19,375	520,087	973,603
Revenues					
Gas Tax	1,598,800	1,630,800	1,663,400	1,696,700	1,730,600
Infrastructure Surtax	2,332,000	2,402,000	2,450,000	2,499,000	2,549,000
State Revenue Sharing	1,350,900	1,391,400	1,419,200	1,447,600	1,476,600
Fines & Forfeitures	1,080,000	1,026,000	923,400	738,700	554,000
Interest on Investments	134,900	130,000	135,000	140,000	145,000
Total Revenues	6,496,600	6,580,200	6,591,000	6,522,000	6,455,200
Total Available Funds	10,559,595	6,731,895	6,610,375	7,042,087	7,428,803
Expenditures					
Operating Expenditures	420,600	403,320	370,488	236,384	177,280
Capital Improvement Program	9,987,300	6,309,200	5,719,800	5,832,100	6,216,500
Total Expenditures	10,407,900	6,712,520	6,090,288	6,068,484	6,393,780
Available Funds End of Year	151,695	19,375	520,087	973,603	1,035,023
PARK IMPACT FEE FUND	FY 10	FY 11	FY 12	FY 13	FY 14
Prior Year Carry-over	1,419,328	291,128	156,028	55,928	14,828
Revenues					
Grants	987,000	-	-	-	-
Park Impact Fees	272,600	299,900	344,900	413,900	517,400
Interest on Investments	112,200	65,000	55,000	45,000	40,000
Total Revenues	1,371,800	364,900	399,900	458,900	557,400
Total Available Funds	2,791,128	656,028	555,928	514,828	572,228
Expenditures					
Capital Improvement Program	2,500,000	500,000	500,000	500,000	500,000
Total Expenditures	2,500,000	500,000	500,000	500,000	500,000
Available Funds End of Year	291,128	156,028	55,928	14,828	72,228

REVENUE AND EXPENSE PROJECTIONS BY FUND

FIRE IMPACT FEE FUND	FY 10	FY 11	FY 12	FY 13	FY 14
Prior Year Carry-over	13,115	130,415	249,315	375,415	509,815
Revenues					
Fire Impact Fees	107,300	108,900	111,100	114,400	118,400
Interest on Investments	10,000	10,000	15,000	20,000	20,000
Total Revenues	117,300	118,900	126,100	134,400	138,400
Total Available Funds	130,415	249,315	375,415	509,815	648,215
Expenditures					
Capital Improvement Program	-	-	-	-	300,000
Total Expenditures	-	-	-	-	300,000
Available Funds End of Year	130,415	249,315	375,415	509,815	348,215

DEVELOPMENT SPECIAL PROJECTS FUND	FY 10	FY 11	FY 12	FY 13	FY 14
Prior Year Carry-over	1,484,793	1,538,993	1,613,993	1,693,993	1,778,993
Revenues					
Developer Contributions	-	-	-	-	-
Interest on Investments	54,200	75,000	80,000	85,000	90,000
Total Revenues	54,200	75,000	80,000	85,000	90,000
Total Available Funds	1,538,993	1,613,993	1,693,993	1,778,993	1,868,993
Expenditures					
Capital Improvement Program	-	-	-	-	-
Total Expenditures	-	-	-	-	-
Available Funds End of Year	1,538,993	1,613,993	1,693,993	1,778,993	1,868,993

TRANSPORTATION IMPACT FEE FUND	FY 10	FY 11	FY 12	FY 13	FY 14
Prior Year Carry-over	7,176,666	336,566	263,266	1,582,366	821,966
Revenues					
Transportation Impact Fees	2,459,900	2,656,700	2,909,100	3,214,600	3,568,200
Grants	450,000	1,000,000	-	4,000,000	-
Interest on Investments	350,000	20,000	60,000	75,000	25,000
Transfers from Other Funds	4,000,000	-	-	-	-
Total Revenues	7,259,900	3,676,700	2,969,100	7,289,600	3,593,200
Total Available Funds	14,436,566	4,013,266	3,232,366	8,871,966	4,415,166
Expenditures					
Capital Improvement Program	14,100,000	3,750,000	750,000	7,150,000	3,500,000
Transfers to Other Funds	-	-	900,000	900,000	900,000
Total Expenditures	14,100,000	3,750,000	1,650,000	8,050,000	4,400,000
Available Funds End of Year	336,566	263,266	1,582,366	821,966	15,166

REVENUE AND EXPENSE PROJECTIONS BY FUND

OKR SPECIAL ASSESSMENT FUND					
Prior Year Carry-over	-	-	-	-	-
Revenues					
Special Assessments	-	-	3,600,000	3,600,000	3,600,000
Proceeds from Debt	50,000,000	-	-	-	-
Transfers from Other Funds	-	-	900,000	900,000	900,000
Total Revenues	50,000,000	-	4,500,000	4,500,000	4,500,000
Total Available Funds	50,000,000	-	4,500,000	4,500,000	4,500,000
Expenditures					
Capital Improvement Program	46,000,000	-	-	-	-
Debt Service	-	-	4,500,000	4,500,000	4,500,000
Transfers to Other Funds	4,000,000	-	-	-	-
Total Expenditures	50,000,000	-	4,500,000	4,500,000	4,500,000
Available Funds End of Year	-	-	-	-	-
SR100 CRA FUND					
	FY 10	FY 11	FY 12	FY 13	FY 14
Prior Year Carry-over	8,189	1,337,780	1,669,630	8,880	493,105
Revenues					
Intergovernmental Revenue	736,700	697,700	907,000	1,088,400	1,306,100
Interest on Investments	4,900	70,000	20,000	10,000	20,000
Proceeds from Debt	10,000,000	-	5,000,000	-	-
Transfers from Other Funds	507,991	660,400	858,500	1,030,200	1,236,200
Total Revenues	11,249,591	1,428,100	6,785,500	2,128,600	2,562,300
Total Available Funds	11,257,780	2,765,880	8,455,130	2,137,480	3,055,405
Expenditures					
Operating Expenditures	100,000	100,000	100,000	150,000	150,000
Capital Improvement Program	3,320,000	-	6,800,000	-	1,000,000
Debt Service	6,500,000	996,250	1,546,250	1,494,375	1,494,375
Total Expenditures	9,920,000	1,096,250	8,446,250	1,644,375	2,644,375
Available Funds End of Year	1,337,780	1,669,630	8,880	493,105	411,030
CAPITAL PROJECTS FUND					
	FY 10	FY 11	FY 12	FY 13	FY 14
Prior Year Carry-over	7,161,207	756,887	37,487	5,387	1,037,387
Revenues					
Ad Valorem Taxes	2,657,900	2,711,100	2,819,500	2,960,500	3,108,500
Grants	2,135,000	300,000	-	-	-
Interest on Investments	331,800	110,000	30,000	10,000	5,000
Transfers from Other Funds	58,000	68,500	921,000	239,400	218,500
Total Revenues	5,182,700	3,189,600	3,770,500	3,209,900	3,332,000
Total Available Funds	12,343,907	3,946,487	3,807,987	3,215,287	4,369,387
Expenditures					
Capital Improvement Program	10,477,000	3,825,000	3,685,000	2,025,000	2,185,000
Debt Service	-	-	-	-	-
Transfers to Other Funds	1,110,020	84,000	117,600	152,900	183,500
Total Expenditures	11,587,020	3,909,000	3,802,600	2,177,900	2,368,500
Available Funds End of Year	756,887	37,487	5,387	1,037,387	2,000,887

REVENUE AND EXPENSE PROJECTIONS BY FUND

UTILITY FUND	FY 10	FY 11	FY 12	FY 13	FY 14
Prior Year Carry-over	10,147,850	9,222,710	8,992,197	9,891,444	9,598,717
Revenues					
Water & Wastewater Sales	30,044,105	31,564,300	33,486,600	35,525,900	37,689,400
Interest on Investments	621,200	550,000	550,000	600,000	650,000
Transfers from Other Funds	-	-	-	-	-
Total Revenues	30,665,305	32,114,300	34,036,600	36,125,900	38,339,400
Total Available Funds	40,813,155	41,337,010	43,028,797	46,017,344	47,938,117
Expenditures					
Personal Services	7,287,407	7,724,700	8,188,200	8,679,500	9,113,500
Operating Expenditures	9,829,191	10,025,800	10,226,300	10,430,800	10,639,400
Capital Outlay	718,100	732,500	747,200	762,100	777,300
Debt Service	11,517,984	11,534,913	11,532,953	13,981,927	13,985,627
Grants & Aide	10,000	10,000	10,000	10,000	10,000
Transfers to Other Funds	2,227,763	2,316,900	2,432,700	2,554,300	2,656,500
Total Expenditures	31,590,445	32,344,813	33,137,353	36,418,627	37,182,327
Available Funds End of Year	9,222,710	8,992,197	9,891,444	9,598,717	10,755,790

UTILITY CAPITAL PROJECTS FUND	FY 10	FY 11	FY 12	FY 13	FY 14
Prior Year Carry-over	18,956,938	11,403,806	1,426,106	2,102,306	4,160,706
Revenues					
Impact Fees	4,807,700	5,048,100	5,351,000	5,672,100	6,012,400
Developer Contributions	-	5,300,000	-	-	-
Interest on Investments	407,100	300,000	85,000	150,000	110,000
Proceeds from Debt	-	14,515,000	18,255,000	-	-
R & R Transfer	1,220,068	1,502,200	1,578,200	1,674,300	1,776,300
Total Revenues	6,434,868	26,665,300	25,269,200	7,496,400	7,898,700
Total Available Funds	25,391,806	38,069,106	26,695,306	9,598,706	12,059,406
Expenditures					
Capital Improvement Program	13,988,000	36,643,000	24,593,000	5,438,000	12,020,000
Transfers to Other Funds	-	-	-	-	-
Total Expenditures	13,988,000	36,643,000	24,593,000	5,438,000	12,020,000
Available Funds End of Year	11,403,806	1,426,106	2,102,306	4,160,706	39,406

STORMWATER MANAGEMENT FUND	FY 10	FY 11	FY 12	FY 13	FY 14
Prior Year Carry-over	-	100,043	251,143	695,943	905,343
Revenues					
Stormwater Fees	5,440,000	5,548,800	7,074,700	7,216,200	7,360,500
Licenses and Permits	111,400	115,900	120,000	123,000	125,500
Grants	174,000	-	-	-	-
Interest on Investments	-	-	-	-	-
Proceeds from Debt	4,522,000	3,000,000	3,000,000	3,000,000	3,000,000
Total Revenues	10,247,400	8,664,700	10,194,700	10,339,200	10,486,000
Total Available Funds	10,247,400	8,764,743	10,445,843	11,035,143	11,391,343
Expenditures					
Personal Services	1,635,614	1,717,400	1,803,300	1,911,500	2,026,200
Operating Expenditures	2,174,966	2,218,500	2,262,900	2,308,200	2,354,400
Capital Outlay	36,000	-	-	-	-
Capital Improvement Program	5,438,150	4,007,700	4,100,700	4,195,100	4,296,400
Debt Service	465,627	525,000	1,526,000	1,646,000	1,766,000
Transfers to Other Funds	397,000	45,000	57,000	69,000	82,000
Total Expenditures	10,147,357	8,513,600	9,749,900	10,129,800	10,525,000
Available Funds End of Year	100,043	251,143	695,943	905,343	866,343

REVENUE AND EXPENSE PROJECTIONS BY FUND

FLEET MANAGEMENT FUND	FY 10	FY 11	FY 12	FY 13	FY 14
Prior Year Carry-over	2,488,575	836,329	91,647	844,711	1,117,215
Revenues					
Fleet Lease Charges	1,419,104	1,627,018	1,771,564	1,787,104	1,763,235
Fleet Maintenance Charges	1,095,700	1,087,300	1,117,100	1,148,100	1,177,900
Fuel Charges	818,550	834,900	851,600	868,600	886,000
Interest on Investments	71,400	35,000	20,000	40,000	80,000
Transfers from Other Funds	807,400	-	-	-	-
Total Revenues	4,212,154	3,584,218	3,760,264	3,843,804	3,907,135
Total Available Funds	6,700,729	4,420,547	3,851,911	4,688,515	5,024,350
Expenditures					
Personal Services	189,114	202,400	214,500	227,400	238,800
Operating Expenses	1,686,086	1,719,800	1,754,200	1,789,300	1,825,100
Capital Outlay	-	-	-	-	-
Capital Improvement Program	3,989,200	2,406,700	1,038,500	1,554,600	661,200
Debt Service	-	-	-	-	-
Total Expenditures	5,864,400	4,328,900	3,007,200	3,571,300	2,725,100
Available Funds End of Year	836,329	91,647	844,711	1,117,215	2,299,250



This page intentionally left blank.

PROJECT DETAIL SHEETS

Individual detail sheets for the Capital Improvement Program are sorted numerically by project number. The project number can be found on both the “Summary by Funding Source” (pages 152 - 154) and the “Summary by Department” (pages 155 - 156). The “Fleet Replacement Schedule” is found on pages 250 – 256.

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 23001

PROJECT NAME:	Fiber Optic Cable	DATE:	August 19, 2009
DEPARTMENT:	Information Technology & Comm	PROJECT MANAGER:	Courtney Violette
LOCATION:	Various	ORIGINAL PLAN DATE:	July 11, 2005

JUSTIFICATION/DESCRIPTION:

Fiber optic cabling will be installed along the main thoroughfares with the City. This will allow city facilities to communicate at higher speeds and will have sufficient capacity for public use.

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	750,000					750,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	750,000					750,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	750,000					750,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	750,000					750,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 23002

PROJECT NAME:	Community Development Software	DATE:	August 19, 2009
DEPARTMENT:	Information Technology & Comm	PROJECT MANAGER:	Courtney Violette
LOCATION:	Various	ORIGINAL PLAN DATE:	July 11, 2005
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment	140,000					140,000
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	140,000					140,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	140,000					140,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	140,000					140,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 23003

PROJECT NAME:	800 mhz System Improvements	DATE:	August 19, 2009
DEPARTMENT:	Information Technology & Comm	PROJECT MANAGER:	Courtney Violette
LOCATION:	Various	ORIGINAL PLAN DATE:	August 19, 2009

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment	367,000	300,000	300,000	300,000	300,000	1,567,000
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	367,000	300,000	300,000	300,000	300,000	1,567,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	367,000	300,000	300,000	300,000	300,000	1,567,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	367,000	300,000	300,000	300,000	300,000	1,567,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31001

PROJECT NAME:	State Road 100	DATE:	August 19, 2009
DEPARTMENT:	Community Redevelopment Agency	PROJECT MANAGER:	CRA Board
LOCATION:	SR100	ORIGINAL PLAN DATE:	May 27, 2004

JUSTIFICATION/DESCRIPTION:

Landscaping	779,126
Lighting	3,923,706
Sidewalks/Bikeway	510,994
Buffer Landscaping-FPL	93,589
Integrated Traffic System	292,465
Standardized Signal Arms	935,887
Gateway Identity Signage/Features I-95	292,465
Contingency	682,823

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31002

PROJECT NAME:	Underground Electric Lines	DATE:	August 19, 2009
DEPARTMENT:	Community Redevelopment Agency	PROJECT MANAGER:	CRA Board
LOCATION:	SR100	ORIGINAL PLAN DATE:	May 27, 2004

JUSTIFICATION/DESCRIPTION:

Underground Lines	3,649,959
Contingency	364,996

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31004

PROJECT NAME:	Bulldog Drive	DATE:	August 19, 2009
DEPARTMENT:	Community Redevelopment Agency	PROJECT MANAGER:	CRA Board
LOCATION:	SR100	ORIGINAL PLAN DATE:	May 27, 2004

JUSTIFICATION/DESCRIPTION:

Land Acquisition	868,620
Appraisal Fees	87,739
Relocation Costs	511,813
Relocation Study	58,493
Demolition Costs	105,287
Four-Lane Roadway	1,842,527
Landscaping	154,421
Lighting	578,495
Sidewalks/Bikeway	75,339
Gateway Identity Signage/Features	233,972
Contingency	451,671

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning	300,000					300,000
Land	1,300,000					1,300,000
Construction			6,800,000			6,800,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	1,600,000		6,800,000			8,400,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund	1,600,000		6,800,000			8,400,000
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	1,600,000		6,800,000			8,400,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31005

PROJECT NAME:	Midway	DATE:	August 19, 2009
DEPARTMENT:	Community Redevelopment Agency	PROJECT MANAGER:	CRA Board
LOCATION:	SR100	ORIGINAL PLAN DATE:	May 27, 2004

JUSTIFICATION/DESCRIPTION:

Land Acquisition	447,500
Appraisal Fees	15,000
Relocation Costs	89,500
Relocation Study	-
Demolition Costs	30,000
Contingency	30,000

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land	450,000					450,000
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	450,000					450,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund	450,000					450,000
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	450,000					450,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31006

PROJECT NAME:	Whispering Pines	DATE:	August 19, 2009
DEPARTMENT:	Community Redevelopment Agency	PROJECT MANAGER:	CRA Board
LOCATION:	SR100	ORIGINAL PLAN DATE:	May 27, 2004

JUSTIFICATION/DESCRIPTION:

Land Acquisition	738,500
Appraisal Fees	25,000
Relocation Costs	147,700
Relocation Study	-
Demolition Costs	50,000
Contingency	50,000

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land	1,150,000					1,150,000
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	1,150,000					1,150,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund	1,150,000					1,150,000
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	1,150,000					1,150,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31008

PROJECT NAME:	Old Kings Road Improvements	DATE:	August 19, 2009
DEPARTMENT:	Community Redevelopment Agency	PROJECT MANAGER:	CRA Board
LOCATION:	SR100	ORIGINAL PLAN DATE:	May 27, 2004

JUSTIFICATION/DESCRIPTION:

Landscaping	642,252
Lighting	2,414,588
Contingency	305,684

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31009

PROJECT NAME:	Belle Terre Parkway	DATE:	August 19, 2009
DEPARTMENT:	Community Redevelopment Agency	PROJECT MANAGER:	CRA Board
LOCATION:	SR100	ORIGINAL PLAN DATE:	May 27, 2004

JUSTIFICATION/DESCRIPTION:

Landscaping	628,214
Lighting	2,364,284
Contingency	299,250

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31010

PROJECT NAME:	Seminole Woods Parkway	DATE:	August 19, 2009
DEPARTMENT:	Community Redevelopment Agency	PROJECT MANAGER:	CRA Board
LOCATION:	South of SR100	ORIGINAL PLAN DATE:	May 27, 2004

JUSTIFICATION/DESCRIPTION:

Landscaping	17,548
Lighting	62,880
Contingency	8,043

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31011

PROJECT NAME:	Land Acquisition - SR100 Frontage	DATE:	August 19, 2009
DEPARTMENT:	Community Redevelopment Agency	PROJECT MANAGER:	CRA Board
LOCATION:	SR100	ORIGINAL PLAN DATE:	May 27, 2004
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 32101

PROJECT NAME:	Industrial Park	DATE:	August 19, 2009
DEPARTMENT:	Administration	PROJECT MANAGER:	Economic Development
LOCATION:	Roberts Road	ORIGINAL PLAN DATE:	August 17, 2009
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land	2,650,000					2,650,000
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	2,650,000					2,650,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	2,650,000					2,650,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	2,650,000					2,650,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 49008

PROJECT NAME:	Fire Station #26 - Seminole Woods	DATE:	August 19, 2009
DEPARTMENT:	Fire	PROJECT MANAGER:	Mike Beadle
LOCATION:	Seminole Woods	ORIGINAL PLAN DATE:	July 1, 2005

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning					300,000	300,000
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:					300,000	300,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund					300,000	300,000
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:					300,000	300,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 49009

PROJECT NAME:	Fire Station #22 Replacement	DATE:	August 19, 2009
DEPARTMENT:	Fire	PROJECT MANAGER:	Mike Beadle
LOCATION:	Colbert Lane	ORIGINAL PLAN DATE:	July 15, 2005
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning	200,000					200,000
Land						
Construction	2,200,000					2,200,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	2,400,000					2,400,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	2,400,000					2,400,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	2,400,000					2,400,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 49011

PROJECT NAME:	Training and Safety Facility	DATE:	August 19, 2009
DEPARTMENT:	Fire	PROJECT MANAGER:	Mike Beadle
LOCATION:	To Be Determined	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:

This project is planned to include a fire tower, a fire-wise house, and a safety village. The house and the safety village would be constructed after 2012.

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 49012

PROJECT NAME:	Opticom Traffic System	DATE:	August 19, 2009
DEPARTMENT:	Fire	PROJECT MANAGER:	Mike Beadle
LOCATION:	Various	ORIGINAL PLAN DATE:	July 7, 2006

JUSTIFICATION/DESCRIPTION:

The Opticom System allows fire department apparatus to change traffic signals to green as they are responding to calls. It in receiving equipment that connects to the traffic signal and transmitting equipment that goes in each vehicle.

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment	50,000					50,000
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	50,000					50,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	50,000					50,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	50,000					50,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 51004

PROJECT NAME:	Pine Lakes/PC Pkwy Intersection	DATE:	August 19, 2009
DEPARTMENT:	Engineering	PROJECT MANAGER:	John Moden
LOCATION:	Pine Lakes Parkway	ORIGINAL PLAN DATE:	July 13, 2005

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 51005

PROJECT NAME:	Sidewalks and Bike paths	DATE:	August 19, 2009
DEPARTMENT:	Engineering	PROJECT MANAGER:	John Moden
LOCATION:	Various Locations	ORIGINAL PLAN DATE:	July 14, 2002

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning	200,000	35,000	50,000	50,000	150,000	485,000
Land						
Construction	1,800,000	315,000	450,000	450,000	1,350,000	4,365,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	2,000,000	350,000	500,000	500,000	1,500,000	4,850,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	2,000,000	350,000	500,000	500,000	1,500,000	4,850,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	2,000,000	350,000	500,000	500,000	1,500,000	4,850,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 51007

PROJECT NAME:	Multi-Purpose Path/FPL Easement	DATE:	August 19, 2009
DEPARTMENT:	Engineering	PROJECT MANAGER:	John Moden
LOCATION:	FPL Powerline	ORIGINAL PLAN DATE:	July 15, 2005
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 52003

PROJECT NAME:	Parkway Beautification	DATE:	August 19, 2009
DEPARTMENT:	Engineering	PROJECT MANAGER:	John Moden
LOCATION:	Various Locations	ORIGINAL PLAN DATE:	July 14, 2002

JUSTIFICATION/DESCRIPTION:

The City of Palm Coast has an ongoing parkway beautification program.

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning	20,000	20,000	20,000	20,000	20,000	100,000
Land						
Construction	180,000	180,000	180,000	180,000	180,000	900,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	200,000	200,000	200,000	200,000	200,000	1,000,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	200,000	200,000	200,000	200,000	200,000	1,000,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	200,000	200,000	200,000	200,000	200,000	1,000,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 53103

PROJECT NAME:	Decorative Street Lighting	DATE:	August 19, 2009
DEPARTMENT:	Engineering	PROJECT MANAGER:	John Moden
LOCATION:	PC Pkwy East of OKR	ORIGINAL PLAN DATE:	July 14, 2002

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 53207

PROJECT NAME:	Whiteview Overpass	DATE:	August 19, 2009
DEPARTMENT:	Engineering	PROJECT MANAGER:	John Moden
LOCATION:	Whiteview and I-95	ORIGINAL PLAN DATE:	July 15, 2005
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 53208

PROJECT NAME:	Belle Terre Parkway-RPP to SR100 6 laning	DATE:	August 19, 2009
DEPARTMENT:	Engineering	PROJECT MANAGER:	John Moden
LOCATION:	Royal Palm Pkwy to SR100	ORIGINAL PLAN DATE:	July 15, 2005

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 53209

PROJECT NAME:	Belle Terre Parkway-PCP to PLP	DATE:	August 19, 2009
DEPARTMENT:	Engineering	PROJECT MANAGER:	John Moden
LOCATION:	Palm Coast Pkwy to Pine Lakes Pkwy	ORIGINAL PLAN DATE:	April 24, 2008
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning				150,000	500,000	650,000
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:				150,000	500,000	650,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund				150,000	500,000	650,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:				150,000	500,000	650,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 53210

PROJECT NAME:	Whiteview Parkway 4 Laning	DATE:	August 19, 2009
DEPARTMENT:	Engineering	PROJECT MANAGER:	John Moden
LOCATION:	Whiteview Pkwy West of Belle Terre	ORIGINAL PLAN DATE:	April 24, 2008

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54104

PROJECT NAME:	Street Paving and Resurfacing	DATE:	August 19, 2009
DEPARTMENT:	Engineering	PROJECT MANAGER:	John Moden
LOCATION:	Various Locations	ORIGINAL PLAN DATE:	July 14, 2002

JUSTIFICATION/DESCRIPTION:

The City of Palm Coast has over 530 miles of streets which it maintains. Because of neglected maintenance for several years, there is a need to resurface 50 miles of streets each year for the next 5 years.

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning	64,200	67,500	70,800	74,400	78,100	355,000
Land						
Construction	4,283,000	4,497,200	4,722,100	4,958,200	5,206,100	23,666,600
Equipment						
Effect on Operating Budget						
Materials and Supplies	47,100	49,500	51,900	54,500	57,300	260,300
TOTAL COSTS:	4,394,300	4,614,200	4,844,800	5,087,100	5,341,500	24,281,900

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund	4,394,300	4,614,200	4,844,800	5,087,100	5,341,500	24,281,900
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	4,394,300	4,614,200	4,844,800	5,087,100	5,341,500	24,281,900

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54404

PROJECT NAME:	Royal Palms Parkway Improvements	DATE:	August 19, 2009
DEPARTMENT:	Engineering	PROJECT MANAGER:	John Moden
LOCATION:	Royal Palms Parkway	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:

East of Belle Terre			
Paved Shouders Construction	900,000		
East of Belle Terre			
Bicycle Path Design	75,000		
BicyclePath Construction	700,000		
West of Belle Terre			
Paved Shoulders Design		200,000	
Paved Shoulders Construction			1,900,000

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning	200,000					200,000
Land						
Construction	600,000	1,100,000				1,700,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	800,000	1,100,000				1,900,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund	800,000	1,100,000				1,900,000
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	800,000	1,100,000				1,900,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54405

PROJECT NAME:	Traffic Signals	DATE:	August 19, 2009
DEPARTMENT:	Engineering	PROJECT MANAGER:	John Moden
LOCATION:	Various Locations	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning	25,000	35,000		60,000		120,000
Land						
Construction	175,000	235,000		410,000		820,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	200,000	270,000		470,000		940,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund	200,000	270,000		470,000		940,000
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	200,000	270,000		470,000		940,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54409

PROJECT NAME:	Intersection/Turn Lane Improvements	DATE:	August 19, 2009
DEPARTMENT:	Engineering	PROJECT MANAGER:	John Moden
LOCATION:	Various	ORIGINAL PLAN DATE:	July 15, 2005

JUSTIFICATION/DESCRIPTION:

Turn Lanes	550,000	600,000	600,000
Street Radius Improvements	200,000		

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning	50,000		60,000		60,000	170,000
Land						
Construction	700,000		540,000		540,000	1,780,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	750,000		600,000		600,000	1,950,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund	750,000		600,000		600,000	1,950,000
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	750,000		600,000		600,000	1,950,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54410

PROJECT NAME:	Signage Upgrades	DATE:	August 19, 2009
DEPARTMENT:	Public Works	PROJECT MANAGER:	Richard Adams
LOCATION:	Various	ORIGINAL PLAN DATE:	August 12, 2008
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	468,000					468,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	468,000					468,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund	468,000					468,000
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	468,000					468,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54411

PROJECT NAME:	North Pine Lakes Pkwy Improvements	DATE:	August 19, 2009
DEPARTMENT:	Engineering	PROJECT MANAGER:	John Moden
LOCATION:	Pine Lakes Parkway	ORIGINAL PLAN DATE:	July 15, 2005
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54412

PROJECT NAME:	Whiteview Parkway Shoulders	DATE:	August 19, 2009
DEPARTMENT:	Engineering	PROJECT MANAGER:	John Moden
LOCATION:	Whiteview Parkway	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54501

PROJECT NAME:	Palm Coast Parkway 6-Laning	DATE:	August 19, 2009
DEPARTMENT:	Engineering	PROJECT MANAGER:	John Moden
LOCATION:	Cypress Point Pkwy/Florida Park Dr	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:

This 6-laning will extend from Cypress Point Pkwy/Boulder Rock Dr east to Florida Park Dr.

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning	500,000	1,500,000				2,000,000
Land						
Construction				7,000,000	3,000,000	10,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	500,000	1,500,000		7,000,000	3,000,000	12,000,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund	500,000	1,500,000		7,000,000	3,000,000	12,000,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	500,000	1,500,000		7,000,000	3,000,000	12,000,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54502

PROJECT NAME:	Old Kings Road Extension	DATE:	August 19, 2009
DEPARTMENT:	Engineering	PROJECT MANAGER:	John Moden
LOCATION:	Old Kings Road	ORIGINAL PLAN DATE:	July 16, 2004
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning	400,000	1,000,000				1,400,000
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	400,000	1,000,000				1,400,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund	400,000	1,000,000				1,400,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	400,000	1,000,000				1,400,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54503

PROJECT NAME:	Belle Terre Parkway 4-Laning	DATE:	August 19, 2009
DEPARTMENT:	Engineering	PROJECT MANAGER:	John Moden
LOCATION:	North of Palm Coast Parkway	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	15,000,000					15,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	15,000,000					15,000,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund	3,000,000					3,000,000
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund	12,000,000					12,000,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	15,000,000					15,000,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54504

PROJECT NAME:	South Old Kings Road 4-Laning	DATE:	August 19, 2009
DEPARTMENT:	Engineering	PROJECT MANAGER:	John Moden
LOCATION:	SR100 to Palm Coast Pkwy	ORIGINAL PLAN DATE:	July 15, 2005
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	46,000,000					46,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	46,000,000					46,000,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
OKR Special Assessment Fund	46,000,000					46,000,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	46,000,000					46,000,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54505

PROJECT NAME:	Palm Harbor Extension	DATE:	August 19, 2009
DEPARTMENT:	Engineering	PROJECT MANAGER:	John Moden
LOCATION:	Palm Harbor	ORIGINAL PLAN DATE:	July 15, 2005
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	500,000	1,000,000				1,500,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	500,000	1,000,000				1,500,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund	500,000	1,000,000				1,500,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	500,000	1,000,000				1,500,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54507

PROJECT NAME:	North Old Kings Road 4-Laning	DATE:	August 19, 2009
DEPARTMENT:	Engineering	PROJECT MANAGER:	John Moden
LOCATION:	Farragut to Forest Grove	ORIGINAL PLAN DATE:	July 15, 2005
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning	700,000	250,000	750,000			1,700,000
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	700,000	250,000	750,000			1,700,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund	700,000	250,000	750,000			1,700,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	700,000	250,000	750,000			1,700,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54601

PROJECT NAME:	Guardrail Safety Improvements	DATE:	August 19, 2009
DEPARTMENT:	Public Works	PROJECT MANAGER:	Richard Adams
LOCATION:	Various Locations	ORIGINAL PLAN DATE:	July 31, 2003

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	300,000	250,000	200,000	200,000	200,000	1,150,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	300,000	250,000	200,000	200,000	200,000	1,150,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund	300,000	250,000	200,000	200,000	200,000	1,150,000
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	300,000	250,000	200,000	200,000	200,000	1,150,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54603

PROJECT NAME:	Bridge Rehabilitation	DATE:	August 19, 2009
DEPARTMENT:	Engineering	PROJECT MANAGER:	John Moden
LOCATION:	Clubhouse Drive	ORIGINAL PLAN DATE:	June 19, 2006

JUSTIFICATION/DESCRIPTION:

Bridge 734061 Construction on Palm Harbot PKWY near Clubhouse Drive	910,000					
Bridge 734062 Design	100,000					
Bridge 734062 Construction on Palm Harbor PKWY near Florida Park Drive		950,000				
Bridge 734063 Design		110,000				
Bridge 734063 Construction on Colechester Lane			950,000			
Bridge 734XXX Design				110,000		
Bridge 734XXX Construction					950,000	

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning	100,000		110,000		110,000	320,000
Land						
Construction	910,000	950,000		950,000		2,810,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	1,010,000	950,000	110,000	950,000	110,000	3,130,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	1,010,000	950,000	110,000	950,000	110,000	3,130,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	1,010,000	950,000	110,000	950,000	110,000	3,130,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54604

PROJECT NAME:	Country Club Waterway Bridge Rehabilitation	DATE:	August 19, 2009
DEPARTMENT:	Engineering	PROJECT MANAGER:	John Moden
LOCATION:	Country Club Drive	ORIGINAL PLAN DATE:	June 19, 2006
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54605

PROJECT NAME:	Pavement Marking	DATE:	August 19, 2009
DEPARTMENT:	Public Works	PROJECT MANAGER:	Richard Adams
LOCATION:	Various Locations	ORIGINAL PLAN DATE:	August 28, 2008
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	75,000	75,000	75,000	75,000	75,000	375,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	75,000	75,000	75,000	75,000	75,000	375,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund	75,000	75,000	75,000	75,000	75,000	375,000
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	75,000	75,000	75,000	75,000	75,000	375,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 55001

PROJECT NAME:	Swale Rehabilitation Program	DATE:	August 19, 2009
DEPARTMENT:	Stormwater Management	PROJECT MANAGER:	John Moden
LOCATION:	Various Locations	ORIGINAL PLAN DATE:	July 31, 2003

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	2,190,150	2,234,000	2,278,700	2,324,300	2,370,800	11,397,950
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	2,190,150	2,234,000	2,278,700	2,324,300	2,370,800	11,397,950

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund	2,190,150	2,234,000	2,278,700	2,324,300	2,370,800	11,397,950
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	2,190,150	2,234,000	2,278,700	2,324,300	2,370,800	11,397,950

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 55002

PROJECT NAME:	Valley Gutter Improvements	DATE:	August 19, 2009
DEPARTMENT:	Stormwater Management	PROJECT MANAGER:	John Moden
LOCATION:	Various Locations	ORIGINAL PLAN DATE:	July 31, 2003

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	356,000	363,100	370,400	377,800	385,400	1,852,700
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	356,000	363,100	370,400	377,800	385,400	1,852,700

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund	356,000	363,100	370,400	377,800	385,400	1,852,700
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	356,000	363,100	370,400	377,800	385,400	1,852,700

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 55003

PROJECT NAME:	Pipe Replacement	DATE:	August 19, 2009
DEPARTMENT:	Stormwater Management	PROJECT MANAGER:	John Moden
LOCATION:	Various Locations	ORIGINAL PLAN DATE:	July 31, 2003

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	2,452,000	948,600	967,600	987,000	1,006,700	6,361,900
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	2,452,000	948,600	967,600	987,000	1,006,700	6,361,900

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund	2,452,000	948,600	967,600	987,000	1,006,700	6,361,900
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	2,452,000	948,600	967,600	987,000	1,006,700	6,361,900

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 55005

PROJECT NAME:	Control Structure Rehabilitation	DATE:	August 19, 2009
DEPARTMENT:	Stormwater Management	PROJECT MANAGER:	John Moden
LOCATION:	Various Locations	ORIGINAL PLAN DATE:	July 31, 2003
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning	40,000	42,000	44,000	46,000	48,500	220,500
Land						
Construction	400,000	420,000	440,000	460,000	485,000	2,205,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	440,000	462,000	484,000	506,000	533,500	2,425,500

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund	440,000	462,000	484,000	506,000	533,500	2,425,500
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	440,000	462,000	484,000	506,000	533,500	2,425,500

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 59002

PROJECT NAME:	Fuel Depot Upgrade and Relocation	DATE:	August 19, 2009
DEPARTMENT:	Public Works	PROJECT MANAGER:	Richard Adams
LOCATION:	Utility Drive	ORIGINAL PLAN DATE:	June 19, 2006
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	875,000					875,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	875,000					875,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund	875,000					875,000
Amount Unfunded						
TOTAL REVENUE:	875,000					875,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61005

PROJECT NAME:	Cypress Knoll Neighborhood Park	DATE:	August 19, 2009
DEPARTMENT:	Recreation & Parks	PROJECT MANAGER:	John Jackson
LOCATION:	East Hampton	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61006

PROJECT NAME:	Matanzas Woods Park	DATE:	August 19, 2009
DEPARTMENT:	Recreation & Parks	PROJECT MANAGER:	John Jackson
LOCATION:	Matanzas Woods	ORIGINAL PLAN DATE:	August 28, 2008
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61007

PROJECT NAME:	Aquatic Center	DATE:	August 19, 2009
DEPARTMENT:	Recreation & Parks	PROJECT MANAGER:	John Jackson
LOCATION:	To Be Determined	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61011

PROJECT NAME:	Municipal Golf Course	DATE:	August 19, 2009
DEPARTMENT:	Recreation & Parks	PROJECT MANAGER:	John Jackson
LOCATION:	Pallm Harbor Parkway	ORIGINAL PLAN DATE:	July 15, 2005
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61012

PROJECT NAME:	Tennis Center	DATE:	August 19, 2009
DEPARTMENT:	Recreation & Parks	PROJECT MANAGER:	John Jackson
LOCATION:	Belle Terre Parkway	ORIGINAL PLAN DATE:	July 15, 2005
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61013

PROJECT NAME:	Trails	DATE:	August 19, 2009
DEPARTMENT:	Recreation & Parks	PROJECT MANAGER:	John Jackson
LOCATION:	To Be Determined	ORIGINAL PLAN DATE:	July 15, 2005

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning		50,000	50,000	50,000	50,000	200,000
Land						
Construction		450,000	450,000	450,000	450,000	1,800,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:		500,000	500,000	500,000	500,000	2,000,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund		500,000	500,000	500,000	500,000	2,000,000
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:		500,000	500,000	500,000	500,000	2,000,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61014

PROJECT NAME:	Graham Swamp Trail	DATE:	August 19, 2009
DEPARTMENT:	Recreation & Parks	PROJECT MANAGER:	John Jackson
LOCATION:	Various	ORIGINAL PLAN DATE:	June 19, 2006
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	1,400,000					1,400,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	1,400,000					1,400,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund	1,400,000					1,400,000
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	1,400,000					1,400,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61015

PROJECT NAME:	Long Landing	DATE:	August 19, 2009
DEPARTMENT:	Recreation & Parks	PROJECT MANAGER:	John Jackson
LOCATION:	Longs Creek	ORIGINAL PLAN DATE:	June 19, 2006
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning	215,000					215,000
Land						
Construction		1,450,000	900,000			2,350,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	215,000	1,450,000	900,000			2,565,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	215,000	1,450,000	900,000			2,565,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	215,000	1,450,000	900,000			2,565,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61016

PROJECT NAME:	Big Mulberry Branch	DATE:	August 19, 2009
DEPARTMENT:	Recreation & Parks	PROJECT MANAGER:	John Jackson
LOCATION:	Palm Harbor Parkway	ORIGINAL PLAN DATE:	August 28, 2008
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61503

PROJECT NAME:	Belle Terre Park	DATE:	August 19, 2009
DEPARTMENT:	Recreation & Parks	PROJECT MANAGER:	John Jackson
LOCATION:	Belle Terre Blvd.	ORIGINAL PLAN DATE:	June 19, 2006
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61505

PROJECT NAME:	Indian Trails Sports Complex	DATE:	August 19, 2009
DEPARTMENT:	Recreation & Parks	PROJECT MANAGER:	John Jackson
LOCATION:	Belle Terre Blvd.	ORIGINAL PLAN DATE:	June 19, 2006
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	450,000					450,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	450,000					450,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	450,000					450,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	450,000					450,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 66001

PROJECT NAME:	Waterfront Park	DATE:	August 19, 2009
DEPARTMENT:	Recreation & Parks	PROJECT MANAGER:	John Jackson
LOCATION:	Colbert Lane	ORIGINAL PLAN DATE:	July 31, 2003

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	1,100,000					1,100,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	1,100,000					1,100,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund	1,100,000					1,100,000
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	1,100,000					1,100,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 66005

PROJECT NAME:	Central Park	DATE:	August 19, 2009
DEPARTMENT:	Recreation & Parks	PROJECT MANAGER:	John Jackson
LOCATION:	Town Center	ORIGINAL PLAN DATE:	August 14, 2008
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	120,000				1,000,000	1,120,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	120,000				1,000,000	1,120,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund	120,000				1,000,000	
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	120,000				1,000,000	

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 66006

PROJECT NAME:	Holland Park Renovation	DATE:	August 19, 2009
DEPARTMENT:	Recreation & Parks	PROJECT MANAGER:	John Jackson
LOCATION:	Florida Park Drive	ORIGINAL PLAN DATE:	June 19, 2006

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning	100,000					100,000
Land						
Construction		500,000	1,600,000			2,100,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	100,000	500,000	1,600,000			2,200,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	100,000	500,000	1,600,000			2,200,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	100,000	500,000	1,600,000			2,200,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 66008

PROJECT NAME:	Park Renovation	DATE:	August 19, 2009
DEPARTMENT:	Recreation & Parks	PROJECT MANAGER:	John Jackson
LOCATION:	Various	ORIGINAL PLAN DATE:	June 19, 2006
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	75,000	75,000	75,000	75,000	75,000	375,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	75,000	75,000	75,000	75,000	75,000	375,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	75,000	75,000	75,000	75,000	75,000	375,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	75,000	75,000	75,000	75,000	75,000	375,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 69003

PROJECT NAME:	Senior/Community Center	DATE:	August 19, 2009
DEPARTMENT:	Recreation & Parks	PROJECT MANAGER:	John Jackson
LOCATION:	To Be Determined	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 81010

PROJECT NAME:	Water Treatment Plant #3	DATE:	August 19, 2009
DEPARTMENT:	Utility	PROJECT MANAGER:	Richard Adams
LOCATION:	Northwest Section	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:	2010	2011	2012	2013	2014
3.0 MGD R.O. Plant					
Concentrate Disposal					
Expansion				500,000	1,800,000

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning				500,000		500,000
Land						
Construction					1,800,000	1,800,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:				500,000	1,800,000	2,300,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund				500,000	1,800,000	2,300,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:				500,000	1,800,000	2,300,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 81019

PROJECT NAME: Wellfield and Wells	DATE: August 19, 2009
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

	2010	2011	2012	2013	2014
Wellfield Development WTP #3	3,000,000	1,300,000	-	-	-
Wellfield Expansion WTP #3	-	-	-	500,000	4,600,000
Wellfield Expansion WTP #2	-	500,000	1,075,000	1,000,000	1,432,000
LW-19 Activation	200,000				
LW-22 & Raw Water Main	-				
Replacement Well Construction WTP #1	-	700,000	650,000	300,000	300,000

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	3,200,000	2,500,000	1,725,000	1,800,000	6,332,000	15,557,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	3,200,000	2,500,000	1,725,000	1,800,000	6,332,000	15,557,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	3,200,000	2,500,000	1,725,000	1,800,000	6,332,000	15,557,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	3,200,000	2,500,000	1,725,000	1,800,000	6,332,000	15,557,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 81020

PROJECT NAME: Water Mains	DATE: August 19, 2009
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

12" WM I-95 Crossing at Whiteview Pkwy	2009	-
Citation/Old Kings Road/SR100 Water Main Loop	2010	1,125,000
Old Kings Road Water Main Extension to Eagle Lakes (South of SR100)	2012	500,000
Fleming to Chestnut Water Main Replacement	2010	75,000
Old Kings Road Water Mains	2011	1,250,000
12" WM along Palm Coast Pkwy from Belle Terre Pkwy to East of I-95	2012	1,500,000

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	1,200,000	1,250,000	2,000,000			4,450,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	1,200,000	1,250,000	2,000,000			4,450,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	1,200,000	1,250,000	2,000,000			4,450,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	1,200,000	1,250,000	2,000,000			4,450,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 82001

PROJECT NAME:	PEP System	DATE:	August 19, 2009
DEPARTMENT:	Utility	PROJECT MANAGER:	Richard Adams
LOCATION:	Various	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:

	2009	2010	2011	2012	2013
System Upgrades	50,000	100,000	100,000	100,000	100,000
Pump Station Wet Well Upgrades	50,000	100,000	100,000	100,000	100,000
Tanks	335,000	500,000	750,000	1,000,000	1,000,000

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	435,000	700,000	950,000	1,200,000	1,200,000	4,485,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	435,000	700,000	950,000	1,200,000	1,200,000	4,485,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	435,000	700,000	950,000	1,200,000	1,200,000	4,485,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	435,000	700,000	950,000	1,200,000	1,200,000	4,485,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 82002

PROJECT NAME:	Wastewater Treatment Plant #1	DATE:	August 19, 2009
DEPARTMENT:	Utility	PROJECT MANAGER:	Richard Adams
LOCATION:	Utility Drive	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:	2010	2011	2012	2013	2014
Sludge Management Facility					
Miscellaneous Improvements	950,000	-			
Reclaimed Water High Service Pump					
AWT Expansion & Upgrade Design & Construction					500,000
PDR - Regional Biosolids Mgmt/Gasification Syste	50,000				
AWT Upgrade Design & Construction	325,000	3,005,000	2,700,000		

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	1,325,000	3,005,000	2,700,000		500,000	7,530,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	1,325,000	3,005,000	2,700,000		500,000	7,530,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	1,325,000	3,005,000	2,700,000		500,000	7,530,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	1,325,000	3,005,000	2,700,000		500,000	7,530,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 82003

PROJECT NAME: Force Mains	DATE: August 19, 2009
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:	2010	2011	2012	2013	2014
Belle Terre Parkway FM Relocation/Improvements	-				
12' FM from PS 57-4 to SR100 on Seminole Wood	-				
20" Discharge from WWTP #1 to St.Joe Canal	700,000	-			
OKR Master Pump Station FM	-	1,250,000	1,000,000		
Palm Station 13-1 FM	-				
Londonderry FM	75,000				
Belle Terre Parkway to OKR FM	50,000	1,200,000	-		

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	825,000	2,450,000	1,000,000			4,275,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	825,000	2,450,000	1,000,000			4,275,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	825,000	2,450,000	1,000,000			4,275,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	825,000	2,450,000	1,000,000			4,275,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 82004

PROJECT NAME: Reclaimed Water	DATE: August 19, 2009
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

	2010	2011	2012	2013	2014
12" Main to Palm Harbor Golf Course	800,000	-			
Seminole Blvd Water Main	-		1,150,000		
Matanzas Wood Pkwy Reclaimed Water Main	-	1,400,000	1,000,000		
Old Kings Road	-	750,000	-		

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	800,000	2,150,000	2,150,000			5,100,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	800,000	2,150,000	2,150,000			5,100,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	800,000	2,150,000	2,150,000			5,100,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	800,000	2,150,000	2,150,000			5,100,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 82007

PROJECT NAME: Wastewater Treatment Plant #2	DATE: August 19, 2009
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: To Be Determined	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

	2010	2011	2012	2013	2014
Engineering Design & Construction	-	9,400,000	10,440,000		
Reclaimed Water Reuse & Disposal	-	1,200,000	-		
Plant Expansion					

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction		10,600,000	10,440,000			21,040,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:		10,600,000	10,440,000			21,040,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund		10,600,000	10,440,000			21,040,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:		10,600,000	10,440,000			21,040,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 82009

PROJECT NAME:	Beachside Sewer System	DATE:	August 19, 2009
DEPARTMENT:	Utility	PROJECT MANAGER:	Richard Adams
LOCATION:	Various	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction		5,300,000				5,300,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:		5,300,000				5,300,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund		5,300,000				5,300,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:		5,300,000				5,300,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 82010

PROJECT NAME:	Wastewater Treatment Plant #3	DATE:	August 19, 2009
DEPARTMENT:	Utility	PROJECT MANAGER:	Richard Adams
LOCATION:	To Be Determined	ORIGINAL PLAN DATE:	June 19, 2006

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning					500,000	500,000
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:					500,000	500,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund					500,000	500,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:					500,000	500,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 84002

PROJECT NAME:	Water Treatment Plant #1	DATE:	August 19, 2009
DEPARTMENT:	Utility	PROJECT MANAGER:	Richard Adams
LOCATION:	Palm Coast Parkway	ORIGINAL PLAN DATE:	July 16, 2004
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	150,000		240,000			390,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	150,000		240,000			390,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	150,000		240,000			390,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	150,000		240,000			390,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 84003

PROJECT NAME:	Water Treatment Plant #2	DATE:	August 19, 2009
DEPARTMENT:	Utility	PROJECT MANAGER:	Richard Adams
LOCATION:	Citation Boulevard	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:

	2010	2011	2012	2013	2014
Concentrate Zero Discharge Treatment	350,000	3,000,000	1,150,000		
Sand Separator/Membrane Replacement	100,000	500,000	-		
Expansion				-	-

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	450,000	3,500,000	1,150,000			5,100,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	450,000	3,500,000	1,150,000			5,100,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	450,000	3,500,000	1,150,000			5,100,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	450,000	3,500,000	1,150,000			5,100,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 84004

PROJECT NAME:	General Plant R & R - Water	DATE:	August 19, 2009
DEPARTMENT:	Utility	PROJECT MANAGER:	Richard Adams
LOCATION:	Various	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	500,000	500,000	500,000	500,000	500,000	2,500,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	500,000	500,000	500,000	500,000	500,000	2,500,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	500,000	500,000	500,000	500,000	500,000	2,500,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	500,000	500,000	500,000	500,000	500,000	2,500,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 84005

PROJECT NAME:	Distribution System Improvements	DATE:	August 19, 2009
DEPARTMENT:	Utility	PROJECT MANAGER:	Richard Adams
LOCATION:	Various	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	100,000	200,000	200,000	200,000	200,000	900,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	100,000	200,000	200,000	200,000	200,000	900,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	100,000	200,000	200,000	200,000	200,000	900,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	100,000	200,000	200,000	200,000	200,000	900,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 85003

PROJECT NAME: Lift Stations and Pump Stations	DATE: August 19, 2009
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

	2009	2010	2011	2012	2013
Pump Station Upgrades	775,000	350,000	350,000	350,000	350,000
Pump Station On-Line Generator	30,000	30,000	30,000	30,000	30,000
Pump Station Odor Control Systems	75,000	75,000	75,000	75,000	75,000
OKR Master Pump Station	125,000	750,000	300,000		
Pump Station 32-2 Improvements	750,000				
Belle Terre/Matanzas Woods MPS	975,000	1,000,000			
Pump Station 13-2 & 13-3 Improvements	-				

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	2,730,000	2,205,000	755,000	455,000	455,000	6,600,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	2,730,000	2,205,000	755,000	455,000	455,000	6,600,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	2,730,000	2,205,000	755,000	455,000	455,000	6,600,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	2,730,000	2,205,000	755,000	455,000	455,000	6,600,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 85005

PROJECT NAME:	General Plant R & R - Wastewater	DATE:	August 19, 2009
DEPARTMENT:	Utility	PROJECT MANAGER:	Richard Adams
LOCATION:	Various	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction	500,000	500,000	500,000	500,000	500,000	2,500,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	500,000	500,000	500,000	500,000	500,000	2,500,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	500,000	500,000	500,000	500,000	500,000	2,500,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	500,000	500,000	500,000	500,000	500,000	2,500,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 89001

PROJECT NAME:	Utility Land Acquisition	DATE:	August 19, 2009
DEPARTMENT:	Utility	PROJECT MANAGER:	Richard Adams
LOCATION:	Various	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land	100,000	250,000	250,000	250,000		850,000
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	100,000	250,000	250,000	250,000		850,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	100,000	250,000	250,000	250,000		850,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	100,000	250,000	250,000	250,000		850,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 89002

PROJECT NAME:	Miscellaneous Utility Services	DATE:	August 19, 2009
DEPARTMENT:	Utility	PROJECT MANAGER:	Richard Adams
LOCATION:	Utility Drive	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:

	2010	2011	2012	2013	2014
CUP Modification Application	80,000				
Well Field Monitoring	13,000	13,000	13,000	13,000	13,000
Water System Hydraulic Modeling	10,000	10,000	10,000	10,000	10,000
Wastewater System Hydraulic Modeling	30,000	10,000	10,000	10,000	10,000
CIP Development	10,000				
Water Supply Facilities Work Plan	30,000				

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning	173,000	33,000	33,000	33,000	33,000	305,000
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	173,000	33,000	33,000	33,000	33,000	305,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	173,000	33,000	33,000	33,000	33,000	305,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	173,000	33,000	33,000	33,000	33,000	305,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 89003

PROJECT NAME:	Coquina Coast Sea Water Desalination Project	DATE:	August 19, 2009
DEPARTMENT:	Utility	PROJECT MANAGER:	Richard Adams
LOCATION:	Utility Drive	ORIGINAL PLAN DATE:	August 12, 2008

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning	1,500,000	1,500,000				3,000,000
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	1,500,000	1,500,000				3,000,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	1,500,000	1,500,000				3,000,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	1,500,000	1,500,000				3,000,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 99003

PROJECT NAME: City Hall

DATE: August 19, 2009

DEPARTMENT: Administration

PROJECT MANAGER: Nestor Abreu

LOCATION: Town Center

ORIGINAL PLAN DATE: July 14, 2002

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 99004

PROJECT NAME:	General City Project Planning	DATE:	August 19, 2009
DEPARTMENT:	Engineering	PROJECT MANAGER:	John Moden
LOCATION:	Various	ORIGINAL PLAN DATE:	June 19, 2006
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning	70,000					70,000
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	70,000					70,000

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	70,000					70,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	70,000					70,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 99005

PROJECT NAME:	Advanced Land Purchases	DATE:	August 19, 2009
DEPARTMENT:	Community Development	PROJECT MANAGER:	Nestor Abreu
LOCATION:	Various	ORIGINAL PLAN DATE:	June 19, 2006
JUSTIFICATION/DESCRIPTION:			

PROJECT COSTS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 10	FY 11	FY 12	FY 13	FY 14	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

**FLEET MANAGEMENT FUND
FLEET REPLACEMENT SCHEDULE**

VEH #	MAKE	DESCRIPTION	YEAR	FY10	FY11	FY12	FY13	FY14
2101 Community Relations								
PC000652	FORD	FORD FOCUS	2005		15,200			
SUB TOTAL				-	15,200	-	-	-
2422 Financial Services								
PC00081	FORD	2006 FORD CROWN V	2006			21,200		
SUB TOTAL				-	-	21,200	-	-
2525 Information Technology & Communications								
PC000987	FORD	FORD ESCAPE	2006			16,400		
PC001153	FORD	FORD EXPLORER	2007				20,000	
SUB TOTAL				-	-	16,400	20,000	-
3505 Building Permits and Inspections								
PC000575	FORD	FORD F-150 PICKUP	2005		13,300			
PC000577	FORD	FORD F-150 PICKUP	2005		13,300			
PC000580	FORD	FORD F-150 PICKUP	2005		13,300			
PC000631	FORD	FORD F-150 PICKUP	2005		13,300			
PC000646	FORD	FORD F-150 PICKUP	2005		13,300			
PC000983	FORD	FORD F-150 PICKUP	2006			11,700		
PC000999	FORD	FORD F-150 PICKUP	2006			11,700		
PC001135	FORD	FORD F-150 PICKUP	2007				13,600	
SUB TOTAL				-	66,500	23,400	13,600	-
3507 Planning								
PC000658	FORD	RANGER	2005		15,500			
PC000578	FORD	FORD F-150 PICKUP	2005		13,300			
PC000671	FORD	FORD F-150 PICKUP	2005		13,300			
SUB TOTAL				-	42,100	-	-	-
3508 Code Enforcement								
PC000178	FORD	FORD F-150 PICKUP	2002		15,000			
PC000327	FORD	FORD F-150 PICKUP	2003		13,400			
PC000329	FORD	FORD F-150 PICKUP	2003		13,400			
PC000407	FORD	FORD F-150 PICKUP	2004		14,400			
PC000923	FORD	FORD F-150 PICKUP	2004		14,400			
PC000574	F-150	F-150 TRUCK, PICKU	2005		13,300			
PC000576	FORD	FORD F-150 PICKUP	2005		13,300			
PC000579	FORD	FORD F-150 PICKUP	2005		13,300			
PC000634	FORD	FORD F-150 PICKUP	2005		13,300			
PC000636	FORD	FORD F-150 PICKUP	2005		13,300			
PC000641	FORD	FORD F-150 PICKUP	2005		13,300			
PC000672	FORD	FORD F-150 PICKUP	2005		13,300			
PC000673	FORD	FORD F-150 PICKUP	2005		13,300			
PC000922	FORD	FORD RANGER	2005		14,400			
PC001025	TOYOTA	TOYOTA PRIUS	2006			21,800		
PC001134	FORD	FORD F-150 PICKUP	2007				13,600	
SUB TOTAL				-	191,400	21,800	13,600	-

**FLEET MANAGEMENT FUND
FLEET REPLACEMENT SCHEDULE**

VEH #	MAKE	DESCRIPTION	YEAR	FY10	FY11	FY12	FY13	FY14
4000	Fire							
	Kaiser	Military Woods Truck	1967					
	Mack/Baker	Tower Ladder #2 (197	2003	988,400				
000355	WARD LAFRANC	FIRE TRUCK	1976	250,000				
000916	MACK	TRUCK	1984		17,300			
000918	MACK	FIRE TRUCK	1985		23,000			
000917	MACK	FIRE TRUCK	1986		23,000			
001162	CHEVROLET	3500 VAN	1987		10,600			
000063	DODGE	RAM 350	1992		25,000			
000076	SEAGRAVE	FIRE TRUCK	1995	425,000				
000429	FORD	WATER TANKER	1995		62,700			
000072	CHEVROLET	IMPALA	2001		19,700			
000331	DODGE	RAM 3500	2003		17,400			
000354	CHEVROLET	EXPRESS VAN	2003		19,900			
000488	SEAGRAVE	FIRE TRUCK	2003					
000911	FORD	F-150	2004		16,800			
000633	FORD	EXPLORER	2005		22,900			
000651	FORD	F-150	2005		16,600			
000664	CHEVROLET	SUBURBAN	2005		31,000			
000900	PIERCE	FIRE TRUCK	2005					
001023	CHEVROLET	3500	2006			76,200		
001024	CHEVROLET	3500	2006			76,200		
001409	SEAGRAVE	FIRE TRUCK	2006					
PC001142	FORD	FORD EXPLORER 4x	2007				22,200	
001280	CHEVROLET	EXT CAB PICKUP	2007				26,200	
001281	CHEVROLET	2500 EXT CAB	2007				26,200	
001282	CHEVROLET	EXT CAB PICKUP	2007				26,200	
001283	DODGE	3500 RAM	2007				34,600	
001331	PIERCE	FIRE TRUCK	2007					
001332	PIERCE	FIRE TRUCK	2007					
001386	CHEVROLET	3500 SILVERADO	2008					28,000
SUB TOTAL				1,663,400	305,900	152,400	135,400	28,000
5011	Streets							
7871	John Deere	Grader, Motor	1988			70,800		
6003	John Deere	Tractor, 5410	2000	31,900				
6004	John Deere	Tractor	2000	21,800				
7012	John Deere	Skid Loader	2001		26,400			
9014	John Deere	Mower, Boom Arm, JD	2001		90,300			
6021	John Deere	Tractor, Utility, 6405	2002			34,200		
6022	John Deere	Tractor, Utility, 6405	2002			34,200		
6023	John Deere	Tractor, Utility, 6405	2002			34,200		
6024	John Deere	Tractor, Utility, 5420	2002			22,900		
6025	John Deere	Tractor, Utility, 5420	2002			22,700		
6026	John Deere	Tractor, Utility, 5420	2002			22,700		
6027	John Deere	Tractor, Utility, 5420	2002			22,700		
6031	New Holland	Tractor	2003				40,700	
9015	Replacement	Mower, AG15	2004	21,900				
9016	Replacement	Mower, AG15	2004	21,900				
9017	Replacement	Mower, AG15	2004	21,900				
9001		Mower (diesel)	2005	21,900				
9002		Mower (diesel)	2005	21,900				
9003		Mower (diesel)	2005	21,900				
9004		Mower (diesel)	2005	21,900				
	New	Forklift	2005					
		Tractor (closed cab)	2005					
		Tractor (closed cab)	2005					

**FLEET MANAGEMENT FUND
FLEET REPLACEMENT SCHEDULE**

VEH #	MAKE	DESCRIPTION	YEAR	FY10	FY11	FY12	FY13	FY14
		2.5 Ton Roller	2006					
		20-Ton Trailer	2006					
		Flax Deck Mower	2006		22,600			
		Flax Deck Mower	2006		22,600			
		Backhoe w/attachment	2006					
		Skid Steer w/attachme	2006					
		Skid Steer w/attachme	2006					
		Wheeled Excavator	2006					
		Wheeled Excavator	2006					
6001	John Deere	Tractor 5410	2007				34,200	
6002	John Deere	Tractor 5410	2007				34,200	
9026	Mobark	Brush Chipper	2007				28,400	
	Elgin	Street Sweeper	2008				119,400	
PC000220	GMC	GMC SIERRA FLATBED	2001		24,400			
PC000221	STERLING	STERLING DUMP TRUCK	2002			85,100		
PC000222	CHEVROLET	CHEVROLET 3500 DUMP TRUCK	2002			33,100		
PC000223	CHEVROLET	CHEVROLET DUMP TRUCK	2002			33,100		
PC000332	FORD	FORD F-250 CREW CAB	2003		21,400			
PC000334	FORD	FORD F-150 SUPER DUTY	2003		22,700			
PC000339	FORD	FORD F-250 CREW CAB	2003		21,400			
PC000340	STERLING	STERLING 15 YD DUMP TRUCK	2003				59,400	
PC000186	JEEP	2004 JEEP LIBERTY	2004		12,800			
PC000910	FORD	FORD F-250 SD PICKUP	2004		19,600			
PC000924	FORD	FORD F-150 PICKUP	2004		16,800			
PC000932	FORD	FORD F-250 CREW CAB	2004		20,600			
PC000665	DODGE	DODGE RAM 1500 PICKUP	2005		21,400			
PC000917	FORD	FORD F-350 SD PICKUP	2005		27,600			
PC000936	FORD	FORD F-550 SD DUMP TRUCK	2005		38,500			
PC000942	FORD	FORD F-550 SD DUMP TRUCK	2005		38,500			
PC001026	FORD	FORD F-250 FORD PICKUP	2005		22,600			
PC001027	FORD	FORD F-350 FORD PICKUP	2005		32,200			
PC001028	FORD	FORD F-350 FORD PICKUP	2005		32,800			
PC000988	FORD	FORD F150 PICKUP TRUCK	2006			20,300		
PC000984	FORD	FORD F-250 PICKUP	2007				21,600	
PC000986	FORD	FORD F-350 PICKUP	2007				26,900	
PC001037	FORD	FORD F-350 DUMP TRUCK	2007					
PC001042	FORD	FORD F250 PICKUP TRUCK	2007				25,600	
PC001047	FORD	FORD FLATBED	2007					
PC001048	FORD	FORD F350 DUMP TRUCK	2007					
PC001051	FORD	FORD F-250 FORD PICKUP	2007				25,600	
PC001076	FORD	FORD F-350 PICKUP	2007				33,200	
PC001128	FORD	FORD F-350 CHASSIS	2007				37,500	
PC001129	FORD	FORD F-550 DUMP TRUCK	2007					
PC001133	FORD	FORD F-150 PICKUP	2007				13,600	
PC001138	FORD	FORD F-150 PICKUP	2007				17,300	
PC001326	STERLING	STERLING DUMP TRUCK	2007					
PC001345	CHEVROLET	CHEVROLET PASSENGER	2007				21,100	
PC001131	FORD	FORD F-250 4X4 SERVICE	2008					33,800
PC001132	FORD	FORD F-250 PICKUP	2008					25,900
PC004073	FORD	FORD F-350 FLAT BED	2008					
PC001368	STERLING	STERLING VACUUM CONTAINER	2009					
PC001414	INTERNATIONAL	NEW WATER TANKER	2009					
	New	SELF-PROPELLED MOTOR	2010	109,400				
SUB TOTAL				316,400	535,200	436,000	538,700	59,700
1212 Facilities Maintenance								
PC001044	FORD	FORD F250 PICKUP TRUCK	2007				25,600	
SUB TOTAL				-	-	-	25,600	-

**FLEET MANAGEMENT FUND
FLEET REPLACEMENT SCHEDULE**

VEH #	MAKE	DESCRIPTION	YEAR	FY10	FY11	FY12	FY13	FY14
6016	Parks/Facilities							
	New	Tractor (closed cab)	2005					
9011	Groundmaster	Mower RC60-F19	2006		11,300			
9013	Groundmaster	Mower RC60-F19	2006		11,300			
PC000168	FORD	FORD F-150 PICKUP	2001	20,200				
PC000445	FORD	FORD F-150 PICKUP	2004		14,400			
PC000448	FORD	FORD F-150 PICKUP	2004		14,400			
PC000637	FORD	FORD F-150 PICKUP	2005		13,300			
PC000927	FORD	FORD F-150 PICKUP	2005		13,300			
PC001141	FORD	FORD F-250 CREW C	2008					26,700
	New	GROUNDS MOWER v	2010	91,000				
SUB TOTAL				111,200	78,000	-	-	26,700
5509	Engineering							
PC000335	FORD	FORD F-150	2003		18,400			
PC000497	FORD	FORD KING CAB PICI	2003		17,800			
PC000724	CHEVROLET	CHEVROLET PICKUP	2003		12,300			
PC000500	FORD	FORD F-150 PICKUP	2004		14,400			
PC000501	FORD	FORD F-150 PICKUP	2004		14,400			
PC000640	FORD	FORD F-150 PICKUP	2005		18,600			
PC000642	FORD	FORD F-150 PICKUP	2005		18,600			
PC000643	FORD	FORD F-150 PICKUP	2005		18,600			
PC000647	FORD	FORD F-150 PICKUP	2005		13,300			
PC000981	FORD	FORD F-150 PICKUP	2006			16,200		
PC001136	FORD	FORD F-150 PICKUP	2007				13,600	
SUB TOTAL				-	146,400	16,200	13,600	-
9000	Utility Administration							
PC000414	FORD	EXPLORER 4 DR 4 x 4	2004		22,600			
PC000415	FORD	EXPLORER 4 DR 4 x 4	2004		22,600			
PC000416	FORD	EXPLORER 4 DR 4 x 4	2004		22,600			
PC000666	FORD	SPORT TRAC 4 DR T	2005		18,300			
PC000978	FORD	EXPLORER 4 DR AD\	2006			21,800		
PC001139	FORD	SPORT TRAX 4X4	2007				22,000	
SUB TOTAL				-	86,100	21,800	22,000	-
9081	Utility Maintenance							
PC000495	FORD	F350 WITH CRANE	2003		35,700			
PC000408	FORD	SD REG CAB 3/4 TON	2004		19,600			
PC000438	FORD	SD REG CAB 3/4 TON	2004		20,700			
PC000447	FORD	F-150 PICK UP - SHO	2004		14,400			
PC000928	FORD	F550 WITH CRANE	2004			61,300		
PC000635	FORD	F150 XL PICK UP	2005		13,300			
PC000941	FORD	F350 UTILITY	2005		25,500			
SUB TOTAL				-	129,200	61,300	-	-

**FLEET MANAGEMENT FUND
FLEET REPLACEMENT SCHEDULE**

VEH #	MAKE	DESCRIPTION	YEAR	FY10	FY11	FY12	FY13	FY14
9082	Wastewater Collection							
	CAT	BACKHOE	1992	107,000				
PC 000433	FORD	5 YARD DUMP TRUCK	1997					
PC 000394	FORD	SD REG CAB F-350	2003		23,200			
PC 000389	STERLING	VAC CON CLEANER	2004			212,700		
PC 000393	FORD	F-150 PICK UP - SHO	2004		14,400			
PC 000395	FORD	SD REG CAB F-350	2004		22,700			
PC 000397	FORD	F-150 PICK UP - SHO	2004		14,400			
PC 000409	FORD	SD REG CAB 3/4 TON	2004		17,500			
PC 000667	FORD	F-250 SD REG CAB	2005		21,200			
PC 000670	FORD	F-150 PICK UP	2005		13,300			
PC 000702	FORD	F-350 UTILITY LADDER	2005		25,500			
PC 000918	FORD	F350 UTILITY	2005		25,500			
PC 000960	FORD	F350 UTILITY	2005		44,800			
PC 001043	FORD	F250 FORD PICKUP	2007				31,500	
PC 001270	FORD	STERLING TANK TRAILER	2007				143,000	
PC 001276	STERLING	VAC CON CLEANER	2007				218,400	
PC 001277	FORD	STERLING TANK TRAILER	2007				115,200	
PC 001296	FORD	STERLING TANK TRAILER	2007				115,200	
PC 001140	FORD	F250 SD UTILITY	2008					27,900
PC 001329	FORD	DUMP TRUCK	2008					63,800
PC 001330	FORD	F750 WITH CRANE 14	2008					111,300
	Cat	Backhoe	2005					
	New	CREW CAB PICK UP	2010	40,000				
	New	SPORT TRACK	2010	20,000				
SUB TOTAL				167,000	222,500	212,700	623,300	203,000
9083	Wastewater Treatment							
PC 000399	FORD	F-150 PICK UP - SHO	2004		14,400			
PC 000639	FORD	F-150 PICK UP	2005		13,300			
PC 000645	FORD	F-150 PICK UP	2005		14,900			
PC 000656	FORD	F-250 SD CAB 4x4	2005		20,900			
	John Deere	Tractor	2005					
SUB TOTAL				-	63,500	-	-	-
9086	Water Plant #1							
PC 000411	FORD	F-150 PICK UP - SHO	2004		14,400			
PC 000657	FORD	F-250 SD CAB 4 X 4	2005		20,900			
PC 000648	FORD	F-150 PICK UP	2005		14,900			
PC 000977	FORD	F350 DIESEL DULE	2006			25,600		
SUB TOTAL				-	50,200	25,600	-	-
9087	Water Plant #2							
PC 000406	FORD	F-150 PICK UP - SHO	2004		14,400			
PC 000659	FORD	RANGER 4X4	2005		15,500			
SUB TOTAL				-	29,900	-	-	-
9085	Water Plant #3							
PC000632	FORD	FORD F-150 PICKUP	2005		13,300			
	New	PICK UP 4X4	2010	18,000				
SUB TOTAL				18,000	13,300	-	-	-

**FLEET MANAGEMENT FUND
FLEET REPLACEMENT SCHEDULE**

VEH #	MAKE	DESCRIPTION	YEAR	FY10	FY11	FY12	FY13	FY14
9088 Water Quality								
PC 000392	FORD	F-150 PICK UP - SHO	2004		14,400			
PC 000396	FORD	F-150 PICK UP - SHO	2004		16,800			
PC 000405	FORD	REG CAB 1/2 TON F-	2004		14,400			
PC 000410	FORD	SD REG CAB 3/4 TON	2004		19,600			
PC 000638	FORD	F-150 PICK UP	2005		14,900			
SUB TOTAL				-	80,100	-	-	-
9090 Water Distribution								
PC 000424	FORD	LT 8000 DUMP TRUC	1990	80,000				
PC 000453	FORD	F-800 DUMP TRUCK	1997					
PC 000390	FORD	REG CAB 1/2 TON F-	2004		14,400			
PC 000391	FORD	F-150 PICK UP - SHO	2004		14,400			
PC 000398	FORD	F-150 PICK UP - SHO	2004	14,400				
PC 000404	FORD	F-150 PICK UP - SHO	2004		14,400			
PC 000413	FORD	F-550 UTILITY	2004		26,100			
PC 000455	FORD	F-150 PICK UP - SHO	2004	14,400				
PC 000457	STERLING	STERLING UTILITY	2004					59,900
PC 000644	FORD	F-150 PICK UP	2005		14,900			
PC 000653	FORD	RANGER EXT/CAB	2005		14,000			
PC 000668	FORD	F-250 EXT/CAB UTILI	2005		23,400			
PC 000674	FORD	F-150 PICK UP	2005		13,300			
PC 000675	FORD	F-150 PICK UP	2005		13,300			
PC 000677	FORD	F-250 SD EXT/CAB U	2005		23,400			
PC 000703	FORD	F-350 RE CHAS CAB	2005		25,500			
PC 001020	FORD	F250 UTILITY	2007				29,800	
PC 001046	FORD	F250 UTILITY	2007				25,600	
PC 001053	FORD	F250 UTILITY	2007				29,800	
PC 001127	FORD	STERLING DUMP TRI	2007					
PC 001151	FORD	F-150 PICK UP	2007				14,700	
PC 001152	FORD	RANGER R-106	2007		11,700			
PC 001170	FORD	RANGER R-106	2007		11,700			
PC 001171	FORD	RANGER R-106	2007		11,700			
PC 001275	FORD	F550 PICK UP	2008					36,400
PC 001367	STERLING	STERLING BOX TRUC	2009					
	John Deere	Excavator	2004					110,000
	Cat	Mini Excavator	2006					
	ERV-750	Valve Vacuum Trailer	2007					
SUB TOTAL				108,800	232,200	-	99,900	206,300
5511 Stormwater Management								
PC000336	FORD	FORD CARGO VAN	2003		15,500			
PC000337	FORD	EXPLORER SPORT T	2003		21,400			
PC000676	FORD	FORD F-150 PICKUP	2005		13,300			
PC000701	FORD	FORD F150 PICKUP T	2005		13,300			
PC000976	FORD	FORD E-243 CARGO	2006			13,500		
PC000982	FORD	FORD F-150 PICKUP	2006			16,200		
PC001045	FORD	FORD F250 PICKUP T	2007				25,600	
PC001137	FORD	FORD F-150 PICKUP	2007				23,300	
PC001158	STERLING	STERLING LT9513 TA	2007					
PC001160	STERLING	STERLING LT9513 TA	2007					
PC001410	STERLING	STERLING DUMP TRI	2007					
PC001411	STERLING	STERLING DUMP TRI	2007					
7872	Replacement	Loader	2004					137,500
	New	Gradall	2009					
	New	DECK SCREENER	2010	220,000				
	New	EXCAVATOR	2010	135,000				
	New	BOAT	2010	13,000				
SUB TOTAL				368,000	63,500	29,700	48,900	137,500

**FLEET MANAGEMENT FUND
FLEET REPLACEMENT SCHEDULE**

VEH #	MAKE	DESCRIPTION	YEAR	FY10	FY11	FY12	FY13	FY14
6016	Golf Course							
	New	GREENSMaster 315	2010	23,400				
	New	GREENSMaster 315	2010	23,400				
	New	GREENSMaster 315	2010	23,300				
	New	GREENSMaster 315	2010	23,300				
	New	REELMaster 5510	2010	40,100				
	New	REELMaster 5510	2010	40,100				
	New	GROUNDMASTER 3	2010	28,900				
	New	GROUNDMASTER 4	2010	47,100				
	New	MULTI PRO 1250	2010	23,200				
	New	WORKMAN HDX	2010	18,500				
	New	PRO CORE 648	2010	21,500				
	New	PRO CORE 1298	2010	27,300				
	New	KIOTI DK-45 TRACTC	2010	21,300				
SUB TOTAL				361,400	-	-	-	-
0071	Fleet Management							
PC000180	FORD	FORD F-150 PICKUP	2002		15,000			
PC001029	FORD	FORD F-550 FORD CI	2005		50,000			
PC001040	FORD	FORD F-350 FORD PI	2005		32,600			
SUB TOTAL				-	97,600	-	-	-
GRAND TOTAL OF ALL VEHICLES				3,114,200	2,448,800	1,038,500	1,554,600	661,200

MISCELLANEOUS

CITY REVIEW

Palm Coast was developed by ITT Corporation in 1969 and was incorporated December 31, 1999. The City operates under the Council/Manager form of government. The City Council consists of the Mayor and four Council Members and is responsible for enacting ordinances, resolutions, and regulations governing the City, as well as appointing the City Manager and members of various statutory and advisory boards. The City Manager is responsible for enforcement of laws and ordinances, and appoints and supervises the City's Department Directors.

The City, with a population of approximately 73,910, provides a full range of municipal services including fire and rescue, street and stormwater maintenance, planning and zoning, permitting, code enforcement, recreation and parks, water and wastewater utilities, and general administrative services. In addition, the City contracts with the Flagler County Sheriff for law enforcement services and WastePro for solid waste collection. Vehicle maintenance and replacement is provided through an Internal Service Fund.

MISCELLANEOUS STATISTICAL INFORMATION

INITIAL INCORPORATION:	December 31, 1999
FORM OF GOVERNMENT:	Council / Manager
CITY POPULATION:	73,910
AREA: Square Miles	81
LEISURE SERVICE FACILITIES:	
Community Centers	1
Swimming Pools	1
Baseball / Softball Fields	8
Basketball Courts	5
Bocce Ball Courts	3
Handball / Raquetball Courts	7
Shuffleboard Courts	2
Tennis Courts	17
Volleyball Courts (Sand)	2
Playgrounds	7
PUBLIC SAFETY:	
Fire Stations	5
Firefighters / Volunteers	67 / 25
Law Enforcement (Contract Service)	-
FACILITIES:	
Miles of Paved Streets	550
Miles of Unpaved Streets	0.5
Miles of Sidewalks, Walkways, and Bikepaths	17
Number of Street Lights	717
Number of Traffic Signals	45
Number of Public Buildings	13
CITY UTILITIES:	
Water Customers	36,351
Wastewater Customers	34,092
Solid Waste Customers	32,058
Stormwater Customers	51,817
SCHOOL ENROLLMENT: K-12	12,800

POPULATION STATISTICS

Fiscal Year Ended	Palm Coast Population	% Change During the Period	Flagler County Population	% Change During the Period
1999	30,767		45,818	
2000	32,732	6.39%	49,832	8.76%
2001	35,443	8.28%	53,061	6.48%
2002	38,348	8.20%	57,709	8.76%
2003	42,850	11.74%	61,618	6.77%
2004	50,484	17.82%	69,683	13.09%
2005	58,216	15.32%	78,617	12.82%
2006	67,832	16.52%	89,075	13.30%
2007	70,376	3.75%	93,568	5.04%
2008	74,590	5.99%	95,512	2.08%
2009	73,910	-0.91%	94,901	-0.64%
2010	75,094	1.60%	95,917	1.07%

MILLAGE RATE COMPARISON

Jurisdiction	2009 Operating Millage	Rank (Low to High)	2010 Operating Millage	Rank (Low to High)
Beverly Beach	2.0456	2	2.0456	2
Bunnell	6.0544	7	6.0544	7
Flagler Beach	3.0199	4	3.4643	3
Flagler County *	4.2962	6	4.7837	6
Marineland	1.5797	1	1.7931	1
Ormond Beach **	3.8097	5	3.8097	5
Palm Coast	2.9623	3	3.5000	4
St. Augustine	6.8232	8	7.5000	8

* The millage rate for Flagler County is the General Fund millage, which is paid by all residents in Flagler County.

** Includes debt service millage.

UTILITY RATE COMPARISON

Jurisdiction	Water Charge Residential (5,000 gallons)	Rank (Low to High)	Wastewater Charge Residential (5,000 gallons)	Rank (Low to High)
Beverly Beach (1)	\$61.58	6	\$38.02	6
Bunnell	\$30.71	3	\$30.71	3
Flagler Beach	\$38.09	5	\$36.08	5
Flagler County	\$61.58	6	\$38.02	6
Marineland	N/A	-	N/A	-
Ormond Beach	\$20.56	1	\$27.65	2
Palm Coast	\$31.55	4	\$26.67	1
St. Augustine	\$23.90	2	\$32.06	4

Jurisdiction	Solid Waste Charge (Residential)	Rank (Low to High)	Stormwater Charge (Residential)	Rank (Low to High)
Beverly Beach (1)	\$0.00	1	\$0.00	1
Bunnell	\$16.75	4	\$0.00	1
Flagler Beach	\$18.19	5	\$4.00	4
Flagler County	\$19.27	6	\$0.00	1
Marineland	N/A	-	N/A	-
Ormond Beach	\$16.48	2	\$8.00	6
Palm Coast	\$19.82	7	\$8.00	6
St. Augustine	\$16.61	3	\$5.00	5

N/A = "Not Applicable" or "Not Available"

(1) Water and wastewater service is provided by Flagler County Utility. Solid waste is included in the millage rate.

PRINCIPAL PROPERTY TAX PAYERS

Taxpayer	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
Centex Homes	\$29,790,131	1	0.425%
Palm Coast Holdings Inc	27,035,202	2	0.386%
Harbor Club Owners Assn., Inc.	13,564,800	3	0.194%
Seagate Homes Inc.	11,042,277	4	0.158%
The Grand Club LLC	10,896,445	5	0.155%
MCW-RC-FL-Palm Harbor LLC	10,754,327	6	0.153%
Palm Coast Apartments LLC	10,427,527	7	0.149%
Walmart Stores Inc.	9,478,622	8	0.135%
Ginn-La Hammock Beach LTD LLP	8,905,890	9	0.127%
Intervest Construction	8,710,496	10	0.124%

PRINCIPAL EMPLOYERS

Employer	Employees	Rank	Percentage of Total County Employment
Flagler County Schools	1,800	1	6.29%
Palm Coast Data	976	2	3.41%
Florida Hospital-Flagler	645	3	2.25%
Wal Mart Stores	575	4	2.01%
Publix Supermarket	466	5	1.63%
City of Palm Coast	392	6	1.37%
Grand Oaks Health & Rehabilitation	200	7	0.70%
Winn-Dixie Stores	170	8	0.59%
Albertson's	125	9	0.44%
FAA - Center for Management Development	115	10	0.40%

Statistics relating to total city employment are unavailable. The City of Palm Coast represents approximately 70% of the total Flagler County population.

HOUSING AND ECONOMIC DESCRIPTORS

Data Source	U.S. Census
Base Year	2006
Housing Units in Jurisdiction	
Total	32,646
Total Occupied	28,498
Owner Occupied	21,411
Renter Occupied	7,087
Vacant	4,148
Income Statistics	
Median Household	\$48,545
Average Household	\$53,256
Per Capita	\$23,670
Percent Below Poverty Level	
Families	6.1%
Individuals	7.0%
2008 Unemployment Rate	10.5%

AGE DEMOGRAPHICS

Age	
Median Age	56.1
Aged 0 to 17 Years	15.4%
Aged 18 to 34 Years	10.3%
Aged 35 to 54 Years	22.2%
Aged 55 to 84 Years	49.5%
Aged 85 Years and Older	2.6%

GLOSSARY

AD VALOREM - "In proportion to the value".

AD VALOREM PROPERTY TAX - Real estate and personal property taxes. The taxes are assessed on a portion of the value of the property. Local governments set the levy.

AGGREGATE MILLAGE RATE - The sum of all property tax levies imposed by the governing body. State law limits the aggregate rate for a county or municipality to \$10 per \$1,000 worth of assessed taxable value.

APPROPRIATION - An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is limited to the amount of time when it may be expended.

ASSESSMENT (ASSESSED VALUE) - The value for tax purposes determined by the property appraiser for a given piece of real or personal property.

ASSET - Property owned by the City, which has monetary value.

BUDGET - A statement of the financial position of a sovereign body for a definite period of time based on estimates of expenditures during this period and proposals to finance them. The amount of money that is available for, required for, or assigned to a particular purpose.

BUDGET CALENDAR - The schedule of key dates or milestones, which the City follows in the preparation and adoption of the budgets.

BUDGETARY CONTROL - The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

BUDGET DOCUMENT - The official written statement prepared by the budget office and supporting staff, which presents the proposed budget to the City Council.

CAPITAL BUDGET - A plan of proposed capital expenditures and the means of financing them. The capital budget is enacted as part of the City's consolidated budget, which includes both operating and capital outlays. The capital budget should be based on a capital improvement program (CIP).

CAPITAL EQUIPMENT - Equipment with a value in excess of \$750 and an expected life of more than 3 years such as automobiles, typewriters and furniture. This equipment is budgeted for in the Operating Budget.

CAPITAL IMPROVEMENTS - Physical assets, constructed or purchased, that have a minimum useful life of 3 years and a minimum cost of \$10,000.

CAPITAL IMPROVEMENT FUND - A budget fund providing for future improvements such as construction of new facilities, acquisition of new equipment, and expansion of services.

GLOSSARY

CAPITAL OUTLAY - The cost of acquiring land, buildings, equipment, furnishings, etc.

CAPITAL PROJECTS - Have long range returns, useful life spans, are relatively expensive, and have physical presence such as buildings, roads, sewage systems, water systems, etc.

CAPITAL IMPROVEMENT PROGRAM - A comprehensive five (5) year plan of capital projects which identifies priorities as to need, method of financing and cost and revenue that will result during the five (5) years. The program is a guide for identifying current and future fiscal year requirements and becomes the basis for determining the Annual Capital Budget.

CONSTRUCTION FUNDS - Established to account for all resources, principally bond proceeds and construction grants, which are used for the acquisition of capital facilities and projects.

CONTINGENCY - An appropriation of funds to cover unforeseen events that occur during the fiscal year.

DEBT SERVICE - The expense of retiring such debts as loans and bond issues.

DEBT SERVICE FUND - The funds created to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

DEPARTMENT - An organizational unit responsible for carrying out a major governmental function, such as Police or Public Works.

DEPRECIATION - The periodic expiration of an asset's useful life. Depreciation is a requirement in proprietary-type funds, such as enterprise and internal service funds. It is not used in any other fund. Depreciation is a non-cash expense and while it is recorded in the annual financial statements, it is not budgeted.

ENTERPRISE FUND - The funds established to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

ESTIMATED REVENUES - Projections of funds to be received during the fiscal year.

EXEMPTION - Amounts that state law determines should be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance, which is called the non-exempt portion of the assessment. Some of these exemptions include homestead, agricultural, widows, and disability.

EXPENDITURES - The cost of goods delivered or services rendered including operating expenses, capital outlays and debt service.

GLOSSARY

FINAL MILLAGE - The tax rate adopted in the second public hearing of a taxing agency.

FISCAL YEAR - The twelve-month period to which the Annual Budget applies. The City's fiscal year begins October 1st and ends September 30th.

FIXED ASSETS - Assets of long-term character which are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment.

FRANCHISE FEES - Fees levied on a corporation in return for granting privilege, sanctioning a monopoly, or permitting the use of public property, usually subject to regulation.

FULL FAITH AND CREDIT - A pledge of the general taxing power of a government to repay debt obligations (typically used in reference to bonds).

FUNCTION - A major class or grouping of activities directed toward a common goal such as public safety. For the purposes utilized in budgetary analysis, the categories have been established by the State of Florida and financial reports must be grouped according to those established functions.

FUND - An accounting entity that has a set of self-balancing accounts and that records all financial transactions or specific activities or government functions. Eight commonly used funds in public accounting are: General Fund, Special Revenue Funds, Debt Service Funds, Capital Project Funds, Enterprise Funds, Trust and Agency Funds, Internal Service Funds and Special Assessment Funds.

FUND BALANCE (EQUITY) - Fund equity for governmental funds and trust funds, which reflect the accumulated excess of revenues and other financing sources over expenditures and other uses for general governmental functions.

GENERAL FUND - The largest fund within the City, the General Fund accounts for most of the financial resources of the government. General Fund revenues include property taxes, licenses and permits, local taxes, service charges and other types of revenue. This fund usually includes most of the basic operating services, such as fire and police protection, finance, parks and recreation, public works and general administration.

GENERAL OBLIGATIONS BONDS - Bonds that finance a variety of public projects such as streets, buildings and improvements. The repayment of these bonds is usually made from the General Fund, and these bonds are backed by the full faith and credit of the issuing government.

IMPACT FEES - A connection's contribution toward its equitable share of the cost of capital improvements required to serve new customers.

INDIRECT COSTS - Costs associated with, but not directly attributable to, providing a product or service. These are usually costs incurred by other departments in the support of operating departments.

GLOSSARY

INFRASTRUCTURE - Facilities on which the continuance and growth of a community depend on such as roads, waterlines, etc.

INTERFUND TRANSFERS - Transfers among funds. These are utilized to track items for management purposes. They represent a “double counting” and, therefore are subtracted when computing a “net” operating budget.

INTERGOVERNMENTAL REVENUE - Funds received from Federal, State and other Local Government sources in the form of grants, shared revenues and payments in lieu of taxes.

INTERNAL SERVICE FUNDS - The funds established for the financing of goods or services provided by one department to other departments within the City on a cost reimbursement basis. Examples are the Data Processing Fund and the Insurance Fund.

JUST VALUE - Value of a piece of property as determined by the property appraiser, before reductions for legislatively imposed restrictions on valuation increases or other limitations.

MILL - A ratio of one (1) to one thousand (1,000).

MILLAGE RATE - For property tax purposes, a rate established per \$1,000 of assessed taxable value. A property tax millage rate of 3.5 mills for example, would mean property with a taxable value of \$80,000 would pay \$280 in property taxes.

OPERATING EXPENSES - These are the expenses of day-to-day operations and exclude personal services and capital costs.

PERSONAL PROPERTY - Livestock, commercial equipment and furnishings, attachments to mobile homes, railroad cars, and similar possessions that are taxable under State law.

PERSONAL SERVICES - Costs related to compensating employees, including salaries, wages and benefit costs.

PROPOSED MILLAGE - The tax rate certified to the property appraiser by each taxing agency within a county. Proposed millage is to be sent to the appraiser within 35 days after a county's tax roll is certified by the State Department of Revenue and is listed on notices sent to property owners. No taxing agency may approve a levy that is larger than the one it originally proposed.

REAL PROPERTY - Land and the buildings and other structures attached to it that are taxable under state law.

REVENUE - Additions to assets which:

- a. Do not increase any liability.
- b. Do not represent the recovery of an expenditure.
- c. Do not represent the cancellation of certain liabilities or decrease assets.
- d. Do not represent contributions of fund capital in enterprise and internal service funds.

GLOSSARY

REVENUE ESTIMATE - A formal estimate of how much revenue will be earned from a specific revenue source for some future period; typically, a future fiscal year.

ROLLBACK RATE - The millage necessary to raise the same amount of Advalorem Tax Revenue as the previous year, excluding taxes from new construction.

STATE REVENUE SHARING - Allocations to municipalities from a trust fund primarily supported by State cigarette and motor fuel taxes.

TAX INCREMENT DISTRICT - An area that has been declared “blighted” and is eligible to use tax increment financing to aid in redevelopment.

TAX INCREMENT FINANCING (TIF) - Property tax revenue generated by the tax on increases in property value above the base value at the time a tax increment district is established. This revenue is used to fund projects in the district.

TAX BASE - The total property valuations on which each taxing agency levies its tax rates.

TAX ROLL - The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 of each year.

TENTATIVE MILLAGE - The tax rate adopted at the first public hearing of a taxing agency. Under State law, the agency may reduce, but not increase, the tentative millage during the second budget hearing.

TRUTH IN MILLAGE (TRIM) - State law establishing mandatory procedures, including advertising requirements and the holding of public hearings, for adoption of budgets and tax rates.

USER FEE - Charges for specific services rendered only to those paying such charges as, for example, sewer service charges.

UTILITY TAXES - Municipal charges levied by the City in each and every purchase of a public service within the corporate limits of the City. Public service is electricity, gas, fuel oil, water, and telephone service.

VOTED MILLAGE - Property tax levies authorized by voters within a taxing agency. Bond issues that are backed by property taxes are a common form of voted millage in the State. Such issues are called general obligation bonds.

ACRONYMS

CIP (Capital Improvement Program) - A comprehensive five (5) year plan of capital projects which identifies priorities as to need, method of financing and cost and revenue that will result during the five (5) years. The program is a guide for identifying current and future fiscal year requirements and becomes the basis for determining the Annual Capital Budget.

CPI (Consumer Price Index) - This is a measure of the average change over time in the prices paid by urban consumers for a market basket of consumer goods and services.

FTE (Full-time equivalent employees) - This is calculated by taking the total number of work-hours divided by the standard workweek (usually 40 hours). It is used for ease of comparison; i.e. two part-time people working 20 hours per week equal one FTE.

ISO (Insurance Services Office, Inc.) – ISO is an independent statistical, rating, and advisory organization that serves the property and casualty insurance industry.

TRIM (Truth in Millage) - State law establishing mandatory procedures, including advertising requirements and the holding of public hearings, for adoption of budgets and tax rates.